

Annual Report 2023





The Green Bank of Latin America and the Caribbean

CAF is a multilateral financial institution whose mission is to support the sustainable development of its shareholder countries and the integration of Latin America. Its shareholders are as follows: **Argentina, Barbados, Bolivia, Brazil, Chile, Colombia, Costa Rica, Ecuador, El Salvador, Spain, Jamaica, Mexico, Panama, Paraguay, Peru, Portugal, Dominican Republic, Trinidad and Tobago, Uruguay, Venezuela and 13 private banks in the region.** It serves the public and private sectors, supplying multiple products and services to a wide portfolio of clients formed by the shareholder States, private companies and financial institutions. In its management policies, it integrates social and environmental variables and includes eco-efficiency and sustainability criteria in all its operations. In its financial intermediary role, CAF mobilizes resources from international markets to Latin America, promoting investments and business opportunities. To fulfill this mission, and with the purpose of transforming CAF into the region's green bank and the sustainable and inclusive growth, the institution develops its Corporate Strategy 2022-2026 with quantifiable goals, built on 18 strategic agendas that enhance the positive impact on the development of the countries. In this way, it seeks to position Latin America and the Caribbean as a region of solutions to global challenges.

Shareholder countries

Argentina (2001) | **Barbados** (2015) | **Bolivia** (1970) | **Brazil** (1995) | **Chile** (1992) | **Colombia** (1970) | **Costa Rica** (2002) | **Ecuador** (1970) | **El Salvador** (2022) | **Spain** (2002) | **Honduras** (2023) | **Jamaica** (1999) | **Mexico** (1990) | **Panama** (1997) | **Paraguay** (1997) | **Peru** (1970) | **Portugal** (2009) | **Dominican Republic** (2004) | **Trinidad and Tobago** (1994) | **Uruguay** (2001) | **Venezuela** (1970)

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Ciudad de Panamá.

2023

Highlights

Financial stability

The year 2023 marked a milestone in CAF's risk ratings, reaching a new **all-time high** in its credit ratings.

Agencies valued the solid financial metrics, strengthening of equity, the strong shareholder support and the incorporation of new full members.

During the year, **S&P Global Ratings** upgraded CAF's long-term rating to **AA** from AA-, with a Stable Outlook, while **Fitch Ratings** upgraded CAF's long-term rating to **AA-** from A+, with a Stable Outlook. For its part, **Moody's Investors Service** affirmed CAF's ratings at **Aa3**, with a stable outlook, and **Japan Credit Ratings Agency (JCR)** maintained its long-term rating at **AA+**.

45

bond issues in several international markets, totaling approximately \$6.5 billion

\$4.35 billion

issued in three *benchmark-sized* public transactions carried out in January, March and October 2023, in the US. and European markets.

\$1.75 million

The bond issued in October in the US. market for this amount represents CAF's largest issuance in its history in international capital markets, while also achieving the highest historical demand, amounting to more than **\$3.4 billion**.

Strengthening of equity

At the 2023 year-end, equity reached **\$14.73 billion**, 7.4% higher than the amount recorded at the 2022 year-end, strengthened by the contributions made by the shareholder countries and retained earnings. The increase in equity and balanced growth of CAF's operations has allowed it to maintain robust capitalization indicators, complying with the levels established in the institution's policies.



Total Assets

(millions of USD)

53,814
2022: 50,377



Loan and investment portfolio

(millions of USD)

33,871
2022: 31,004



Net profit

(millions of USD)

810
2022: 169



Liquid assets

(millions of USD)

16,288
2022: 15,385



Net equity

(millions of USD)

14,730
2022: 13,719



2023

Highlights

The **Strategy for the 2022-2026 period** aims to transform CAF into the green bank and the sustainable and inclusive growth of Latin America and the Caribbean, and position it as a region of solutions to global challenges. Its formulation was a comprehensive exercise that involved all areas of the organization and development experts, and is framed in the mission of “supporting shareholder countries to achieve sustainable development and regional integration through the offering of financial instruments and knowledge services.”

To realize the objectives and mission, **Strategic Agendas** were created segmented into three categories. First, the **Mission Agendas**, which respond to the strategic vision of the corporation, projecting CAF’s action around sectors such as energy transition, ecosystem protection, and social and inclusive development in its shareholder countries. Second, **the Transversal Agendas**, which concentrate those factors that permeate the entire task of the organization, both externally and internally, as well as for example becoming the green bank and achieving operations with inclusion, diversity and gender components. Third, **Enabling Agendas** corresponding to the elements that denote internal work and which facilitate the institution’s ability to act, digital transformation being an example of this.

Green Bank and the Sustainable and Inclusive Growth Bank

Mission Agendas	A1. Fair Energy Transition	A2. Resilience and strategic ecosystems	A3. Resilient Territories	A4. Inclusive social well-being	A5. Physical and digital infrastructure	A6. Productivity and Internationalization
Cross-Divisional Agendas	B1. Greener operation	B2. Business knowledge	B3. Strengthening regional governments	B4. Inclusion, diversity and gender	B5. Regional Integration	B6. Alliances and resource mobilization
Enabling Agendas	A1. Greener operation	A2. Business knowledge	A3. Strengthening regional governments	A4. Inclusion, diversity and gender	A5. Regional Integration	A6. Alliances and resource mobilization

CAF: the Green and Sustainable and Inclusive Growth Bank that positions Latin America and the Caribbean as a region of solutions to global challenges

Within the framework of the Corporate Strategy, these were the relevant advances: during 2023, the organization reached a historical amount of approvals totaling \$16.222 billion that positively impacted the lives of millions of Latin Americans and Caribbeans.

In this way, it is important to highlight approvals in the following **Mission Agendas**:

Productivity and Internationalization (A6):

Operations totaling \$7.27 billion were approved, covering more than 15 countries. These actions reinforce our mission to sustainably drive productivity and international expansion.

Fair Energy Transition (A1) –

With a focus on sustainability and equity, \$1.9 billion was spent on projects in six countries. These initiatives include investment programs and corporate loans to strengthen regional energy matrices.

Resilient Territories (A3):

\$1.824 billion was allocated in 11 countries for water safety and urban development projects, with the aim of promoting resilience to environmental and social challenges.



Importantly, some in three of our sovereign operations included gender actions, inclusion and diversity.

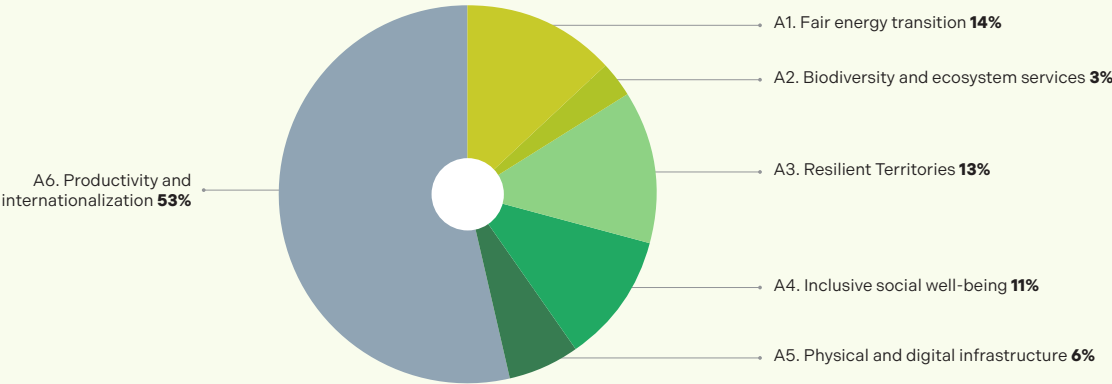
\$16.261 billion

A historic amount of approvals, positively impacting the lives of millions of Latin Americans and Caribbeans.

In the **Transversal Agendas**, we highlighted our operations with subnational governments, with approvals totaling \$1.086 billion excluding lines of credit, exceeding the goal of \$700 million. In the mobilization of public and private resources, we doubled the established goal by achieving \$4.298 billion, from a goal of \$2.1 billion. Importantly, some in three of our sovereign operations included gender actions, inclusion and diversity. In the case of greener operations, which add up the amount of green financing in the categories of: mitigation to climate change; adaptation to climate change; and the environment. 23% of approved operations had greening components, which is a significant challenge in relation to the goal established by the Bank, of making 40% of the approvals green by 2026. This information is reported annually by CAF to the Club de Bancos (IDFC) as part of the commitments that have been established between the institutions.

In the **Enabling Agendas**, which serve as a platform and drive CAF's entire action, we celebrate the improvement in CAF's risk rating during 2023, the best in its history, and the implementation of 21 transparency indicators, which allow us to provide our external customers with clear and timely information about our actions, such as the publication of all information about our operations. Additionally, CAF innovated in different financial instruments, which allows it to provide a timely response to the diverse challenges and contexts of the countries of the region, highlighting the Comprehensive Loans Linked to Climate and Social Objectives (PIVOCS), or the issuance of the Theme Bonds (sustainable). These achievements are a showcase of the institution's commitment to sustainable, inclusive and high-impact development.

Distribution of approvals by mission agenda (%)



Message from the CEO



2023 was the year when major global trends such as Artificial Intelligence, digitization and corporate sustainability were consolidated, and simultaneously escalated latent war conflicts, recrudescence of existing ones, economies remained stagnant and political climate polarized in virtually every region of the planet.

In Latin America and the Caribbean, global economic and political uncertainty, marked largely by wars in Gaza and Ukraine, political instability in several countries, and the trade

backdrop of China and the United States, limited economic growth to 2.2% in 2023, compared with 3.7% in 2022 and 7.4% in 2021, the year of the post-pandemic rally. The economic deceleration spiral will continue in 2024, with growth projections of 1.5%, in a reality that reflects the difficulty of chaining sustained growth.

In the context of political, social and economic challenges, the administration led by CAF reached its second year of management with promising results: we closed 2023 with the approval of \$16.201 billion, a record figure that shows our commitment to the region's growth. With the clear purpose of becoming the green bank and sustainable and inclusive growth, we support early childhood initiatives, health, education, gender equity, social inclusion, energy infrastructure, transportation, telecommunications, water and sanitation, environment and climate change, impacting all member countries of our organization.

The fruits of CAF management are palpable. In 2023 we consolidated our position as the leading multilateral organization for sustainability in Latin America and the Caribbean, and continued to raise the region's voice in major global forums.

Within the framework of the implementation of our Corporate Strategy, we organized the first meeting of ministers of Economy and Finance of the EU and Latin America and the Caribbean; we hosted the Finance in Common Summit, where we receive representatives

from development banks around the world to define actions towards a more inclusive and sustainable financial architecture; we brought to COP28 the first pavilion dedicated exclusively to the region; and actively participated in key discussions about the ethics of artificial intelligence, biodiversity conservation, the region's innovation and business links with the world.

In addition, we added Chile, the Dominican Republic and Honduras as new member countries that deepen our integrative dimension, and we changed our description to "Latin American and Caribbean development bank" as a result of the expansion into the region, where we announced that we will open an office in Barbados, which adheres to the Regional Management for the Caribbean in Trinidad and Tobago. In this regard, we support Blue Green Bank, the multilateral bank coalition powered by Barbados to develop resilient infrastructure and drive new investments.

Another reflection that we are on track is that we have achieved our highest ratings in history by all agencies. During the year, S&P Global Ratings upgraded CAF's long-term rating to AA from AA-, with a stable outlook, while Fitch Ratings upgraded CAF's long-term rating to AA- from A+, with a stable outlook. Moody's also affirmed the long-term rating in Aa3, with a stable outlook; while Japan Credit Ratings Agency maintained the long-term rating in AA+.

Investors also gave us their confidence vote with demand for the more than 40 bond

issues in various international markets, in 15 different currencies, for the first time totaling approximately \$6.25 billion. The bond issued in October on the American market for \$1.75 billion represents CAF's largest issuance in its history in international capital markets. We have reached the record in third-party resource mobilization with \$4.283 billion in more than 30 operations with more than 30 financial allies globally.

The regional integration, the pillar of CAF's mission and cross-sectional axis of our Corporate Strategy, stood out as one of the protagonists of the year. For the first time in history, the 60 Ministers of Economy and Finance of the European Union and Latin America and the Caribbean met in Santiago de Compostela to boost commercial, economic, financial and cooperation relationships between two essential blocks for global sustainability. Organized by the Government of Spain and CAF, the meeting endorsed the €45 billion investment agenda, advanced in July at the EU-CELAC Heads of State Business Summit in Brussels.

In addition, CAF promoted the "Routes for Integration" initiative, along with BNDES, IDB and FONPLATA, a program aimed at mobilizing \$10 billion for infrastructure projects that facilitate trade and services between South American countries.

As for our proposal to become the green bank of Latin America and the Caribbean, at Dubai COP28 we announced a \$15 billion investment



In 2023, CAF became an authorized holder of Special Drawing Rights (SDR), an asset created by the IMF to help meet the long-term need to supplement countries' international reserves. In this regard, we have been working with the IMF to support our member countries who have urgent financial needs, a collaboration that, for example, was reflected in the short-term liquidity bridge loan in favor of Argentina.

in adaptation and management of natural disaster risks; and \$2 billion to protect the Amazon, among other important initiatives and alliances. These commitments are framed in our determination to accelerate climate action and make the region a key player in the global fight against climate change.

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We also consolidated in our region the Biodiversidades network promoted by CAF, which already has more than 180 municipalities that are driving sustainable local development in balance with nature, focused on green infrastructure, water resource management and the preservation of urban ecosystems.

Another major milestone was the return of the CAF Caracas Marathon, which brought together more than 5,000 runners from 20 countries in the seventh edition of this competition, which was also the Pan American Marathon Championship. The event broke records in both the 42K and 21K modalities by Brazilian, Colombian and Venezuelan athletes.

Internally, we deepen our processes to promote synergies, collaborative work and efficiency of our operations, with the ultimate goal of contributing to the well-being of Latin Americans and regional development. The commitment, professionalism and dedication of all officials is instrumental in achieving the ambitious goals we have set for ourselves, to remain a unique financial institution of Latin American and Caribbean development.

As the 2023 results demonstrate, CAF's footprint in the development of Latin America and the Caribbean is becoming increasingly visible. And this is great news for the countries in the region, as they know they will continue to count on our bank's support to improve the quality of life and well-being of all citizens.

Sergio Díaz-Granados
CEO

Messages from the Vice Presidencies and the General Secretariat

Corina Arroyo

Executive Vice President (e)



The year 2023 represented a stage of significant achievements for the Executive Vice Presidency (Vicepresidencia Ejecutiva [VPE]). Our CAF People Strategy piloted a number of key measures to drive cultural change in the organization, including the implementation of new models of career, performance and human capital management (Service Center, Strategic Partner role). The program to promote

gender equity and the advancement of "M+ COMMUNITY" women leaders was also implemented.

We implemented a new Technology Strategy based on three pillars: process improvement, data for knowledge, and cultural change and digital solutions. The goals of reducing the carbon footprint of our technology platform and keeping it safe from incidents were met. In terms of operations control, progress was made in the integration of systems and information quality, and in the mapping of the applications that participate in the credit process and in response times.

Our CAF Execution Office developed a key coordination effort to drive the effective implementation of the Corporate Strategy. A significant milestone of 2023 has been the modernization of budget planning and management schemes. The account plan

for the preparation of the 2024 budget and implementation in SAP was optimized and the activities and products with a view to the implementation of a budget based on results were mapped. We strengthened the measurement of impact and transparency in the development of operations. The launch of "CAF Impact" quickly became a benchmark for our contribution to development.

We put special emphasis on strengthening the bank's administrative efficiency to provide more effective support to the business areas. Improvements were made to key standards such as Purchasing and Contracting Guidelines and Manual, Official Travel Management Guidelines and Payment Manual to respond expeditiously to the needs of the bank.

High standards were achieved in the logistics service of the Boards and their parallel activities, highlighting the organization of the CELAC-EU meeting of Finance Ministers. Significant international meetings were successfully organized for CAF's external engagement, such as the 26th CAF Conference in Washington and the CAF Conference in Europe that had more than 285,000 online visits.

Finally, on behalf of CAF, I want to express my appreciation for the leadership exercised by Carolina España during her 30 years in various roles. Carolina served as Executive Vice President through December 2023, during which she drove major transformations related to Human Capital and Digital Transformation, as well as promoting development in our region.

2023 Milestones

1. Implementation of the new human capital operating model with the creation of the Service Center and the role of the Strategic Partner.
2. Adoption of technology strategy based on three pillars: process improvement, data for cultural knowledge and change, digital solutions.
3. Modernization of budget planning and management schemes.
4. Improvements in key contracting standards and processes in the pursuit of administrative simplification and greater agility.
5. Start of the construction of the CAF Panama North Region Building and opening of the "Integration House" in Paraguay.

Christian Asinelli
Corporate Vice-President of Strategic Implementation



2023 has been a year marked by two clear paths for our institution. On the one hand, the strengthening of our strategy to become the green and sustainable and inclusive growth bank of Latin America and the Caribbean and, on the other, the establishment of new alliances, cooperation agendas and lines of action jointly with other global blocks to strengthen

fundamental areas such as digital transformation and human development of our countries.

In the first case, we implemented it through the CAF's missionary, cross-sectional and enabling agendas that allowed us to advance initiatives in favor of fair energy transition, inclusive social welfare and the development of physical and digital infrastructures, among many other milestones. Two examples of these efforts were the historic announcement we made during the 2023 United Nations Water Conference, for the financing of \$4 billion of resources for water security, the management of droughts and safe and equitable access to water and

sanitation; and the \$3 billion contribution to the Integration Paths initiative, This is part of a \$10 billion multilateral agreement to ensure the execution of integration and development projects between South American countries.

Second, we did so through a series of collaborative proposals with national governments, multilateral bodies and civil society institutions around the world that allowed us to publicize the strengths and opportunities that characterize and identify Latin America and the Caribbean as a solution region. Examples of this were our Annual CAF Europe Conference; the organization of the Finance in Common Summit (FICS) and the EU-Latin America and the Caribbean Business Roundtable; the meeting between the 60 EU-CELAC Ministers of Economy and Finance; and CAF's participation in the COP28 in Dubai, as part of the first pavilion devoted entirely to our region.

CAF's DNA and our true essence are the regional integration and sustainable development of Latin America and the Caribbean. To accomplish this, we continue to drive the addition of new countries as full members of the institution. And we also do this through the approval of Board operations which this year reached \$16.201 billion in favor of the entire region.

2023 Milestones

- \$34.196 billion portfolio and a total of \$16.201 billion approvals.
- Contribution to the 17 SDGs of the 2030 Agenda through the operations approved in the four Boards of the year.
- Incorporation of Honduras and Dominican Republic as full members of the institution.
- Receipt of letters of intent by new Caribbean countries seeking to become CAF members.
- CAF training and education offering included four diplomas, five programs, nine closed courses and 46 MOOCs (Massive Open Online Courses) which, in addition to those initiated in 2022, amounted to 90 courses throughout the year.
- Announcement of main working lines of what will be the CAF Strategy for Creative and Cultural Economies 2023-2026.
- Introduction of RED 2023, Global challenges, regional solutions: Latin America and the Caribbean facing the climate and biodiversity crisis.
- Strengthening the institutional strategy for the development of subnational governments and border cities.
- Supporting initiatives from global organizations such as the New Youth Agenda of the International Youth Organization for Ibero-America (OIJ) in the fields of digital transformation and professional development of young people.
- Alliance with agencies such as META and Google and with national governments to drive the digital agenda in the region, including the use of Artificial Intelligence and Virtual Reality, and the adoption of technological tools to drive public innovation.

Gabriel Felpeto
Vice President of Finance



In 2023, CAF's risk ratings continued to improve, reaching their highest level in the institution's history, after both *Standard & Poor's* and *Fitch* elevated them to AA and AA-, respectively, while *Moody's* and *JCR* maintained them with a stable outlook. This progress was the result, among other factors, of the capitalization process carried out by the institution, of the progress on the route arising from the tenth of a

general capital increase of USD 7 billion [sic], of the incorporation of new shareholders - Honduras became the 21st shareholder country of CAF - and the conversion of existing shareholders into Full Members, with special mention of the case of Chile, which in 2023 recovered its status as a founding partner more than 50 years ago.

Thanks to these recognitions and CAF's prestige in international capital markets, 2023 was a milestone for the institution, achieving a record amount in bond issues of \$6.5 billion, including the two largest issues in its history, of \$1.5 billion and \$1.75 billion. In total, more than 45 issues were carried out in 14 different currencies, with special mention for two issues in the local markets of Paraguay and Costa

Rica, which make it possible to support the development of these markets while offering financing in local currency to customers. In addition, \$400 million was contracted in various lines of credit, and there was an increased presence in both the US and European commercial paper markets. This continued access to financial markets made it possible to respond in a timely manner to the demand for resources by shareholder countries and other clients of the bank.

In its role as a catalyst of financial resources to the region, CAF mobilized a figure close to \$4 billion towards various public and private sector projects, mainly through co-financing and A/B loans. Customers were offered more than 90 innovative financial solutions in 11 countries, with special mention for various local currency transactions, including *the delivery of the* currency for the first time in several countries. In 2023, CAF was approved by the IMF as an authorized holder of Special Drawing Rights (SDR), which allowed it to carry out operations in support of its shareholder countries, opening a path to channel these types of resources to the ALC.

The excellent financial results presented in detail throughout this annual report stand out, with an asset growth of 6.8% reaching \$53.814 billion and a net profit of \$810 million, supported by a strong performance of the liquidity portfolio.

2023 Milestones

- CAF's risk ratings continued their tendency to improve, reaching their highest level in the institution's history, due to favorable evaluation by international agencies.
- CAF achieved a record amount of bond issuance of \$6.5 billion, including the two largest issues in its history, for \$1.5 billion and \$1.75 billion.
- In total, more than 45 issues were made in 14 different currencies; \$400 million was contracted in various lines of credit, and there was increased presence in both the US and European commercial paper markets.
- CAF mobilized nearly \$4 billion to various public and private sector projects. More than 90 innovative financial solutions were offered to clients in 11 countries.
- CAF was approved by the IMF as an authorized holder of Special Drawing Rights (SDR).
- Excellent financial results stand out, with asset growth of 6.8% reaching \$53.814 billion and a net profit of \$810 million.

Jorge Saba Arbache

Vice President, Private Sector



After the new CAF strategy for the Private Sector was approved in 2022, in 2023 a new institutional arrangement with a value chain vision was implemented that allows the processes and actions to be aligned with the aim of obtaining the greatest possible impact on business operations with the sector.

Thus, resources of more than \$3.075 billion were disbursed, benefiting more than 76,500

companies in 16 countries of the region and in operations through national and sub-national development banks, commercial banks and microfinance institutions.

35% of operations underway already have a clear green component and half have been rated as high or very high impact on sustainable development.

During the year, \$1.733 billion in new operations with our financial partners were approved, aimed at closing sustainability financing gaps. In terms of new direct operations, \$347 million was approved in 10 operations whose resources are aimed at energy transition, sustainable forest production, and business digitization.

Strategic guidance has enabled novel operations in their structure and theme to be carried out. Examples were: the partial guarantee of credit with Santander bank

of Uruguay for \$50 million that will make it possible to address productive and sustainable financing gaps in SMEs; the loan to the Ministry of Finance / *Eximbank* of Trinidad and Tobago for USD 35 million which includes non-refundable resources for institutional strengthening; the A/B loan to Banco Sicredi, a cooperative bank in Brazil, for USD 250 million with the potential to mobilize up to 4 times that amount and to serve 3 thousand MSMEs, including women-led companies.

Approved by the *Green Climate Fund* in 2022, the *E-motion* Program was approved by the Board of Directors this year with a contribution of \$122 million for a total of \$231 million, and is aimed at supporting the transition to electric mobility in urban transportation. In terms of equity investments, operations for nearly \$150 million, aligned with sustainable development, stand out, with Funds such as Vinci, Patria, Exagon, NXTP, Ashmore, among others, stand out.

Finally, powershoring outreach and promotion activities were developed as a strategy defined by the need to diversify geographic areas where green products are generated globally for export, based on the availability of green, safe, cheap and abundant energy. We are convinced that it represents a great opportunity for Latin America and the Caribbean as an industrialization and sustainable development strategy.

2023 Milestones

- Institutionalization of the region's new Private Sector service strategy, with a value chain vision and a presence close to the business and financial sector.
- Strengthening the relationship of business with financial allies through action with regional development banks and other financial institutions, leveraging resources to achieve strategic sustainability and productivity objectives.
- Drive operations with a high development impact component, adopting impact measurement methodologies that allow prediction of thereof.
- Capturing \$303 million of third-party resources that allowed CAF's action to be expanded in the region to the private sector.
- Adoption of the powershoring agenda as a lever to achieve greater industrialization in the region, taking advantage of having clean, abundant and low-cost energy.

Alejandra Claros

Secretary General



During 2023, we deepened the strategic relationship with the members of the Board of Directors and its shareholders, with the firm purpose of strengthening institutional transparency and good corporate governance.

Along with the Technical Committee of the Board of Directors and the CAF business areas, great efforts were made to continue facilitating communication

with the Collegiate Bodies and their subsidiary bodies, through 18 meetings: four Ordinary Directories, three Extraordinary Directories, an Ordinary Assembly, a Series "C" Shareholders' Meeting, seven Technical Committees of the Board of Directors, an Audit Committee and an Audit, Financial and Administrative Affairs Committee (CAFA). In September 2023, the Board of Directors approved its regulation, which expands the functions and composition of the previous Audit Committee as a body to support the Board of Directors on these great topics.

In the consolidation of CAF 2022-2026 Corporate Strategy, we have been implementing the Access to Information and Institutional Transparency Program – IATI Program, allowing us to address requests for institutional information by

representatives of member countries and the general public, as well as to develop, adjust and publish consistent and quality data related to operations, in accordance with international standards. Beyond these actions, the program we drive from the Secretariat General has as its fundamental objectives the strengthening of governance, accountability, and reaffirming CAF's commitment as a more transparent bank in the disclosure of its actions and impact.

In addition to the above, we continue to approach communities in Latin America and the Caribbean in favor of sustainable development through culture, consolidating CAF as a more human bank committed to promoting creative economies, driving education in the arts and its various manifestations, generating jobs in these sectors, violence-free spaces and strengthening Latin American and Caribbean identity. In 2023, the support and execution of cultural activities increased by 114% over 2022, with about 200 initiatives reaching 1 million people in Latin America and the Caribbean.

From the Secretariat General, we reiterate the commitment to continue informing, efficiently and in a timely manner, its shareholders, partners and citizens, about CAF's actions and their impact, with the institution being a proactive ally for its member countries in promoting transparency.

2023 Milestones

- Expansion from 20 to 23 seats on the Board of Directors, with the incorporation of Chile, Honduras and the Dominican Republic as Series "A" shareholders.
- Incorporation of Barbados as an alternate member of the Board of Directors and representative of the Series "C" shareholders.
- Subscription of shares for the expansion of CAF's capital by Spain within the framework of the First Meeting of Ministers of Economy and Finance of Latin America and the Caribbean and the European Union.
- Holding the first meeting of shareholders in private banking and other financial institutions in Latin America and the Caribbean.
- Incorporation of CAF into the Network of General Secretaries of International Financial Institutions (IFIs) and participation for the first time in its annual meeting held at the headquarters of the Asian Development Bank in Manila, Philippines.
- Compliance with 4 indicators in 2022 to 21 indicators in 2023 for the international measurement of the transparency index.
- Incorporation of CAF into the International Aid Transparency Initiative (IATI) to strengthen transparency and improve access to information on the institution's actions for development.



CAF 2023: building a sustainable future for the Region

CAF continues to consolidate its position as the green bank and the bank for sustainable and inclusive growth in Latin America and the Caribbean

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CAF: building a sustainable future from the present

Amid a challenging landscape, our institution continues to solidify as the green bank and the sustainable and inclusive growth bank of Latin America and the Caribbean. We are improving the quality of life for our people. We do this through high-impact environmental solutions, a determined drive to regional integration, and key work with national and subnational governments. We also support private sector action on the development and consolidation of strategic alliances. CAF is today a dynamic, reliable, highly regarded and ever-expanding institution; an agile and timely partner. A platform that amplifies the voice of the region in the most important discussion scenarios globally. The institution's milestones in 2023 are many and varied. The most significant are presented below.



CAF Europe-Spain Conference, September 2023.



Ministers of Economy and Finance of the European Union and Latin America and the Caribbean with King Philip VI of Spain

EU alliance to accelerate the 2030 Agenda

For the first time in history, and after eight years of bilateral, intermittent and fragmented relationships, the European Union and Latin American and Caribbean Ministers of Economy and Finance came together to put the first stone in a new global alliance that is called to add strength and drive a vision of the world based on sustainability, democratic values and cooperation.

The meeting, organized by CAF and the Spanish presidency of the Council of the European Union in Santiago de Compostela in September 2023, allowed the commercial, economic and cooperation relationships between the two blocks to be promoted. This meeting also endorsed the announcements of the EU-CELAC Heads of

State and Government Business Summit, held in June in Brussels.

The Summit represented a real milestone in the region's relations with the EU, as the European Commission announced a €45 billion investment through the *Global Gateway* platform to support the triple green, digital and social transition. So far, we have identified 136 investment projects, of which CAF has 70 initiatives that will help reduce poverty and inequality, drive green and fair transition and digital transformation.

CAF has varied and powerful instruments with a clear objective: the demand for permanent innovation in terms of social, climate and high debt emergencies. This was raised at the Finance in Common summit, held in September in Cartagena de Indias, Colombia, where we analyzed financial tools such as debt redemptions by nature or Special Drawing Rights (DEG).



Finance in Common Summit, held in September 2023 in Cartagena de Indias, Colombia.

First Latin America and Caribbean pavilion at a climate summit

CAF took Dubai COP28 to the first pavilion dedicated to Latin America and the Caribbean at a climate summit, with the goal of claiming the region's solutions to face a climate crisis that is increasingly present in the lives of Latin Americans. Through this presence, CAF promoted common positions on topics such as food security, energy transition, biodiversity protection, and natural disaster management.

With more than 50 events, 1,000 visitors and the participation of renowned global climate change experts, the Latin America and Caribbean Pavilion was dedicated every day to a strategic ecosystem in the region and brought Latin American and Caribbean vision to major climate change discussions. In addition, it acted as a regional platform to announce new measures against climate change.

These include: CAF will invest \$15 billion in natural disaster risk adaptation and management; CAF will invest \$2 billion to protect the Amazon; CAF and *Rothschild & Co* partner to protect the biodiversity of Latin America and the Caribbean; Carbon markets in Latin America and the Caribbean need greater integrity; CAF will focus its operations on the natural ecosystems of Latin America and the Caribbean; UN Habitat joins CAF's Biodiverciudades; CAF adheres to the *Mangrove Breakthrough* Global Mangrove Coalition; CAF promotes Patagonia as an ecosystem of solutions to climate change; The book *“Nadie se salva solo”* (We Cannot Survive Alone) is presented at the Latin America and Caribbean Pavilion at COP28.



COP 28 Dubai, United Arab Emirates, December 2023.



During CARICOM's 50th Anniversary Summit, CAF unveiled its new narrative, "Latin American and Caribbean Development Bank," marking its expansion process into countries in the Caribbean region. Trinidad and Tobago, July 2023.



Meeting between the Prime Minister of Barbados and the Executive President of CAF. Barbados, August 2023.



During the CARICOM 50th Anniversary Summit, in July 2023 in Puerto Spain, CAF unveiled its new description: "development bank of Latin America and the Caribbean", which marks its expansion process into the countries of the Caribbean region. In this regard, the bank announced the opening of a new office in Barbados, which joins the Regional Management for the Caribbean in Trinidad and Tobago, as well as the support of initiatives such as the *Blue Green Bank*, the coalition of multilateral banks driven by the Government of Barbados to develop resilient infrastructure and drive new investments in social and natural capital.

Throughout 2023, several Caribbean countries showed interest in being part of CAF and are in such processes. The representative office in the Dominican Republic was also opened, where the newly created Tourism Directorate that serves the entire region operates.

CAF aims to expand its presence in the Caribbean to drive the regional integration project that has guided its vision of development for more than 50 years. This new approach reflects the institution's interest in incorporating more Caribbean countries as shareholders, and will translate into greater technical and financial support for green projects and economic reactivation.

Caribbean is integrated into CAF's DNA

Regional integration is the way

The aim of continuing to open routes to promote regional integration and the collective construction of agendas that promote sustainable development and closure of gaps was reflected in the work carried out throughout 2023: more than one-third of the bank's sovereign approvals throughout the year went to projects with a regional integration component.

In addition, in an initiative to support regional integration in South America, CAF announced the provision of \$3 billion for integration infrastructure projects aimed at facilitating trade and services between countries in the region. The announcement is framed by the signing of the Integration Routes initiative, which includes CAF, BNDES, BID and Fonplata, which makes \$10 billion available for strategic projects in order to create a network of South American integration and development routes.

The work to drive regional integration has also fueled CAF's growth and geographic reach. Throughout 2023, we recorded the entry to the bank of Honduras and the Dominican Republic, and the return of Chile, one of our founding countries, and the House of Integration opened in Paraguay. We also hold directories in Santiago de Chile, Santiago de Compostela, Peru and Rio de Janeiro.



Integration Routes Initiative- CAF-BNDES-BID-Fonplata. China, June 2023.

Opening of the House of Integration in Paraguay, November 2023.



The President of Chile, Gabriel Boric, and the Executive President of CAF, Sergio Díaz-Granados, on the occasion of the events of the reinstatement of Chile to CAF as a member.

Relationship with our shareholder countries

CAF maintained an agile and strong relationship with its shareholder countries through institutional meetings. In 2023, the Administration coordinated nine meetings of Collegiate Bodies, an Ordinary Shareholders' Meeting, a Series "C" Holders' Meeting, seven Board meetings (four ordinary and three extraordinary), nine meetings of its Subsidiary Bodies (two meetings of the Audit, Financial and Administrative Affairs Committee - FAA and seven meetings of the Technical Committee of the Board). In addition, 4 "Fast Tracks" were sent for approval under the mechanism established in Article 60 of the General Regulations for the members of the Board of Directors to express their decision by email.

These are the milestones of the CAF Collegiate Bodies:

- Expansion from 20 to 23 seats on the Board of Directors, with the incorporation of Chile, Honduras and the Dominican Republic as Series "A" shareholders.
- Incorporation of Barbados as an Alternate Board Member and representative of Series "C" shareholders.
- Conducted, for the first time in CAF's history, Board meetings in Chile (March) and Brazil (December).



CAF Board of Directors in Santiago de Chile.

In 2023, the Administration coordinated nine meetings of Collegiate Bodies, an Ordinary Shareholders' Meeting, a Series "C" Holders' Meeting, seven Board meetings, and nine meetings of its Subsidiary Bodies.

- Collaboration with the Spanish presidency of the European Union for the first Meeting of Ministers of Economy and Finance of Latin America and the Caribbean and the European Union (September).
- Holding the first meeting of shareholders in private banking and other financial institutions in Latin America and the Caribbean.
- Proposed modification of the Audit Committee to the Audit, Financial and Administrative Affairs Committee (CAFA).
- Consolidation of the meetings of the Technical Committee of the Board of Directors, created by the Board of Directors in December 2021, moving from five meetings in 2022 to seven meetings in 2023.



CAF Board of Directors in Santiago de Compostela, Spain.



CAF Board of Directors in Rio de Janeiro, Brazil.



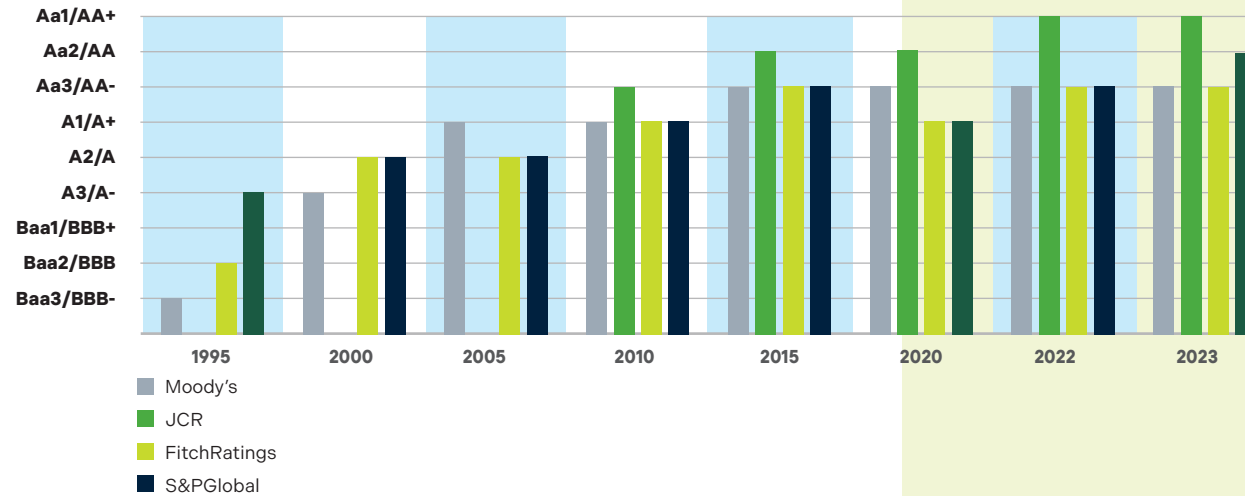
From left to right, top to bottom: LAC-India Forum, Panama City. CAF Board of Directors in Chile. Our Ocean Conference, Panama City. 78th United Nations General Assembly, New York.

Increased presence in the region in large global forums

Another of CAF's milestones in 2024 was raising the voice of Latin America and the Caribbean in large global forums, and positioning the region's solutions in major development trends. This enables us to deepen our synergies with strategic partners such as the United States, Europe, China and the Middle East.

Examples have been the organization of the CAF Conference in Europe, the CAF Conference in Washington DC, the CAF-PNUD Conference and the CAF-CEPAL Conference, and participation in large events such as the UN Water Conference, the Summit of Cities of the Americas in Denver, the 44th CARICOM Summit, *Our Ocean* of Panama, Findeter's annual meeting in Colombia, the LAC-India forum in Panama, the 78th United Nations General Assembly and *Finance in Common* in Cartagena, among others.

Financial strength improves CAF risk ratings



CAF's good performance has been endorsed by risk raters, reaching its highest ever ratings by all agencies in 2023. During the year, the agency *S&P Global* raised the long-term rating from CAF to AA, from AA-, with a stable outlook; *Fitch Ratings* improved the long-term rating to AA-, with a stable outlook, from A+. For its part, *Moody's Investors Service* affirmed CAF's ratings at Aa3, with a stable outlook, while *Japan Credit Ratings Agency* maintained its long-term rating at AA+.

Added to this is the vote of confidence by investors with a very positive demand to the more than 40 bond issues made in various markets, in 15 currencies, for the first time reaching a total amount close to \$6.25 billion.

CAF's good performance has been endorsed by risk raters, reaching its highest ever ratings by all agencies in 2023.

CAF's strategic approach to its member countries

In 2023, CAF introduced its new country strategy for Colombia for the next four years, which establishes an agenda for sustainable and inclusive economic growth to improve the quality of life of Colombians, reduce poverty and inequality, strengthen institutions and citizen participation.

This strategy represents a milestone for CAF, as it will be a pilot for the strategies of the rest of the countries. CAF's renewed approach to them proposes new work processes based on collaboration within the institution and the active participation of the different ministries of national and regional governments, in order to offer more relevant technical and financial support that helps to overcome the socioeconomic gaps of the countries of the region.



Submission of the Country Strategy Document in Colombia, in July 2023.





Presentation of the Economic and Development Report, Santa Marta, Colombia.

Key knowledge for efficient public policies

CAF continues to consolidate as a knowledge bank. The presentation of the RED, our flagship report, has allowed us to socialize the knowledge of our experts with the member countries of the bank, building solutions from national spaces, ratifying that the challenges are global and the solutions are local.

Introduction of RED 2023, “Global challenges, regional solutions: Latin America and the Caribbean in the face of the climate and biodiversity crisis” was launched in Santa Marta, Colombia, and presented in several countries in the region. The report discusses the challenges and opportunities that climate action and ecosystem protection and biodiversity represent for Latin America and the Caribbean, and emphasizes three key messages: the importance of adaptation, the need to contribute to global mitigation, and the urgency to preserve natural capital as a key factor in the development process itself.

High-impact partnerships and initiatives

During 2023, high-impact projects were consolidated and others were launched that are destined to change the realities of the most vulnerable populations. In this sense, the BiodiverCities network, which focuses its work on sustainable development initiatives, green infrastructure promotion, water resource management and the preservation of urban ecosystems, continued to grow and there are more than 180 municipalities throughout the region that are part of the initiative.



BiodiverCiudades Peru Network Meeting, October 2023.

The CAF Caracas Marathon brought together more than 5,000 runners from Venezuela and more than 20 countries.



Commitment to the culture and impact of the CAF mission

In 2023, CAF made a firm commitment to culture and to strengthening its institutional strategy. A good example of this is the return of the CAF Caracas Marathon, the party for regional integration, which brought together more than 5,000 runners from Venezuela and more than 20 countries.

Throughout 2023, CAF ratified its flexible nature at the organizational level. It presented its corporate and institutional strategy 2022-2026, while promoting new spaces and integration scenarios in countries such as Panama, Paraguay and Venezuela. With the renewed vision of becoming the bank of the economic reactivation and the green bank of Latin America and the Caribbean, six missionary agendas have been prioritized in our strategic plan for 2026: Fair energy transition; Biodiversity and ecosystem services; Resilient territories; Inclusive social well-being; Physical and digital infrastructure; and Productivity and internationalization.

This is just a synthesis of CAF's milestones in 2023, which have improved the lives of millions of Latin Americans and Caribbeans and which, as demonstrated, have contributed to a greener, more inclusive, thriving and equitable region. But much more has happened in the year and we tell you about it on the following pages.

Operations and contributions to development

CAF continued with the process of transformation that has enabled it to transition from a subregional cooperative focused on the countries of the andean community to a multilateral financial organization with a regional scope and global projection.

In figures



Total approvals

16,261
USD million



Total disbursements

8904
USD million



Loan and investment portfolio

34,196
USD million



Technical cooperation approvals

54.9
USD million

A process of growth
CAF is immersed in a process of growth, supported by the recently approved strengthening of equity and the interest aroused in potential partners. Expanding CAF's geographic coverage and reach will multiply the institution's impact in supporting national development efforts in Latin America and the Caribbean.

Incorporation of new full members

During 2023, CAF continued with the process of transformation that has enabled it to transition from being a subregional cooperative focused on the countries of the Andean Community to being a multilateral financial organization with a regional scope and global projection. The increased geographic coverage will enable the institution to diversify its operations, fulfill its founding purpose of promoting regional integration and become the bank for sustainable, inclusive, green and blue growth in Latin America and the Caribbean.

The cases of Chile, the Dominican Republic and Honduras were particularly noteworthy. Chile, which was one of the original founders of CAF and opted to withdraw as a shareholder in 1977, rejoined the bank as a Series "C" shareholder in 1992 and finally rejoined CAF's Member Countries in March 2023. The Dominican Republic joined CAF in 2004 as a Series "C" shareholder and, in October 2023, also became a new Member Country of the institution. Honduras formally notified its willingness to become a Member Country in April 2022 without previously having been a Series "C" shareholder, while in October 2023 it acquired the Series "A" share and became a new Member Country of the institution. With these three incorporation processes, CAF now has 16 Member Countries in its shareholder base. In addition, progress has been made in the procedures for Costa Rica to become a Member Country.

In line with the renewed development agenda, the value proposition endorsed by shareholders and the framework defined by the Articles of Agreement, in 2023, progress was made in discussions for the incorporation of new shareholder countries in the region. It is worth noting the strong interest that CAF has aroused in the Caribbean. The institution has received requests from 8 countries that wish to join as CAF "C" Series shareholders: Dominica (04/19/23), Bahamas (04/25/23), Grenada (05/04/23), Haiti (05/11/23), Antigua and Barbuda (08/10/23), Suriname (08/21/23), St. Lucia (08/22/23), St. Vincent and the Grenadines (09/12/2023). Other Caribbean countries have verbally expressed their willingness to join CAF in the short term. If these incorporations were to come to fruition, CAF will become the regional development bank with the largest presence in Latin America and the Caribbean.

CAF is immersed in a process of growth, supported by the recently approved strengthening of equity and the interest aroused in potential partners. Expanding CAF's geographic coverage and reach will multiply the institution's impact in supporting national development efforts in Latin America and the Caribbean.

Map 1
Expansion of membership
Transition to a Continental Bank

- Series C Shareholders**
Barbados
Spain
Jamaica
Portugal
- Member countries**
Argentina
Bolivia
Brazil
Chile
Colombia
Ecuador
El Salvador
Honduras
Panama
Paraguay
Peru
Dominican Republic
Trinidad and Tobago
Uruguay
Venezuela
- Countries in the process of becoming members**
Costa Rica
Mexico

The institution has received requests from 8 countries that wish to join as CAF "C" Series shareholders: Dominica, Bahamas, Grenada, Haiti, Antigua and Barbuda, Suriname, Saint Lucia, Saint Vincent and the Grenadines.

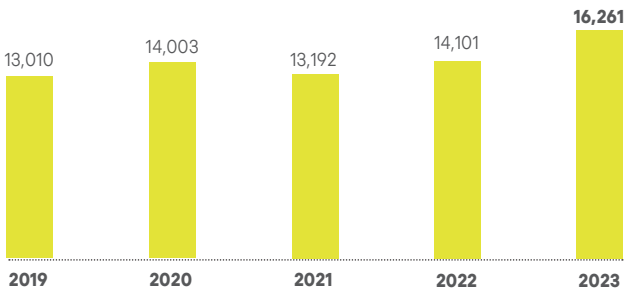
Approvals

In 2023 Latin America and the Caribbean grew 2% amid a challenging global environment, with prospects of economic slowdown in major advanced economies and restrictive monetary conditions. However, the region's growth appears to be returning to its potential and the recovery after the 2020 recession has been stronger than initially anticipated.

On the other hand, CAF continued a growth process protected by the recently approved equity strengthening and the incorporation of new member countries. In this context, CAF approved a record figure of \$16.261 billion, which means a growth of 15.3% compared to what was approved in 2022 and evidences its commitment to sustainability and inclusive growth of its shareholder countries (see graph 1).

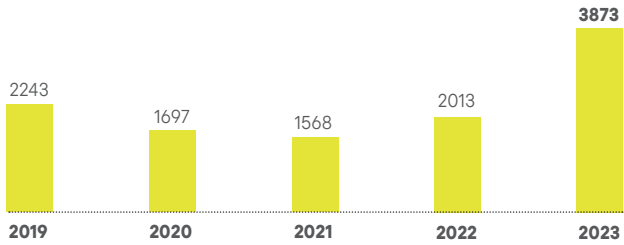
\$16.261 billion
was the total amount of approvals at the 2023 year-end, distributed among 380 operations.

Chart 1
Total approvals
in millions of \$



During 2023, CAF approvals with sovereign risk amounted to \$8.647 billion, which represented 53% of total approvals (see table 1). 45% of these approvals went to fund investment programs and projects and the amount almost doubled, going from \$2.013 billion in 2022 to \$3.873 billion, maintaining the trend of recent years (see chart 2). This highlights the institution's significant support for the development objectives of each of our shareholder countries according to their respective contexts. 35% of approvals with sovereign risk corresponded to contingent lines of credit that serve as preventive instruments for adverse events in the capital markets and climate and/or health emergencies. Finally, the remaining 20% corresponded to budget support and free availability operations (14%) and financial lines of credit granted to public development entities (6%).

Chart 2
Sovereign Approvals
in \$ million investment
programs and projects



For its part, approvals with non-sovereign risk accounted for 47% of the total, that is, \$7.575 billion. Of this total, 82% went to companies and banks, both commercial and development; and the rest to corporate and A/B loans, partial credit guarantees, equity investments and shares in investment funds. Likewise, it should be noted that A/B loan approvals tripled with respect to 2022, within the framework of the commitment to increase the mobilization of resources that contribute to enhancing the impact of CAF interventions in the region by complementing and expanding the leverage of the institution's own resources.

Finally, \$39 million was granted in technical cooperation resources to supplement the financial support provided by the institution.

Table 1
Approvals by product
in millions of \$

Sovereign risk	8,647
Loans	5,117
Investment Programs and Projects	3,873
Programmatic (PBLs) and SWApS	1,244
Contingent lines of credit	2,990
Financial lines of credit	540
Non-sovereign risk	7,575
Loans	130
Corporate	80
Investment programs and projects	50
A/B loans	1100
Tranche A	170
Tranche B	930
Lines of credit	6,175
Corporate	350
Financial	5,825
Partial credit guarantees	50
Shareholder equity and investment funds	121
Development Cooperation Funds	39
Total Approvals	16,261

By economic sector, support given to the productive infrastructure field (energy, transport and telecommunications) is highlighted across a wide range of initiatives aligned with the countries' development strategies, with approvals for \$3.090 billion. Regarding transactions linked to the sustainable development of the region (water and sanitation, education and urban development) \$2.468 billion was approved, reflecting the interest of CAF in supporting the most vulnerable sectors of the countries. With respect to operations related to macroeconomic stability and structural reforms, \$3.35 billion was approved in 2023, which will allow us to support shareholder countries through budget support loans and liquidity contingent credit lines. Finally, in the productive and financial sector, \$7.314 billion in loans and credit lines were approved for companies and banks, both public and private.

By countries, it is important to highlight the presence of new member countries with approvals in strategic areas for CAF. For example, the approval of two sovereign risk operations in Chile for the development of the green hydrogen industry and for the strengthening of regional governments. Likewise, the approval of projects in the Dominican Republic for the expansion of two aqueducts of importance for the country and operations in El Salvador in health, trade facilitation, drinking water and sanitation.

CAF's commitment to contributing to the 2030 Agenda manifests itself in 27% of approved operations with a direct contribution to environmental sustainability and climate change, while 16% of approved operations contributed to gender equality and diversity. Among the SDGs with which CAF has contributed most relevantly through its operations, it highlights: 87 approved operations contributed to the fulfillment of the goals related to Objective 17: Revitalize the Global Alliance for Sustainable Development; 80 operations contributed to Goal 8: Promote inclusive and sustainable economic growth, employment and decent work for all; and 68 operations contributed to Objective 9: Build resilient infrastructure, promote sustainable industrialization and foster innovation (see chart 3).

Also, contribution to the SDGs by CAF shareholder countries through policy adoption and implementation, programs and actions that address the socioeconomic and environmental challenges identified in the 2030 Agenda, is reinforced through CAF's commitment to approving operations such as: the **North Gas Pipeline Reversion Project – Complementary Works to the Néstor Kirchner President Gas Pipeline in Argentina** with a direct contribution to SDG 7 – Affordable and Clean Energy; the **Environmental Improvement Program, Drinking water and sanitation in the upper basin of the Lempa River and Puerto de La Libertad** in El Salvador, which contributes to SDG 6 – Clean Water and Sanitation; and the **National Educational Spaces for Community Life Program 2022 – 2026** in Colombia, which contributes to SDG 4 – Quality Education.

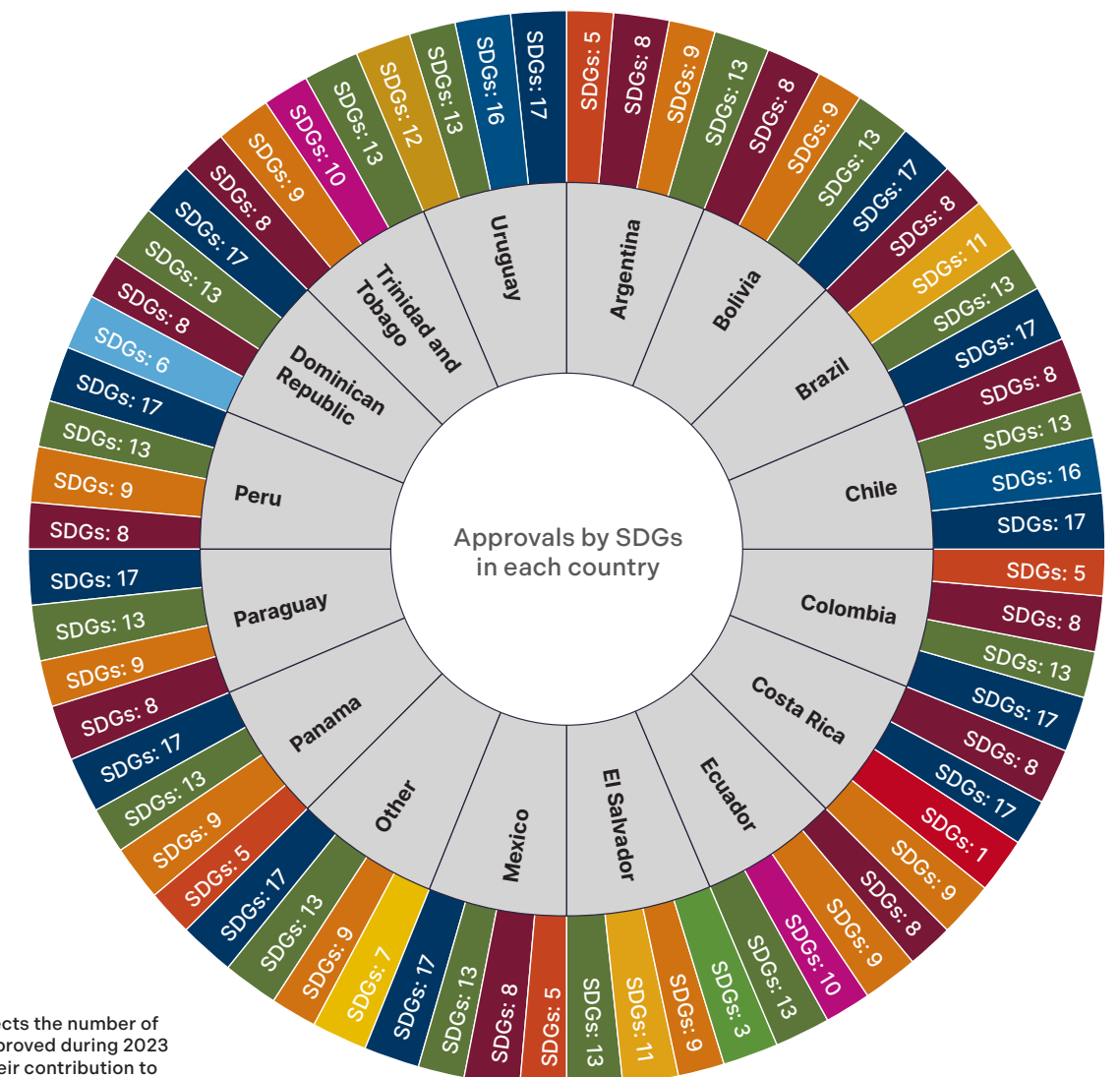
Furthermore, it is highlighted that more than **90% of countries have approved projects that contribute directly or indirectly to SDG 13 – Climate Action**, which promotes the adoption of urgent measures to combat climate change and its effects, aligned with CAF's commitment to be the green bank of the region (see chart 4).

Chart 3
Approvals by SDG
(number of approvals)*



* The chart reflects the number of operations approved during 2023 by CAF and their contribution to the various SDGs. Most operations contribute to more than one SDG, since primary and secondary SDGs are accounted for.

Chart 4
Approvals by SDG in each country
(number of approvals)*



* The chart reflects the number of operations approved during 2023 by CAF and their contribution to the various SDGs. Most operations contribute to more than one SDG.

Comparison of sovereign approvals by country and product between BID, BM and CAF (2020-2022)



* Source: CAF: Sofia.
** Source: BM: <https://projects.bancomundial.org/>
*** Source: BID: <https://publications.iadb.org/es>

Countries use multilateral sovereign financing in a relatively homogeneous manner across the different development banks of which they are members. This is mainly due to the debt strategies of each country and to various institutional requirements in the debt approval and contracting policies. In addition, factors in the external environment have tilted approvals from multilateral development banks towards liquidity products, such as policy-based loans and specific lines, at certain time periods, for example, in 2020 and 2021 due to the COVID-19 pandemic.



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Mobilization of resources

With regard to the mobilization of third-party resources, at the end of 2023, \$4.283 billion was attracted to the region, through Co-financing and Parallel Sovereign and Non-Sovereign Financing, A/B loans, Technical Assistance Resources, Green Funds, Thematic Lines of Credit and Thematic Bonds, a figure that represents an increase of 190% compared to the amount mobilized in 2022. Resources were mobilized for 12 countries: Argentina, Colombia, Panama, Bolivia, Ecuador, Paraguay, Dominican Republic, Trinidad and Tobago, Chile, El Salvador, Peru and Uruguay. In the end, we reached the amount of \$3.168 billion for Co-financing and Parallel Financing for the sovereign sector, \$699.0 million for the non-sovereign sector, \$7.1 million in Technical Assistance, \$8.7 million in Green Funds, \$185 million in Thematic Credit Lines and \$215 in Thematic Bonds.

In 2023, the co-financing of the Sectoral Gender, Inclusion and Diversity Program for \$1.412 billion is highlighted, and the Biodiversity Support and Climate Action Program for \$400 million, both in Colombia. The Energy Transition Support Program for Tierra del Fuego, Antarctica and the South Atlantic Islands, Argentina, has also been co-funded in the amount of \$65 million.

Additionally, CAF strengthened its commitment to the mobilization of non-refundable resources for the development of the region. In this regard, it concluded its accreditation as an implementing institution of the *Multilateral Cooperation Center for Development Finance* (MCDF), signed agreements with the *Caricom Development Fund* (CDF) and the *Inter-American Foundation* (IAF), in line with the new strategy for the Caribbean and to promote the use of concessional resources, and mobilized resources towards six initiatives along with three financial allies. The French Development Agency (AFD) awarded a total of EUR 220,000 (\$240,000) for regional initiatives with a climate component. The European Commission, for its part, approved EUR 3 million (\$3.2 million) for digital transformation in Trinidad and Tobago. Finally, MCDF awarded \$3.6 million to promote digital connectivity in the region.

Also during 2023, CAF continued its historical growth in resource mobilization for the private sector, reaching an amount of \$699 million. This amount includes, among other operations, three A/B Loans, as well as several portfolio risk transfer operations. The A/B Loans closed in Argentina mobilized funds for Pan American Energy, S.L. and YPF S.A., with B tranches of \$270 million (with the participation of 5 international entities) and \$325 million (6 international entities), respectively. In addition, an AB Loan was made to Banco Guayaquil, S.A. of Ecuador, adding a total of \$21 million to the mobilization of the private sector and the participation of two international entities. CAF also granted a partial credit guarantee to Banco Santander Uruguay that mobilizes an additional \$50 million. Risk transfers amounted to \$33 million, mobilizing portfolios from Brazil and Ecuador. These operations reinforce CAF's strategic position as a key private sector partner.

\$4.283 billion
were able to attract the region in mobilization of third-party resources, a figure that represents an increase of 190% compared to the amount mobilized in 2022.



As for Fondos Verdes, CAF, in partnership with the Adaptation Fund (AF), Fondo Verde del Clima (GCF), and the Global Facility for the Environment (GEF) mobilized \$8.7 million for projects in El Salvador, Ecuador and Chile, in addition to food security projects in Peru.

In thematic lines of credit, energy transition, inclusion, diversity and gender and inclusive social welfare projects were supported in Bolivia, Panama and Peru, with a total amount of \$185 Million.

Finally, during the year, the issue of thematic bonds for a total amount of \$215 million was completed.

Table 2
Mobilization of Third-Party Resources 2023
(Millions of \$)

Sovereign	3,168
Non-sovereign	699
Thematic Lines of Credit	185
Green funds	8.7
Thematic bonds	215
Technical cooperation	7.1
Total mobilization of resources	4282.8



The CAF's special cooperation funds for development and other mechanisms

In 2023, CAF's commitment to sustainable development and regional integration was also evident through the approval of a significant number of technical cooperation operations, both with its own funds and those of third parties. Topics covered range from studies related to the digital infrastructure and connectivity to the promotion of sustainable practices and environmental management. The projects focus on improving the quality of life, gender, social and financial inclusion, strengthening leadership and democratic governance. They include initiatives aimed at improving education and responding to emergency situations, at building a regional identity and promoting cooperation among the shareholder countries. These efforts were designed to address the current needs and prepare the region for future challenges, in line with CAF's strategic agendas.



The technical cooperation focus on improving the quality of life, gender, social and financial inclusion, strengthening leadership and democratic governance.

Technical cooperation

During the year, 234 technical cooperation operations were approved for an amount of \$54.9 million. Of this total, 226 operations were financed with resources from the Special Funds for technical cooperation and 8 with Third Party Resources.

Table 3
Total Technical Cooperation Approvals 2023
(Number of operations and millions of USD)

Origin of the Funds Approved	Amount	No. Operations
CAF Funds	38.9	226 Third Party
Resources	16	8
Total	54.9	234

\$54.9 millones

During the year, 234 technical cooperation operations were approved for an amount of \$54.9 million. Of this total, 226 transactions were financed with resources from the CAF Funds and 8 with Third Party Resources.

CAF Special Funds

During 2023, operations financed exclusively with Special Funds for technical cooperation amounted to \$38.9 million. Out of this total, 86.9% (\$33.8 million) originated from the Technical Cooperation Fund (FCT, Fondo de Cooperación Técnica) and the remaining 13% (\$5.0 million) from the Human Development Fund (HDF).

The resources of the Technical Cooperation Fund (FCT) were mainly allocated to finance operations in the countries (35.4%) and projects within the Infrastructure Pre-Investment Program – PPI (10.6%) and CAF Programs (38.5%). The remaining percentage financed operations within the framework of the CARICOM Facilities and the Green Facility.

The Human Development Fund (HDF) funded projects aimed at directly serving vulnerable populations and emergency humanitarian aid in shareholder countries.

Table 4
Special funds - Approvals by Fund 2023
(Number of operations and millions of USD)

Fund	Amount approved	%
FCT	33.83	86.9%
Country Operations	13.8	35.4%
PPI-PPSA	4.1	10.6%
CARICOM Facility	0.6	1.5%
Green Facility	0.4	0.9%
CAF Program	14.9	38.5%
HDF	5.1	13.0%
Total	38.9	100%

Technical Cooperation Fund (FCT)

Country operations

In March 2023, the CAF Board of Directors allocated a maximum of \$17 million to finance projects in favor of the 20 shareholder countries with funds from the FCT. At the year-end, 116 operations of a total of \$13.8 million were approved, which is equivalent to the execution of 81% of the total approved by the Board of Directors.



In 2023, the CAF Board of Directors allocated a maximum of \$17 million to finance projects in favor of the 20 shareholder countries with funds from the FCT.

Infrastructure Pre-investment Program (Programa de Pre-inversión en Infraestructura, PPI)

In 2023, under the framework of the CAF Infrastructure Pre-Investment Program, five transactions were approved for a total amount of \$4.1 million. Operations ranged from developing digital infrastructure to optimizing air and ground connectivity. These approvals reflect CAF's commitment to regional development and integration of Latin America and the Caribbean. Funded projects aim to improve not only physical infrastructure but also digital and energy connectivity. Below is a detail of the approved operations:

Table 5
IPP Projects Approved in 2023
(USD)

Project	Objective	Amount
PPI CAF-PPI: Gap 0 - Digital Infrastructure and Integration for Reactivation	Diagnostic and pre-feasibility studies to close the digital gap in areas of Chile with limited commercial offerings of internet access.	1.25 million
CAF PPI – Argentina-Paraguay: Optimization of the Pilar Border Territorial Connectivity (PY) – Colonia Cano (AR)	Support in the development of pre-investment activities for the construction of the International Bridge over the Paraguay River, connecting Pilar (PY) to Colonia Cano (AR).	1.5 million
“El Salvador Vuela” [El Salvador Flies] Program: Pre-investment studies for Air Connectivity Optimization	Pre-investment studies to improve the air connectivity of El Salvador, including technical reviews and studies of aeronautical and environmental feasibility.	600,000
CAF-PPI: Argentina-Chile Energy Integration	Financing a study to promote energy integration between Argentina and Chile, focusing on the increase of gas exports.	180,000
“Antarctic Underwater Cable” Project	Comprehensive feasibility study for the implementation of an underwater cable in Antarctica, covering technical, legal, economic, and other aspects.	600,000



A total of \$590,000 was approved for five operations ranging from strengthening the logistical integration of the Greater Caribbean and promoting the creative and cultural industries to supporting climate change and sustainable development initiatives.

Technical assistance facility for CARICOM countries

In March 2023, CAF's Board of Directors approved the creation of the "Technical Assistance Facility for Caricom countries" through Resolution No. 2473/2023, allocating a total of \$1.5 million in resources from the Technical Cooperation Fund to promote economic and social development, focusing on sectors such as clean energy, sustainable tourism, food security, management and protection of ecosystems and marine and coastal resources in the Caribbean countries.

During 2023, a total of \$590,000 was approved for five projects under this facility, covering topics ranging from strengthening the logistical integration of the Greater Caribbean and promoting the creative and cultural industries, to supporting initiatives in the areas of climate change and sustainable development.

Table 6
IPP Projects Approved in 2023
(USD)

Project	Objective	Amount
Greater Caribbean Logistics Integration Program	Design and consensus on a program to strengthen regional integration and promote a logistics system that supports the sustainable development of the Greater Caribbean region.	120,000
Support for the Creative and Cultural Industries Conference UNLESH	Contribution in the execution of the conference to facilitate a space for discussion and exchange among key players in the creative and cultural industry.	50,000
Alliance to Promote Regional Integration in the Latin American and Caribbean States	Development of a work agenda that promotes the regional integration of the CELAC member countries, with a solidarity and cooperative approach.	120,000
Support for the Organization of the "Meeting on Climate Financing in the Americas" and the "4th OAS Ministerial Meeting on Sustainable Development" in the Bahamas	Sponsorship of meetings focused on climate action and financing, seeking to foster climate resilience and a comprehensive climate action plan for the Americas.	150,000
Pre-feasibility Study for a Green Ammonia Production Plant in the Commonwealth of Dominica	Preparation of studies for the development of a 120 MW green ammonia production plant using geothermal energy in the Commonwealth of Dominica.	150,000



During 2023, a total of \$590,000 was approved for five projects under this facility, covering topics ranging from strengthening the logistical integration of the Greater Caribbean and promoting the creative and cultural industries, to supporting initiatives in the areas of climate change and sustainable development.

Green Action Facility for Latin America and the Regional Caribbean

In March 2023, the CAF Board of Directors approved the creation of the “Green Action Facility for Latin America and the Regional Caribbean” through Resolution No. 2474/2023. This facility was allocated \$3 million from the Technical Cooperation Fund (FCT) to fund technical assistance operations. The goal of the Facility is to support shareholder countries in achieving their goals related to the environment, biodiversity and climate change, and to facilitate the financing of more sustainable investments.

In 2023, two projects financed with this facility were approved. This underscores CAF’s regional commitment to sustainable development and environmental protection.

Table 7
Projects financed under the Green Facility approved in 2023
(\$)

Project	Objective	Amount
Governance of Chile’s National Green Taxonomy: On the Road to Sustainable Investment	Support in building governance for the development of Chile’s National Green Taxonomy, focusing on four priority economic sectors to lead investments towards sustainable projects.	200,000
Program for Sustainable Comprehensive Management of Sargassum in the Greater Caribbean	Drive sustainable comprehensive management of Sargassum in the Greater Caribbean, including the creation of a portfolio of innovative projects and financing strategies.	150,000

CAF programs

CAF approved 74 regional-scope operations in 2023 totaling \$14.98 million. These operations, covering a wide range of strategic (missional and cross-sectional) objectives and topics relevant to Latin America and the Caribbean, had an impact on two or more countries or regionally. The CAF initiatives, formulated by the sectoral areas, focused on key areas such as strengthening leadership and citizen participation, inclusion and economic empowerment, environmental sustainability and climate change, the Biodiverciudades network, as well as gender, social and financial inclusion.

The multi-dimensional approach to operations enabled comprehensively addressing the region’s challenges, to promote sustainable and inclusive development.

74 operations

with a regional scope were approved with various CAF Initiatives, put forward by the sectoral areas, establishing a wide range of strategic objectives and themes relevant to the region.

Major approved programs include support for Latin America and the Caribbean in the global economy: Encouraging participation in *nearshoring* and global value chains (CGV; “Generation I: Drive young leadership that makes a difference” 2023/24 Virtual Development Agent Skills Strengthening Program; Second edition of the public policy index for SMEs in Latin America and the Caribbean (IPPALC); Prosperity for coffee producers through national coffee sustainability plans framed within the SDGs; Future Americas 2023; Exchange of Ibero-American experiences in public management; Multidimensional poverty and climate transition study in Latin America and the Caribbean; Technical Days: Railroad in new sustainable connectivity; BiodiverCities network in Latin America and the Caribbean: Leadership awareness and advocacy program; 100k Clima: Support program for university mobility experiences and training in favor of climate action; Regional study: Policies Productive transformation strategies and programs; Development of a model law of financial inclusion of women and proposed adaptation to the regulatory framework of a pilot country; Financial Inclusion Lab 2023: Digital solutions for financial inclusion of migrant population; Supporting the conduct of the “XIII Ibero-American Congress of Immigration Authorities”; Support for the conduct of the “National Assembly of African-descending Women”; Support for the conduct of the “MERCOSUR Heads of State Summit and associated states”; Support for the meeting of ministers of education of Latin America and the Caribbean “Towards a regional strategy for reactivation and educational transformation”; Study on macro and micro inhibitors of the development of the region’s stock markets for the Ibero-American Federation of Exchanges; Consolidation and strengthening of the Biodiverciudades network in Latin America and the Caribbean; Alliance to promote regional integration in Latin American and Caribbean states; National capacity building program in sustainable finance; Study of pretos/negros/afros enterprises; *Finance in Common Summit* 2023; Technical assistance for the construction of a roadmap for Latin American regional integration; Supporting the completion of the III Central American meeting of emerging leaders – 2023; Support for the organization of the “Americas Climate Finance Meeting” and the “4th OAS Ministerial Sustainable Development Meeting”; Restoration of coral reefs in the face of climate change in Latin America and the Caribbean; among others.

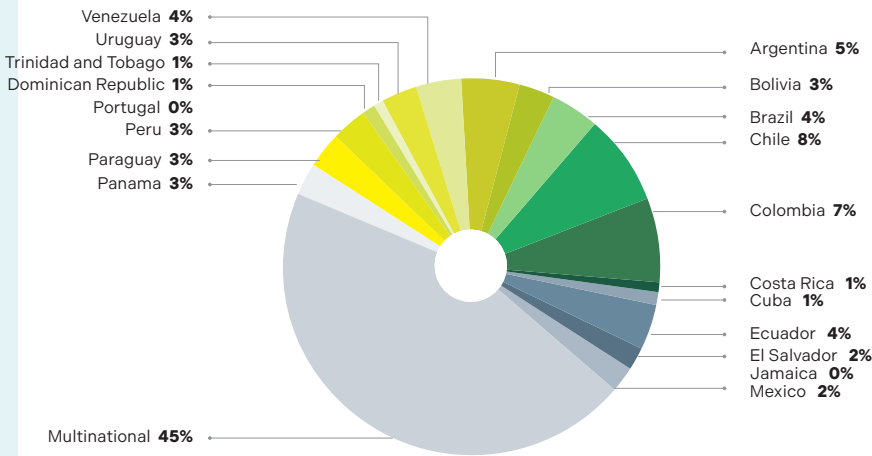
Human Development Fund - HDF

With FDH resources, 24 projects were approved for a total of USD 5 million, of which nine operations were humanitarian aid aimed at supporting countries to cover urgent needs arising from natural disaster situations such as floods, droughts or forest fires. The rest of the operations were aimed at supporting segments of vulnerable populations in areas such as: access to water, facilitating access to the labor market and support in the health and education sectors, among others.

Country approval

55% of approvals with special funds in 2023 for a total amount of \$21.4 million were intended to fund projects aimed at addressing the priorities and needs of shareholder countries. These projects provided financial support through technical support. The remaining 45% of the approvals for \$17.5 million went to initiatives aimed at strengthening regional action through projects and programs. These percentages include allocations from the PPI Pre-investment Program, CARICOM Facility, Green Facility, CAF Programs and the HDF.

Chart 5
Special Funds - Approvals by country 2023 (in %)

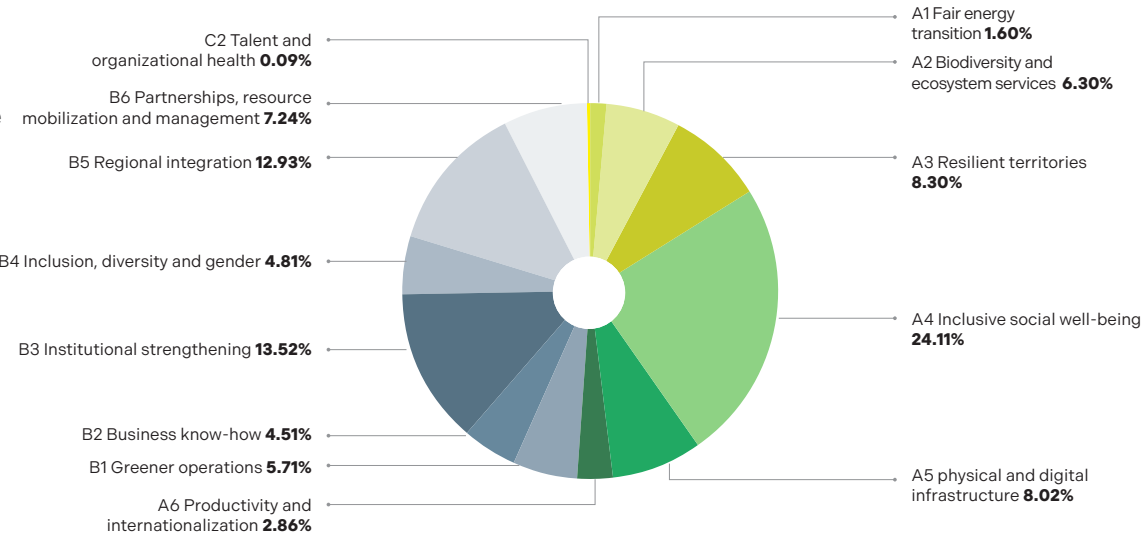


The projects approved in 2023 have comprehensively covered CAF's strategic agendas, with half of them focusing on the "Inclusive Social Welfare", "Institutional Strengthening" and "Regional Integration" agendas.



The projects approved in 2023 have comprehensively covered CAF's strategic agendas, with half of them focusing on the "Inclusive Social Welfare", "Institutional Strengthening" and "Regional Integration" agendas. Projects under "Inclusive Social Welfare" ranged from sustainable development to financial inclusion and gender equality. "Institutional Strengthening" focused on improving public management, transparency and technological innovation, among others. Digital and territorial connectivity was promoted through the "Regional Integration" agenda, supporting political cooperation and the development of shared infrastructures among member countries.

Chart 6
Special Funds - Approvals according to the 2023 Strategic Agenda (in %)



CAF and the SDGs

The approved technical cooperation operations reflect a strategic commitment to the Sustainable Development Goals, evidencing a prioritized distribution to the SDGs on “Partnerships to Achieve Goals,” “Industry, Infrastructure Innovation,” and “Quality Education.”

The approved technical cooperation operations reflect a strategic commitment to the Sustainable Development Goals, evidencing a prioritized distribution to the SDGs on “Partnerships to Achieve Goals,” “Industry, Infrastructure Innovation,” and “Quality Education.” These areas received 24%, 16.2% and 10% of the resources respectively, with the first focusing on technically supporting government transitions and reinforcing CAF’s strategic positioning. The second objective underscores the investment in critical infrastructure projects, and the third focuses on strengthening educational infrastructure and programs that promote the teaching of emerging technologies and financial education, among others.

A high momentum area at CAF was the promotion of gender equality and social inclusion in Latin America and the Caribbean with initiatives that encompass the development of new policies and regulatory frameworks to strengthen women’s economic and social empowerment, as well as to support the participation of marginalized communities seeking to advance toward a more equitable and sustainable society.

Chart 7
Special Funds - Approvals by 2023 SDG (in %)



Third-party cooperation resources for development

In order to complement financial resources and generate a greater impact on the sustainable development of its member countries, the CAF manages and executes third party resources. In 2023, technical cooperation operations were approved for a total of \$16.04 million, financed with third-party resources from six funds. Two funds accounted for 95.4% of these resources: the *Green Climate Fund* (84.4%) and the *Multilateral Cooperation Center For Development Finance* (10.0%).

Table 8
Third Party Resources - Approvals by Fund 2023 (Millions of \$)

Fund	Amount approved	%
Green Climate Fund	13.70	85.4%
Multilateral Cooperation Center for Development Finance (MCDF)	1.6	10.0%
JP Morgan Chase Foundation	0.4	2.5%
French Development Agency	0.2	1.5%
Empresa Metro de Bogotá	0.1	0.6%
Total	16.0	100.0%

The eight projects approved ranged from the promotion of cleaner and more efficient transportation systems through electric vehicles to the strengthening of sustainable production chains in vital sectors such as agribusiness, manufacturing, tourism and health. In addition, initiatives were approved aimed at developing climate investment strategies and implementing mechanisms to address damages and losses related to climate change, as well as projects that promote the blue economy and marine spatial planning.

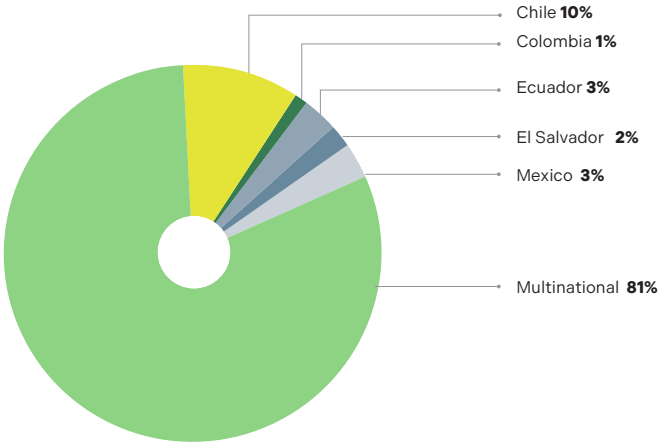
The eight technical cooperation projects approved ranged from the promotion of cleaner and more efficient transportation systems through electric vehicles to the strengthening of sustainable production chains in vital sectors such as agribusiness, manufacturing, tourism and health.

Table 8
Projects financed under the Green Facility approved in 2023
(\$)

Project	Objective	Amount
Regional Electric Mobility and Low Carbon Transportation Program (E-Motion)	Transitioning to a cleaner, better organized, more efficient, equitable, comfortable, safe, sustainable and affordable transportation system, using electric vehicles to spearhead the promotion of this change in Latin American cities.	12 804 250
“Antarctic Underwater Cable” PPI Project	Supporting the implementation of the first submarine cable between Chile and the permanent bases in Antarctica, in order to strengthen connectivity and scientific collaboration among multiple countries, fostering regional integration, research and the advancement of scientific knowledge	1 600 000
Sustainable and resilient production chains – Mexico	Strengthening the productivity of value chains in the agribusiness, manufacturing, tourism and health sectors in Nuevo León and Mexico, through capacity building in relation to digital literacy and transformation, business innovation and the reduction of the environmental impact of SMEs.	400,000
Building El Salvador's climate investment roadmap for a sustainable low-carbon and climate-resilient development	Contributing to the development of institutional technical and coordination capacities in El Salvador for access to climate finance and contributing to the fulfillment of the adaptation and mitigation goals established in its national planning.	399,956
Creating the enabling conditions for the implementation of the Loss and Damages mechanism in Ecuador	Identifying the enabling conditions for establishing and implementing the Loss and Damages mechanism in Ecuador, strengthening the systems for collecting and processing data on loss and damages, generating technical capacities and raising awareness at the national level.	499,952
Identification, assessment and mitigation of physical risks derived from climate change in CAF-financed operations	Developing a comprehensive mechanism/ tool to enable CAF to identify and assess the physical risks arising from climate change in its operations that are proposed for financing and under management.	76,279
Identification of project profiles and a roadmap for urban solid waste management in priority countries of Latin America and the Caribbean	Undertaking a study to identify niche opportunities for CAF and AFD in the area of financing projects for urban solid waste management in Latin America and the Caribbean with co-benefits for climate change adaptation and/or mitigation	163,110
Line 2 of the Bogotá Metro (L2MB)	Support with the bidding procedure of the Evaluation Committee for International Bidding Procedures (LPI, Licitación Pública Internacional), Auditing and Project Management Office (PMO) of the Line 2 project of the Bogotá Metro (L2MB)	98,000

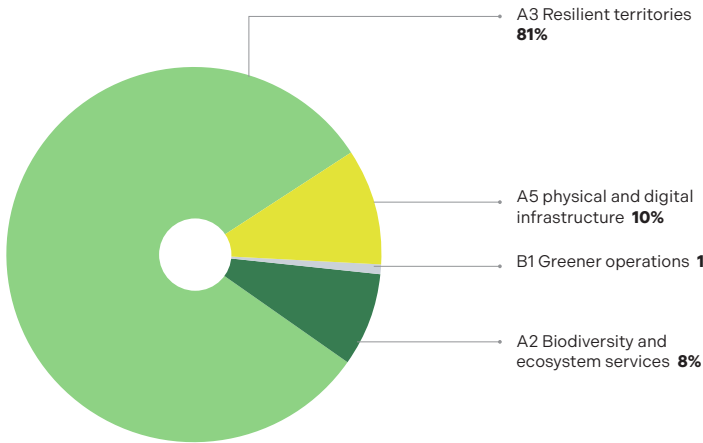
81% of third-party funds were allocated to projects with a multinational scope, including the initiative for the development of regional programs for electric mobility and low-emission transportation, as well as the promotion of the blue economy in the Caribbean. These multinational operations focused on addressing key challenges such as climate change. The remaining 19% focused on benefiting five countries in the region.

Chart 8
Third Party Resources - Approvals by Country 2023
(in %)



99% of the funds approved by CAF were mainly aligned with the "Resilient Territories" (81%), "Physical and Digital Infrastructure" (10%), "Biodiversity and Ecosystem Services" (8%) agendas. This approach was reflected in key projects such as the promotion of electric mobility, the strengthening of sustainable production chains in Mexico, and the development of climate investment strategies in El Salvador, demonstrating a commitment to environmental sustainability and adaptation to climate change.

Chart 9
Third Party Resources - Approvals according to the 2023 Strategic Agenda

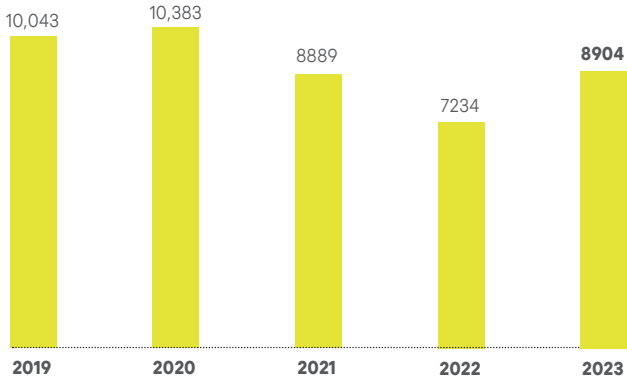


The three outstanding Sustainable Development Goals (SDGs) in CAF-funded projects in 2023 are “Action for Climate,” “Industry, Infrastructure Innovation,” and “Clean Water and Sanitation,” which reflect a strategic focus on combating climate change, driving the development of innovative and sustainable infrastructures, and protecting ecosystems.

Disbursements

During 2023, the amount disbursed by CAF to its shareholder countries amounted to \$8.904 billion and represents an increase of 23% with respect to what was disbursed the previous year. The decrease in the pace of disbursements since 2020 is explained by the redirection of financial credit lines to local development banking with longer-term operations that reduced the dynamics and high rotation of short-term operations. This is also observed in the execution of sovereign disbursements superior to non-sovereign disbursements (see table 1).

Chart 10
Total disbursements
in millions of \$



Sovereign disbursements totaled \$5.689 billion, 64% of the total representing a growth of 12% compared to 2022 (see table 11). 38% of these disbursements went to investment programs and projects supporting public investment and the execution of approved operations in recent years. The remainder was distributed among disbursements for programmatic and sectoral loans (28%), contingent lines of credit (23%) that served as support for liquidity situations to shareholder countries and sovereign lines of credit to development banking (10%).



Sovereign disbursements totaled \$5.689 billion, a growth of 12% compared to 2022. 38% of these disbursements went to investment programs and projects supporting public investment and the execution of approved operations in recent years.



For its part, non-sovereign disbursements reached \$3.181 billion, and were allocated 93% to corporate (\$600 million) and financial lines of credit with commercial banking (\$1.788 billion) and public development banking and microfinance institutions (\$577 million), aimed primarily at channeling resources to the small and medium-sized business segment (see table 11).

Table 10
Disbursements by product 2023
in millions of \$

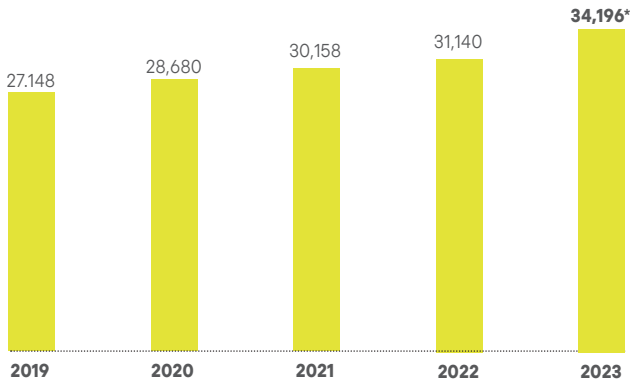
Sovereign	5,689
Loans	3,774
Investment Programs and Projects	2,158
Programmatic (PBLs) and SWApS	1,617
Contingent lines of credit	1,335
Financial lines of credit	580
Non-sovereign	3,181
Corporate Loans	160
Investment programs and projects	41
Lines of credit	2,965
Corporate	600
Financial	2,365
Shareholder equity and investment funds	15
Development cooperation funds	34
Total disbursements	8,904

Consolidated portfolio

In 2023, the portfolio of loans, equity investments, sureties and guarantees amounted to \$34.196 billion, representing a 9.8% increase over the previous year and a net increase of \$3.056 billion. Of this amount, \$33.723 billion relate to the loans portfolio, \$391 million to equity participation and quasi-equity investments, and \$82.4 million to guarantees.

Regarding the distribution of the portfolio by risk type, 91.6% of the consolidated portfolio corresponds to operations with sovereign guarantee and the remaining 8.4% to operations with the private sector, public companies, sub-national governments and other initiatives without sovereign guarantee.

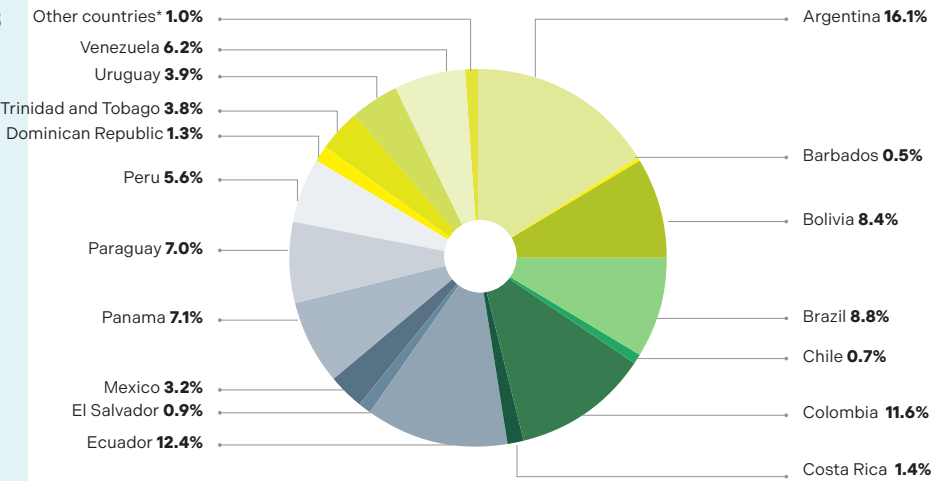
Chart 11
Consolidated portfolio
(in millions of \$)



* No accounting adjustments are included in 2023.

The geographic distribution of the portfolio shows that 45% of it is located in the Southern region (Argentina, Bolivia, Brazil, Chile, Paraguay and Uruguay), 43% in the northern region (Colombia, Ecuador, Panama, Peru and Venezuela), the remaining 12% in the Mexico and Central America and Caribbean region (Barbados, Costa Rica, El Salvador, Mexico, Dominican Republic and Trinidad and Tobago) as well as in multinational operations and extraregional countries (Spain and Portugal). This year highlights the increased growth of the portfolio of the new member countries of the institution, dynamic is expected to continue in the coming years.

Chart 12
Portfolio by country 2023
(in % of the total)



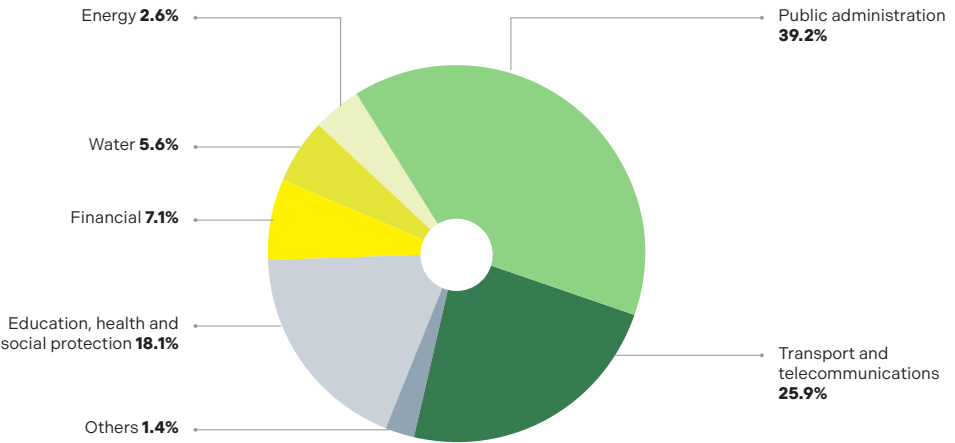
* Other countries: It includes Spain, Jamaica, Portugal and Multinational Operations.

\$34.196 billion

was the amount of the loan portfolio, equity investments, sureties and guarantees at the 2023 year-end.

By economic sector, CAF's consolidated portfolio at the end of 2023 focused primarily on public administration with 39.2% of the total, due to budget support operations approved and disbursed since 2020 to support countries during the recession caused by the pandemic, and subsequently the economic reactivation. The portfolio related to productive infrastructure (energy, transport and telecommunications) represented 28.5% of the total, reflecting CAF's traditional support for the development of road, transport and power service provision systems. The portfolio in social infrastructure (mainly in water, education, social services and health) reached 23.8%, with which the CAF portfolio associated with the infrastructure sector was 52.2%. The portfolio's concentration in these sectors ratifies the institution's strategic interest in supporting the least privileged segments of the population through the provisioning of basic services such as drinking water, sanitation, energy, transportation, roads and urban development (see chart 15)

Chart 13
Consolidated portfolio
by economic sector
(%)



The current volume of projects and programs underway, existing demand projections for the coming years, the incorporation of new shareholders and the equity strengthening recently approved by the Board of Directors, allow us to project that this growth dynamic will continue in the coming years. In this way, CAF will continue to support its shareholder countries in their public-private agendas for sustainable and inclusive development.

CAF's portfolio at the 2023 year-end demonstrates the interest and support that CAF has provided to its shareholders in meeting the Sustainable Development Goals of the United Nations 2030 Agenda (see chart 14). Most emphatically on: building resilient infrastructure, promoting sustainable industrialization and fostering innovation (SDG 9); building partnerships to achieve the goals (SDG 17); promoting sustainable cities and communities (SDG 11); promoting climate action (SDG 13); and decent work and economic growth (SDG 8).

Portfolio operations during 2023 play a critical role in contributing to the SDGs and supporting their member countries in meeting the 2030 Agenda, contributing to key areas such as education, health, sustainable infrastructure, gender equality and economic development.



Table 11
Approvals by Country
(in millions of \$)

Country	2019	2020	2021	2022	2023	2019-23
Argentina	626	964	1378	1469	2815	7251
Barbados	0	100	25	25		150
Bolivia	243	554	398	617	1112	2924
Brazil	1591	1675	1493	1841	2895	9494
Chile	650	570	580	581	923	3304
Colombia	259	1693	1712	1784	1743	8991
Costa Rica	515	565	115	115	15	1326
Ecuador	969	992	1159	968	1252	5340
El Salvador				300	296	596
Mexico	950	503	1101	800	801	4155
Panama	598	561	511	576	480	2726
Paraguay	710	947	881	1138	633	4309
Peru	2191	2616	2062	2417	1964	11249
Dominican Republic	127	300	21	21	195	664
Trinidad and Tobago	200	351	231	196	75	1053
Uruguay	965	1,351	1101	851	726	4994
Venezuela	0	1	1	1	1	5
Other countries*	615	262	423	402	333	2035
Total	13,663	13,010	14,003	13,192	16,261	70,568

* Other countries: It includes Spain, Jamaica, Portugal and Multinational Operations.

Table 12
Disbursements by country
(in millions of \$)

Country	2019	2020	2021	2022	2023	2019-23
Argentina	574	536	699	761	2078	3586
Barbados	0	104	12	18	4	139
Bolivia	491	213	467	627	163	2179
Brazil	1130	1747	2003	606	1489	6107
Chile	1088	827	548	151	395	3461
Colombia	2075	1721	1322	1141	509	9114
Costa Rica	0	500	0	0	5	510
Ecuador	748	992	534	611	578	3591
El Salvador	0	0	0	75	227	75
Mexico	772	1323	603	838	1182	4121
Panama	430	448	542	480	165	2398
Paraguay	118	629	494	620	444	1979
Peru	1361	695	966	308	792	4945
Dominican Republic	0	0		319	51	320
Trinidad and Tobago	200	301	160	101	136	1062
Uruguay	95	97	291	182	428	777
Venezuela	514	1	30	28	14	1101
Other countries*	446	249	217	368	245	1561
Total	10,043	10,383	8889	7234	8904	47,025

* Other countries: It includes Spain, Jamaica, Portugal and Multinational Operations.

Table 13
Consolidated portfolio by country
(in millions of \$)

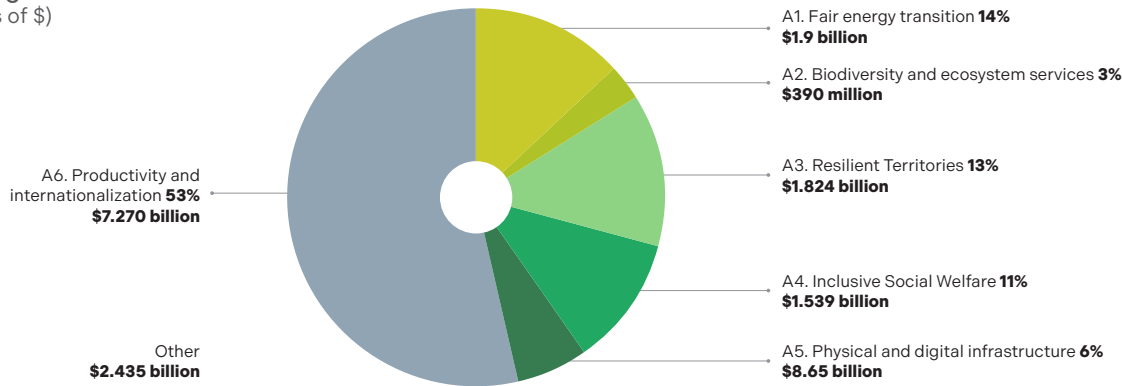
Country	2019	2020	2021	2022	2023
Argentina	3781	3764	3879	4015	5504
Barbados	75	170	173	181	175
Bolivia	2728	2558	2700	3019	2866
Brazil	2285	2672	2757	2706	3023
Chile	476	466	308	190	252
Colombia	2970	3036	3492	3500	3955
Costa Rica	72	555	539	527	492
Ecuador	3728	4123	4202	4233	4247
El Salvador				75	302
Mexico	666	1022	960	1072	1104
Panama	1843	2060	2422	2584	2431
Paraguay	514	1087	1512	2059	2383
Peru	2095	1630	1844	1569	1911
Dominican Republic	175	145	111	413	445
Trinidad and Tobago	789	1049	1164	1217	1305
Uruguay	935	925	899	969	1331
Venezuela	3672	3200	2872	2513	2135
Other countries*	346	217	323	299	333
Total	27,148	28,680	30,158	31,140	34,196

* Other countries: It includes Spain, Jamaica, Portugal and Multinational Operations.

Development contributions and expected impact

In 2023, \$16.223 billion¹ in credit operations were approved in order to promote sustainable and inclusive development in Latin America and the Caribbean. \$13.787 billion ² contributed to the mission agendas of the corporate strategy to 2026.

Chart 15
Distribution of approvals by mission agenda
(%, millions of \$)



To show CAF's contributions, we quantified the products associated with the financing granted by the bank and the expected impact based on the available scientific evidence.

Below we present the contributions to development³ and impact according to the six mission agendas.

- Fair energy transition
- Resilience and regeneration of ecosystems
- Resilient territories
- Inclusive social well-being
- Physical and digital infrastructure
- Productivity and internationalization

¹ Only credit transactions are mentioned and cooperation funds are not considered.

² The difference with respect to the total amount of approvals corresponds to liquidity contingent lines of credit totaling \$2.435 billion.

³ Indicators are developed to measure the results and expected beneficiaries of the operations approved in 2023, with the exception of the productivity, competitiveness and financial development indicators, which are results achieved from disbursements made to financial intermediaries throughout the year.



ImpactoCAF is an initiative launched in 2023 that seeks to quantify the impact of the different types of interventions supported by CAF based on the available scientific evidence.

a1 Fair energy transition

Countries

Argentina - Chile - Ecuador - Mexico - Panama - Peru



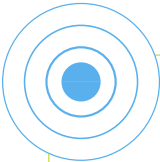
Flagship projects

The **Northern Gas Pipeline Reversion Project - Complementary Works to the President Néstor Kirchner Gas Pipeline (Argentina)** consists of a set of works, including the construction of 122.5 km of gas pipeline, which will allow the transportation of natural gas to the provinces in northern and central Argentina, benefiting 5.8 million people with this infrastructure.

Main SDGs



Fair energy transition operations will also enable the installation or rehabilitation of 454 km of transmission and distribution lines.



Expected impacts

Impact on the reduction of emissions

Improving the efficiency of electricity distribution networks, by reducing energy losses during transmission and distribution, results in a reduction in emissions.

The **Electric Power Distribution Network Reinforcement Program for the Aquaculture Sector (Ecuador)** would generate a reduction in emissions of 295,000 tons of CO₂ equivalent..

The **oEnergy PMGD Solar Project (Chile)** will finance 23 solar panels with a capacity of 74.3 MW, which will produce 160.7 GWh of net energy per year. This capacity would supply 73,000 families and generate a reduction in emissions of 48,300 tons of CO₂ equivalent, which represents 0.16% of the country's electricity generation emissions.

a2 Resilience and regeneration of ecosystems

Countries

Argentina - Brazil - Ecuador - Peru

115,000 beneficiaries of better management and sustainable use of the environment

Flagship project

The **Provincial Forestry Program in the province of Misiones (Argentina)** will contribute to strengthening the management and conservation of native forests and protected natural areas in the Misiones rainforest, and to prevent and deal with forest fires.

Main SDGs



Expected impacts

50-72% reduction in the rate of deforestation in terrestrial protected areas

reduction in poverty in local communities

a3 Resilient territories

Countries

Argentina - Bolivia - Brazil - Chile - Colombia - Ecuador - El Salvador - Peru - Dominican Republic

Water and sanitation

397 km of drinking water pipes installed

Flagship projects

The **San Juan de la Maguana - Juan Herrera - Las Matas de Farfán Multiple Aqueduct Expansion Project (Dominican Republic)** consists of the expansion and optimization of the regional multiple aqueduct system, which will improve the living conditions of close to 150,000 people.

The **Environmental Improvement, Drinking Water and Sanitation Program in the Upper Lempa River Basin and Puerto de La Libertad (El Salvador)** includes the improvement and expansion of drinking water and sanitation systems, the construction of new wastewater treatment plants, and the implementation of environmental protection and restoration measures, in order to strengthen and improve the integrated and sustainable management of water resources.

The **Majes Sigwas II Stage Project (Peru)** will implement the infrastructure for the regulation and diversion of water resources from the upper basins of the Colca and Apurimac rivers, which will be used to irrigate 38,500 hectares of land.

With the irrigation and agriculture operations approved, it is expected to:

- benefit **79 thousand hectares of land** through new and rehabilitated irrigation infrastructure
- benefit **5,000 people** through new and rehabilitated irrigation infrastructure for agricultural activities benefit
- 53,000 people** through new and/or rehabilitated irrigation infrastructure in rural and vulnerable areas
- build or rehabilitate **2 infrastructures** to control watercourses or bodies of water

With the approved water and sanitation operations, it is expected to:

- build or upgrade **4** drinking water treatment plants
- install more than **10,000** new drinking water connections
- build or upgrade **8** wastewater treatment plants
- develop an installed capacity of **2.3 million m3/year** of wastewater treatment
- construct or upgrade **211 km of sewerage networks** and install **6,893 new sewerage connections**
- benefit **1.2 million people** through a new or upgraded drinking water connection
- benefit **90,000 people** through sanitation solutions

Expected impacts



CAF's action in water and sanitation in 9 operations financed in Brazil, Ecuador, El Salvador and the Dominican Republic would benefit almost 1.4 million people and would enable to reduce by half the episodes of diarrhea in children under 5 years of age from 286,000 to 143,000 per year, being diarrhea the second cause of infant mortality in the region.

reduced infant mortality rate due to diarrhea

improved nutritional status of children in the area of influence

30% reduction in the incidence of respiratory diseases in children

Main SDGs





Expected impacts



CAF's contribution in the area of public passenger transportation improves the access and the quality of these and other services, improving the working conditions in Latin America and the Caribbean.

It also has positive effects by discouraging the use of private motorized transport, helping to limit the associated negative externalities, such as traffic congestion, traffic accidents and environmental pollution:

6-48%
increase in the use of public transportation

5%
increase in employment

7%
reduction in the informal economy

reduction
in polluting emissions: a 5% decrease in the case of the Bogotá Metro

reduction
in traffic accidents

Main SDGs



Urban development and mobility

Flagship Projects

The **Project for the design, construction and commissioning of line 2 of the Bogotá Metro (Colombia)** consists of a 15.5 km long heavy metro line, with the aim of improving mobility in the city and encouraging the use of public transportation, which will benefit approximately 2.5 million users.

The **National Program for the Implementation of Bicentennial Squares and Museums (Bolivia)** consists of the construction of a set of public spaces, infrastructure and cultural facilities, as well as the enhancement of national historical heritage, and will benefit 2 million people.

The **Vitória da Conquista Integrated Sanitation and Urbanization Project (Brazil)** consists of a series of works, including the construction of urban spaces and bicycle lanes. It is estimated that the interventions under this project will benefit almost 344,000 people.

The **Cuenca se Transforma [Cuenca undergoes a radical change] Program - Municipal Decentralized Autonomous Government of the Cuenca Canton [the second-level subdivision, below the province] (Ecuador)** consists of interventions in mobility and urban regeneration, sanitation infrastructure and supply centers, with the construction of 3 hospitals.

The operations approved in urban development and mobility will allow to:

- improve **23 million m2** of urban area
- build or improve **864 housing units**
- benefit **1.1 million people** living in neighborhoods by improving their living environment
- benefit more than **1,800 people** with housing solutions
- build, improve and/or rehabilitate **243 km of urban roads**
- benefit **1.9 million travelers** in new or improved sustainable modes of transport

a4 Inclusive social well-being

Countries

Argentina - Colombia - Ecuador - El Salvador
- Panama - Trinidad and Tobago - Uruguay

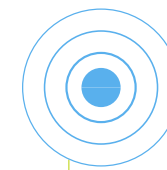
Early childhood care

Two operations with a focus on early childhood care that will benefit:

- 360,000 children under 5 years of age** receive care through early childhood care programs
- 5,500 pregnant women** receive prenatal care

Flagship Project

The **Telemedicine System Program (El Salvador)** intends to improve access and coverage in patient care through the implementation of a technological platform and human resources that will allow the implementation of telemedicine, directly benefiting some 4.5 million people, especially 360,000 children under 5 years of age. This project has a gender equality component.



Expected impacts



Increased and improved access to health facilities, facilitated by CAF's action, promotes better maternal and child care. When mothers and their children are in contact with the health system, mothers attend their prenatal checkups and take their children to regular checkups to monitor their growth, children complete their immunization schedule in a timely manner, and proper nutrition is encouraged. The nourishment, stimulation and care that children receive are the foundation of their development."

decreased
incidence of disease

- increases in:**
- development of cognitive, psychomotor, language and behavioral functions
 - healthy development of physiological, metabolic, endocrine and immune system functions
 - learning capacity and school performance
 - an 8% increase in labor income throughout life.



Education

Education operations will enable to:

- build or rehabilitate **181,000 m²** of educational infrastructure
- benefit **3.4 million students** through education projects
- Train **58,000 teachers**

Flagship projects

The **Educational Quality Improvement Program (Trinidad and Tobago)** includes actions to improve the access to and the quality of education, including the teaching of Spanish as the first foreign language in primary and secondary schools, along with the incorporation of technological equipment and connectivity, which will benefit almost 212,000

students.

The **Panama Educational Access, Relevance and Inclusion Program (Panama)** consists of rehabilitating school infrastructure and equipment, helping to improve the educational offer and its relevance, teacher performance, the retention and inclusion of the country's most socially vulnerable population.



Gender and inclusion

- **4 Interventions** with components of gender equality

Main SDGs



a5 Physical and digital infrastructure

Countries

Argentina - Bolivia - Brazil - Ecuador - Paraguay

The operations approved in physical and digital infrastructure are expected to enable to:

- build, improve or rehabilitate **553 km of highways**
- add **1.5 million users of the road** built, improved or rehabilitated per year
- implement **2 Latin American physical integration operations** and logistics corridors supported by CAF

Flagship projects

The **Program for the Rehabilitation, Improvement and Maintenance of the PY22 National Route, Concepción - Vallemí - San Lázaro section and accesses (Paraguay)** includes the rehabilitation, construction, improvement and maintenance of approximately 221 km in the Department of Concepción, in order to improve traffic, reduce costs and guarantee suitable service levels on the road network.

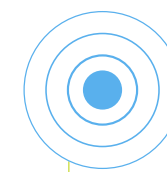
The **Program for the Construction of Bridges and their Accesses - Integration Bridges (Bolivia)** comprises the construction of 3 bridge projects and their accesses, with the aim of promoting the integration of roads.

The **Provincial Route No. 13 (RP13, Ruta Provincial N°13) Project in the Province of Chaco (Argentina)** consists of the intervention in and paving of approximately 41 km of section 2 of RP13, in order to improve the connectivity, traffic and safety of the route.

State modernization and transparency

This agenda consists of 1 operation with state modernization components that will enable to:

- benefit **21 public institutions** with e-government interventions
- **reduce paperwork processing times** by 20%



Expected impacts



CAF's support of road infrastructure could reduce travel times and costs, facilitating access to markets and increasing the level of exports, employment, production and productivity. It also improves access to education and health services.

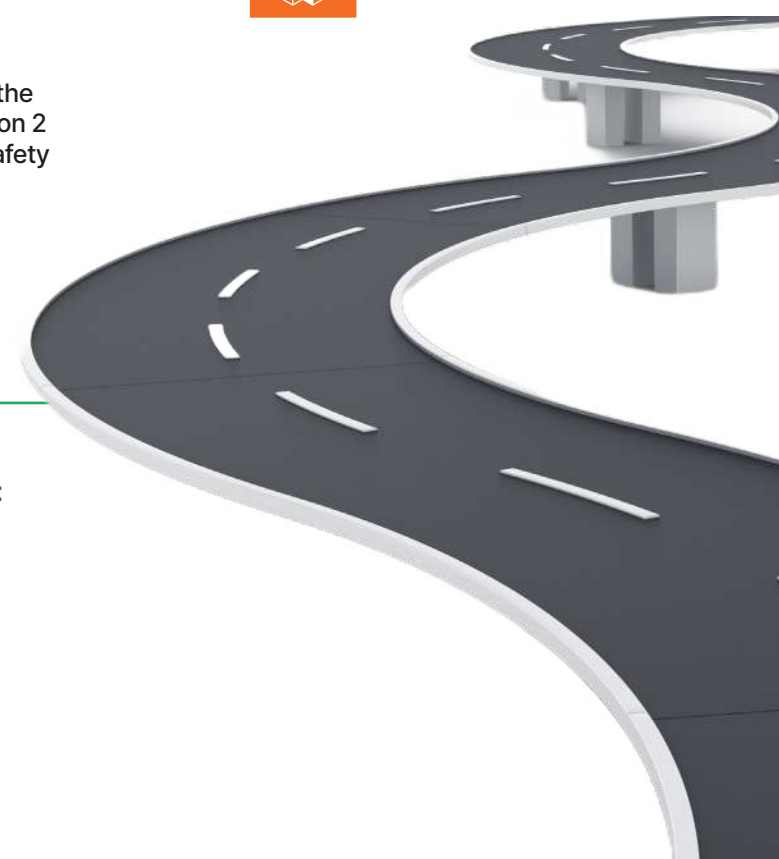
5-7%
increase in employment

0.3-0.5%
increase in real wages

6.5%
increase in exports

0.5%
increase in GDP

Main SDGs



a6

Productivity and internationalization

Countries

Argentina - Bolivia - Brazil - Chile - Colombia - Costa Rica - Ecuador - El Salvador - Mexico - Panama - Paraguay - Peru - Dominican Republic - Trinidad and Tobago - Uruguay

Expected impacts



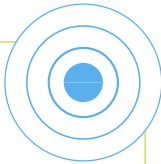
The support provided by CAF to SMEs in LAC, through lines of credit to commercial and development banks, would have generated 63,400 new jobs.

14%
increase in the purchase of inputs

5-6%
increase in production

40%
increase in exports

5-10%
increase in productivity



The productivity and internationalization operations made it possible to benefit:

- **1,700 SMEs** with CAF operations through intermediaries
- **3,200 companies** with CAF operations through intermediaries with working capital, foreign trade, and investment projects
- **14,000 micro-entrepreneurs** with microcredits.



Main SDGs



Shareholder countries and multinational operations

During 2023, amid high volatility in financial markets, CAF reaffirmed its role as an important provider of financing to Latin America and the Caribbean

Shareholder countries



80	Argentina
82	Barbados
84	Bolivia
86	Brazil
88	Chile
90	Colombia
92	Costa Rica
94	Ecuador
96	El Salvador
98	Spain
100	Honduras
101	Jamaica
102	Mexico
104	Panama
106	Paraguay
108	Peru
110	Portugal
112	Dominican Republic
114	Trinidad and Tobago
116	Uruguay
118	Venezuela
120	Other international partners

Argentina

Sovereign loans stood out among the year's approvals in relation to investments in energy infrastructure, general infrastructure, road and rail connectivity for development, water and sanitation, productive use and the education sector; all of them aimed at continuing with relevant programs and sectors that CAF has supported in recent years. Among them, the North Gas Pipeline Reversal Project –Works Complementary to the Gas Pipeline President Néstor Kirchner– stood out, for \$540 million, and the first operation to support the Program for the Promotion of the Social Model of Disability and Access to Rights of Persons with Disabilities (ANDIS (Agencia Nacional de Discapacidad [National Disabilities Agency])).

In 2023 CAF approved a bridge operation for up to \$960 million, which provides urgent financial funds required by the Argentine national government in support of its strategic management of public finances.

The green component of CAF's action in the country represented 17%, equivalent to \$233 million from the sovereign sector, with three 100% green operations: the promotion of the first operation for the conservation of strategic ecosystems, a direct loan which benefits the province of Misiones, the incorporation into the Inventory of operations of the Support Project for the Sustainable Management of Environmental Liabilities in Espejo de Agua on Demarchi Island, and the Social and Productive Aqueduct Program for the Province of Formosa.

In the private sector, CAF's actions were consolidated through A/B loans with Pan American Energy (PAE), YPF and the local development financial system (BICE and Banco Nación). In addition, in order to promote regional integration, programs were supported that contributed to the development of the Atlantic-Pacific bioceanic road corridor. At the provincial level, in addition to

assisting the province of Misiones, CAF supported the province of Chaco as a new borrower with an operation that will contribute to improve the connectivity, traffic and safety of Provincial Route No. 13, thus expanding the portfolio of subnational jurisdictions.

Finally, 13 operations were approved with technical cooperation funds for \$1.3 million, mainly for projects to strengthen inclusive social well-being, biodiversity and a fair energy transition. In addition, six FONDESHU grants were approved, for a total of \$3.3 million.

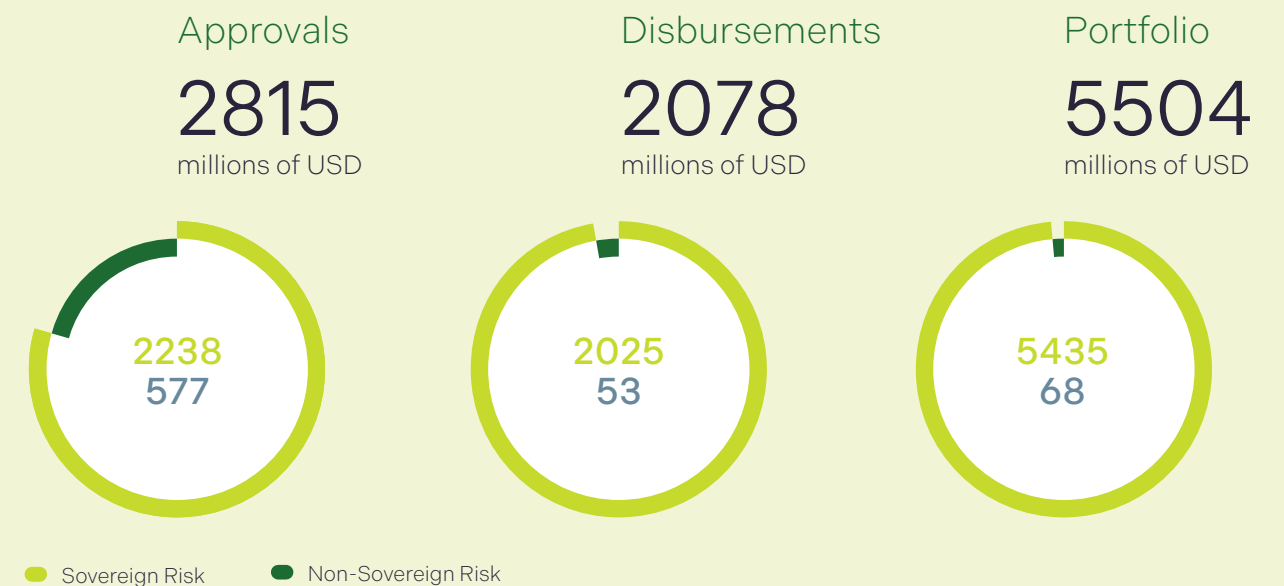
It is also worth mentioning four CAF programs with a direct impact in the country. As a result of the climate disaster caused by the strong storm that hit the province of Misiones, CAF approved a humanitarian aid project for \$250,000 to support the actions of prevention and assistance to the population affected by the floods.

Likewise, an operation with binational impact was carried out, for \$180 thousand, in order to evaluate the expansion of the natural gas transportation capacity from Argentina to Chile, strengthening the binational cross-border energy integration. In addition, two projects were approved for \$305,000, aimed at mitigating the pressing social problems of vulnerable communities in Argentina.

APPROVALS

- Program for the Promotion of the Social Model of Disability and Access to Rights for Persons with Disabilities (ANDIS)**
Client: Republic of Argentina.
Amount: \$300 million.
- North Gas Pipeline Reversal Project – Works Complementary to the Gas Pipeline President Néstor Kirchner**
Client: Republic of Argentina
Amount: \$540 million
- A/B Loan.**
Client: YPF S.A.
Amount: \$500 million (direct approvals \$50 million and indirect approvals \$450 million).
- Aqueduct Project for Social and Productive Development**
Client: Republic of Argentina.
Amount: \$200 million
- Uncommitted revolving line of credit**
Client: Banco de Inversión y Comercio Exterior-BICE.
Amount: \$75 million
- Program to improve the safety and reliability of railroad service in the Metropolitan Region of Buenos Aires**
Client: Republic of Argentina.
Amount: \$70 million.
- Support Program for the Preservation of the Mission Rainforest**
Client: Province of Misiones
Amount: \$15 million.
- Provincial Route No. 13 Project. (Chaco Province)**
Client: Chaco Province
Amount: \$33.4 million
- PROMACE II Jujuy Provincial Access and Quality Improvement Program [Programa de mejora al Acceso y Calidad Educativa]**
Client: Jujuy Province
Amount: \$60 million
- Contingent line of credit (Bridge loan)**
Client: Republic of Argentina.
Amount: \$960 million
- Salta Route 68**
Client: Republic of Argentina
Amount: \$60 million
- Cooperation funds (amount 19)**
Client: DFCD
It includes: DFCD 13 and FONDESHU 6
Amount: \$3.3 million

IN FIGURES





Barbados

The year 2023 was marked by remarkable developments in CAF's relationship with the Republic of Barbados. The Chief Executive Officer, Sergio Diaz-Granados, made his first official visit to the country in August marking four significant events: the official signing by the Prime Minister of Barbados, the Honorable Mia Mottley, of a \$50 million increase in the country's capital contribution to CAF; the launch of CAF's 2022 Economic Development Report (RED, Reporte de Desarrollo Económico); "Inherited Inequalities: the role of skills, employment and wealth in the opportunities of new generations"; the announcement of CAF's contribution of up to \$15 million for the capitalization of the Blue Green Bank, as part of the paradigm shift in development financing put forward under the Bridgetown Initiative; and the opening of a CAF office in Barbados that serves as a hub for the integration between Latin America and the Caribbean.

CAF welcomed the participation of His Excellency Mr. Ryan R. Straughn, Minister of Finance and Economic Affairs of Barbados, in the Finance in Common Summit (September, Colombia) and in the first Meeting of Ministers of Economy and Finance of the European Union and Latin America and the Caribbean (September, Spain) to present the topic of investment opportunities in the Caribbean. On that occasion, a Letter of Intent signed between CAF and the Government of Barbados laid the groundwork for future collaborations in order to promote greater water security through more efficient water use and conservation, to ensure better sanitation, and to increase the resilience of Barbados and the Eastern Caribbean to water-related hazards.

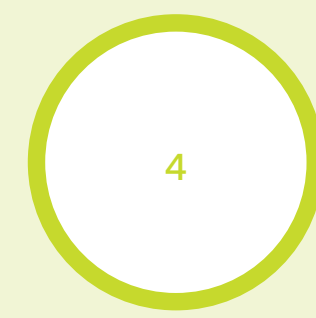
Likewise, CAF was pleased to have the participation of the Deputy Prime Minister of Barbados, the Honorable Santia Bradshaw, at the 9th Water Dialogue (November, Spain), as a keynote speaker on the topic of innovative financing for water security.



IN FIGURES

Disbursements
\$4 million

Portfolio
\$175 million



● Sovereign Risk ● Non-Sovereign Risk

Bolivia

In 2023, CAF's actions in the country were in line with Bolivia's Economic and Social Development Plan (PDES, Plan de Desarrollo Económico y Social). In this regard, loans were approved for five major road infrastructure projects aimed at improving national and international integration, promoting value-added exports by reducing transportation costs, facilitating trade and the development of tourism: two road operations in the Department of Oruro, a road in Santa Cruz, a road in Potosí near the lithium production zone, and a bridge and access program in the Department of La Paz and Cochabamba.

An operation was also carried out for the implementation of squares and museums for Bolivia's bicentennial; the PROMULPE II Program was promoted to finance pre-investment studies for the creation of a portfolio of strategic public investment projects; and the liquidity contingent line of credit was approved, which will provide the country with liquid funds in a timely manner when confronted with risk situations associated with the capital markets, as CAF's support to macroeconomic stability.

Likewise, \$162.5 million were approved in lines of credit aimed at improving the dynamism of the national private sector's economic activity, continuing CAF's support to the country's financial sector.

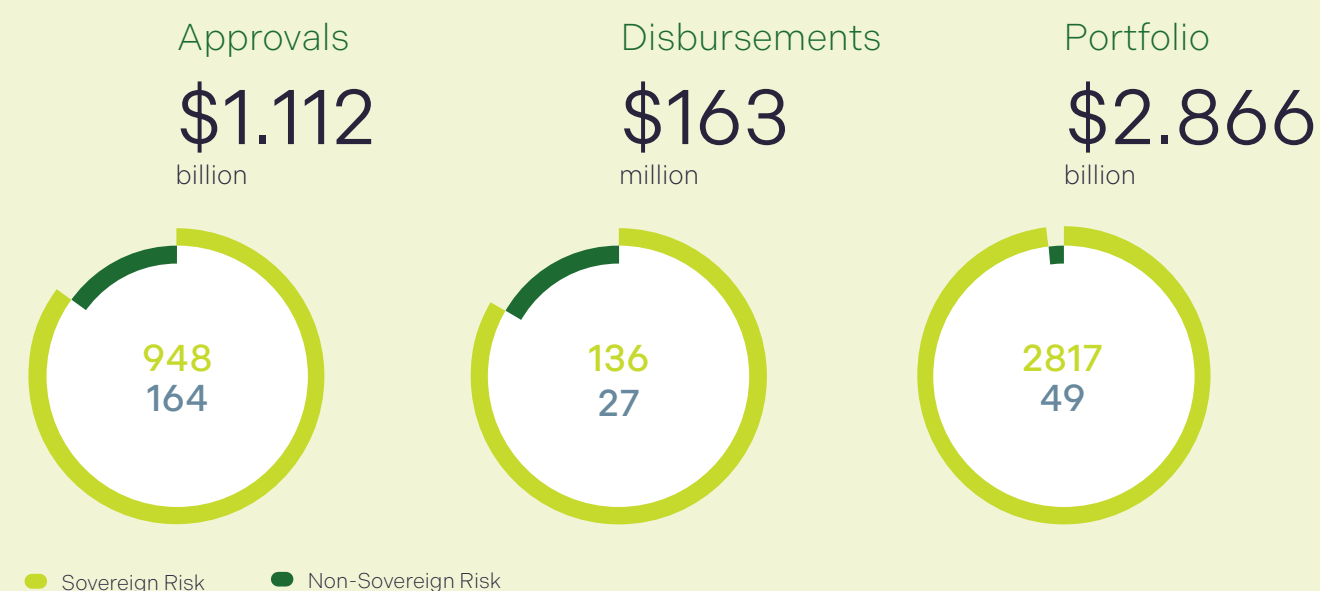
Technical cooperation funds totaled \$1.08 million in important actions for the country's economic and social development. The support aimed at improving the competencies of the personnel of the Epidemiology Directorate and the Departmental Health Services is especially noteworthy.

In addition, support was provided to the educational quality assessment process through the Plurinational Educational Quality Observatory. Also a comprehensive international tourism promotion program.

APPROVALS

- Multisectoral Preinvestment Program II – PROMULPRE II**
Client: Plurinational State of Bolivia
Amount: \$30 million
- Forecast La Joya Construction and Asphalt Project – Chuquichambi, Huayllamarca - Totora and La Joya and Crucero Vehicle Bridges at RVF (Red Vial Fundamental [Main Roadway Network]) 031**
Client: Plurinational State of Bolivia
Amount: \$80.9 million
- Forecast Construction of the Oruro - Challapata Dual Highway, Section I: Oruro - Vinto Crossing - Huanuni Crossing**
Client: Plurinational State of Bolivia
Amount: \$58.4 million
- Bridge Construction and Access Program -Integration Bridges**
Client: Plurinational State of Bolivia
Amount: \$45 million
- Uyuni-Hito LX Highway: Sections 1, 2 and 3**
Client: Plurinational State of Bolivia
Amount: \$223.4 million
- National Program for the Implementation of Bicentennial Squares and Museums of Bolivia**
Client: Plurinational State of Bolivia
Amount: \$62.6 million
- Integrated North Road Construction Project - Yapacaní**
Client: Plurinational State of Bolivia
Amount: \$35 million
- Contingent liquidity line of credit**
Client: Plurinational State of Bolivia
Amount: \$400 million
- Financial Line of Credit**
Client: Banco de Desarrollo Productivo SAM - BDP
Amount: \$20 million
- Financial Line of Credit**
Client: Banco Unión
Amount: \$20 million
- Financial Line of Credit**
Client: Banco BISA
Amount: \$20 million
- Financial Line of Credit**
Client: Banco Mercantil Santa Cruz
Amount: \$20 million
- Financial Line of Credit**
Client: Banco Nacional de Bolivia
Amount: \$20 million
- Financial Line of Credit**
Client: Banco Solidario - SOL
Amount: \$20 million
- Financial Line of Credit**
Client: Banco para el Fomento de Iniciativas Económicas - FIE
Amount: \$20 million
- Financial Line of Credit**
Client: Diaconía IFD
Amount: \$5 million
- Financial Line of Credit**
Client: Promujer IFD
Amount: \$4 million
- Financial Line of Credit**
Client: Crecer IFD
Amount: \$7.5 million
- Financial Line of Credit**
Client: Cooperativa Jesús Nazareno
Amount: \$6 million
- Cooperation funds**
Amount: \$1.19 million

IN FIGURES



Brazil

In 2023, CAF supported the country's efforts, embodied in a plan focused on closing economic and social gaps, the convergence of the rates of development between regions, the reduction of the fiscal deficit, and the recovery and acceleration of growth. To this end, it carried out a thorough work at all levels of the Brazilian federal structure, building and strengthening its links with federal institutions, states, municipalities and the private sector, through programs, projects, businesses and technical cooperation with an economic, social and green impact.

In the non-sovereign sector, CAF's resources were used as a catalyst for financial products for public and private companies, as well as public regional development banks and commercial banks, with an emphasis on innovation and development.

Sovereign operations were approved in one state and six municipalities in the amount of \$588 million, and non-sovereign operations in the amount of \$2306 million. CAF consolidated its partnerships with subnational governments and expanded its activities to medium-sized municipalities. It strongly prioritized the creation and financing of multicomponent programs that address specific needs of the populations, promoting wellbeing, sanitation, macrodrainage, urban planning, climate resilience, among others, and, at the same time, underpin sustainable development and resilience to climate change. In 2023, CAF made disbursements related to 32 ongoing operations with subnational entities located throughout the national territory.

Moreover, the bank consolidated its collaboration with regional development banks by granting lines of credit for micro, small and medium-sized enterprises and for the productive sector. In addition, a new line of credit was approved for \$500 million, earmarked for the Banco Nacional de Desenvolvimento

Econômico e Social (BNDES, National Bank for Economic and Social Development). In order to promote actions in one of the regions which lags furthest behind in terms of growth, the Banco do Nordeste line was expanded. Another milestone was a novel operation with the water and sanitation utility SANASA in Campinas, São Paulo, for \$50 million.

CAF was able to configure innovative products and a variety of financial structures, efficiently positioned in the Brazilian market. Such is the case of two syndicated loans granted with a focus on the productivity of enterprises, preferably led by women, and businesses located in municipalities with the lowest Human Development Index, as well as investment capital for the agricultural activity to be able to make the transition to greater productivity and resilience to the impact of climate change.

In addition, an investment of USD 25 million was approved to reduce gas emissions, reforestation and forest and biome conservation.

Finally, \$1.36 million in technical cooperation funds were committed to 11 projects aimed at benefiting federal government institutions to strengthen their management capacity and support the preparation and/or implementation of public policies focused on people and the environment, with an emphasis on the most vulnerable communities.

APPROVALS

- Integrated Road System Project of the State of Bahia – Salvador Bridge – Itaparica Island**
Client: State of Bahia
Amount: \$150 million
- Uberaba's Urban Development and Water Resources Program**
Client: Municipality of Uberaba
Amount: \$72 million
- Macro-Drainage, Accessibility, Innovation and Sustainability Program**
Client: Municipality of Santos
Amount: \$150 million
- Vitória da Conquista Integrated Sanitation and Urbanization Project**
Client: Municipality of Vitória da Conquista
Amount: \$71.44 million
- Welcoming, Global and Smart City Program - Ribeirão Ágil [Agile Ribeirão]**
Client: Municipality of Ribeirão Preto
Amount: \$69.7 million
- Mais Mogi [More Mogi] Program**
Client: Municipality of Mogi das Cruzes
Amount: \$50 million
- Urban Infrastructure Program – PROINFRA II [Programa de Infraestrutura Urbana]**
Client: Municipality of São Bernardo do Campo
Amount: \$70 million
- Line of credit**
Client: Banco do Nordeste do Brasil
Amount: \$140 million
- Line of credit**
Client: Banco Bradesco S.A.
Amount: \$250 million
- Line of credit**
Client: Banco do Brasil S.A.
Amount: \$200 million
- Line of credit**
Client: Banco Itaú Unibanco S.A.
Amount: \$200 million
- Line of credit**
Client: Banco Santander Banespa
Amount: \$200 million
- Line of credit**
Client: Agência de Fomento do Paraná S.A. ("Fomento Paraná")
Amount: \$50 million
- Line of credit**
Client: Banco Regional de Desenvolvimento do Extremo Sul - BRDE
Amount: \$140 million
- Line of credit**
Client: Desenvolve São Paulo
Amount: \$100 million
- Line of credit**
Client: BNDES (Banco de Desenvolvimento Econômico e Social)
Amount: \$500 million
- Syndicated loan**
Client: BDMG (Banco de Desenvolvimento de Minas Gerais)
Amount: \$250 million
- Syndicated loan**
Client: Banco Cooperativo Scredi
Amount: \$250 million
- Equity investment**
Client: The Reforestation Fund I, LP
Amount: \$25 million
- Cooperation funds**
Amount: \$1.37 million

IN FIGURES

Approvals

\$2.895

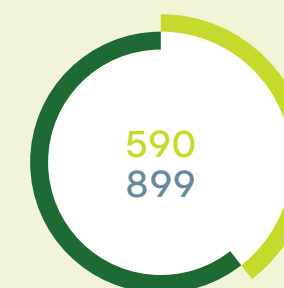
billion



Disbursements

\$1.489

billion



Portfolio

\$3.023

billion



● Sovereign Risk

● Non-Sovereign Risk

Chile

Since Chile became a member of CAF on March 9, 2023, the bank has prioritized supporting the process of decentralization of the central government's powers, assisting in strengthening the capacities of the Regional Governments (GOREs) and working with CAF's public and private windows to build regional solutions that reduce inequalities and boost local production.

It has also supported the environmental and climate crusade to position Chile as a regional reference in this area, which includes sustainable finance, the definition of a green taxonomy, the establishment of regulations for the Nature Law for the Biodiversity and Protected Areas Service, blue and circular economy solutions, the priority decarbonization of key economic sectors, and increasing climate resilience in view of the country's vulnerability. CAF also supports technically and financially the energy transition and the production of green hydrogen with public and private entities, as well as the reduction of gaps in access, quality and digital use through the Zero Gap Plan, the modernization of the state and the consolidation of Chile as a digital hub in South America.

Approvals reached \$920 million, explained by 11 operations with a 58% growth compared to 2022. Among the approvals, it is worth mentioning \$160 million corresponding to the first two sovereign operations in history with Chile: support for capacity building of Regional Governments, and Program and Investment Project (PPI, Programa y Proyecto de Inversión) aimed at the development and financing of projects that go hand in hand with the National Green Hydrogen Strategy promoted by the Chilean State.

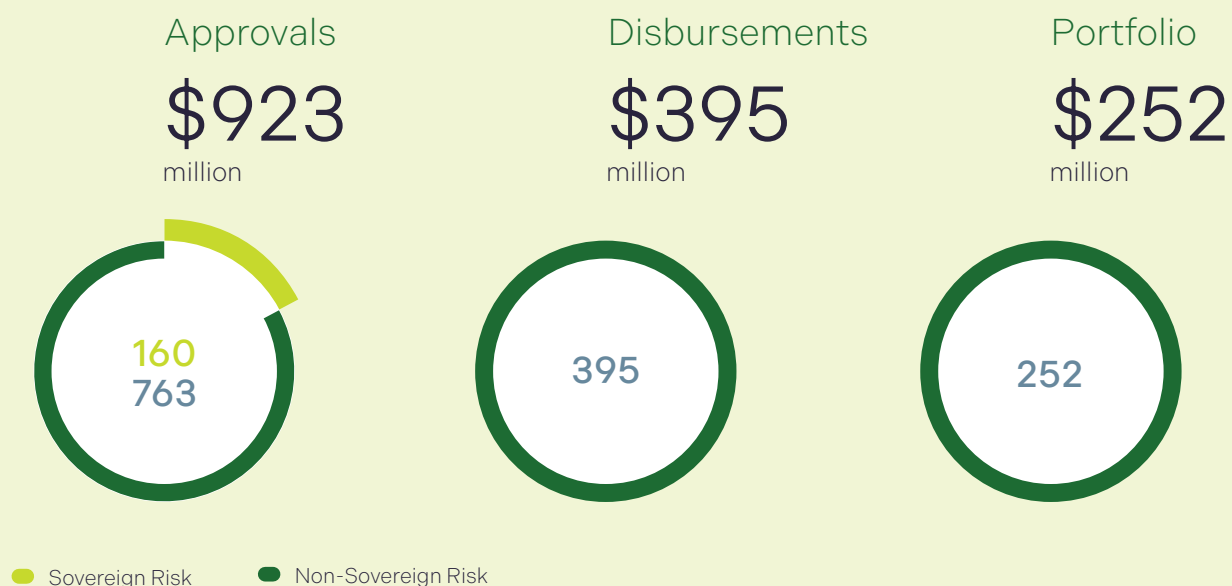
Out of the non-sovereign total with nine operations, \$650 million corresponds to lines of credit granted to six of the main banks; it is worth highlighting the \$200 million line of credit with Banco Estado to finance energy efficiency and social housing operations. CAF's current activity with Chilean financial institutions includes operations with Banco de Crédito e Inversiones, Santander Chile, ITAU Corpbanca, Scotiabank Chile, BICE and Tanner Servicios Financieros.

In 2023, \$5.59 million were mobilized in 14 operations, including pre-investment for the Zero Digital Divide Plan, the Antarctic Cable, High Performance Computing Centers for AI, definition of the National Green Taxonomy and the Biodiversity and Protected Areas System, and support for forest fires. In the green transition for the National Green Taxonomy, the regulations of the Biodiversity and Protected Areas system and Chile's participation in COP 28. Support was also provided in response to forest fires.

APPROVALS

- Financial Line of Credit**
Client: Banco del Estado de Chile
Amount: \$0.2 million
- Financial Line of Credit**
Client: Scotiabank Chile
Amount: \$0.1 million
- Financial Line of Credit**
Client: Banco de Crédito e Inversiones - BCI
Amount: \$0.1 million
- Financial Line of Credit**
Client: Banco Itaú Corpbanca Chile
Amount: \$0.1 million
- Financial Line of Credit**
Client: Banco Santander Chile
Amount: \$0.1 million
- Financial Line of Credit**
Client: Banco BICE Chile
Amount: \$0.05 million
- Credit guarantee**
Client: Banco Estado (Caja La Araucana)
Amount: \$0.05 million
- Financial Line of Credit**
Client: Tanner Servicios Financieros S.A.
Amount: \$0.03 million
- oEnergy – PV 72 MWp**
Client: oEnergy – PV 72 MWp
Amount: \$0.03 million
- H2V Facility**
Client: Republic of Chile
Amount: \$0.08 million
- GORES Strengthening Program, Phase I**
Client: Republic of Chile
Amount: \$0.08 million
- Cooperation funds**
Amount: \$2.93 million

IN FIGURES



Colombia

CAF's actions in Colombia prioritized supporting the country in strategic areas to promote access to opportunities, goods and services, as well as to reduce disparities in the quality of life of the population. This was driven by the development of projects in sustainable and inclusive urban transportation systems that improve the quality of life of citizens, such as Line 2 of the Bogotá Metro. Assistance was also provided to the National Government to implement public policies in favor of the rights, equality and benefits of all population groups through the Sectoral Support Program for Gender, Inclusion and Diversity. In addition, the National Plan for Educational Spaces was financed to promote education from early childhood to higher education.

The "Soy Barranquilla" [I am Barranquilla] Development Plan was financed, supporting strategic axes such as "Soy Biodiversidad" [I am Biodiversity] and "Soy Atractiva y Próspera" [I am Attractive and Prosperous]. Lines of credit were also renewed for \$1.08 billion to support productive investment projects, green financing, gender equity and foreign trade, for the benefit of commercial banks, development banks and microfinance institutions. These funds prioritized the needs and financing of SMEs for economic reactivation, the promotion of new financial vehicles, and support for microfinance institutions.

In line with the efforts to position CAF as the green bank and the bank for sustainable and inclusive growth in the region, we actively participated in forums for learning and discussion at three major events co-financed by CAF. Firstly, we participated in the Finance in Common Summit – FiCS 2023. World Summit of Public Development Banking, with the aim of aligning the financial system with the provisions of the Paris Agreement, promoting sustainable finance through the implementation of innovative financial

solutions and tools that contribute to the fulfillment of the Sustainable Development Goals.

Likewise, CAF was present at the Venezuela - Colombia 2023 Binational Macro-Roundtable, a meeting with the participation of more than 900 entrepreneurs, generating opportunities for commercial rapprochement between the supply and demand of both countries in strategic sectors of the economy, and encouraging the creation of business in the short, medium and long term. The bank was also present at Transformando Regiones [Transforming Regions] con FINDETER, the first meeting of local elected officials, which sought to strengthen capacities in aspects that will enable them to face the challenges of their new positions, such as land use planning, finances, technical assistance in project structuring and management.

A total of \$2.7 million was allocated in non-reimbursable technical cooperation to finance 25 operations in Colombia. Among the projects highlighted were the following: 1) the improvement of sanitation and water quality in the Palafítica de Buenavista Community, located in the Ciénaga Grande de Santa Marta; 2) the expansion of school infrastructure at the Los Brazos Educational Institution in the Municipality of Timbiquí in Cauca. In addition, the promotion of creative economies was encouraged through a traveling exhibition on the legacy of Gabriel García Márquez, fostering cultural appropriation and educational tourism. The expansion of coverage and access to health services was also supported with the implementation of a National Virtual University Hospital that incorporates digital technologies. In addition, support was provided to Empresa Metro de Bogotá with the procurement of the Evaluation Committee for the Bidding Procedure and Project Management of Line 2 of the Bogotá Metro.

APPROVALS

- Line 2 – Bogotá Metro**
Client: Empresa Metro de Bogotá
Amount: \$255 million
- Gender, Inclusion and Diversity Sector Program**
Client: Republic of Colombia
Amount: \$250 million
- Financing of the 2020 - 2023 Development Plan "Soy Barranquilla"**
Client: District of Barranquilla
Amount: \$50 million
- National Plan for Educational Spaces for Community Life 2022 – 2026**
Client: Republic of Colombia - Ministry of National Education
Amount: \$80 million
- Line of credit**
Client: Banco de Comercio Exterior S.A. – Bancoldex
Amount: \$250 million
- Line of credit**
Client: Bancolombia S.A.
Amount: \$200 million
- Line of credit**
Client: Banco de Bogotá
Amount: \$200 million
- Line of credit**
Client: Davivienda S.A.
Amount: \$150 million
- Line of credit**
Client: Banco BBVA Colombia S.A.
Amount: \$150 million
- Line of credit**
Client: Banco de Occidente S.A.
Amount: \$100 million
- Line of credit**
Client: Banco W
Amount: \$30 million
- Cooperation funds**
Amount: \$2.81 million

IN FIGURES

Approvals

\$1.743

billion



Disbursements

\$509

million



Portfolio

\$3.955

billion



● Sovereign Risk

● Non-Sovereign Risk



Costa Rica



During the year, progress continued to be made in the process of Costa Rica becoming a member country.

In July 2023, CAF obtained the authorization of the Superintendency General of Securities (SUGEVAL, Superintendencia General de Valores) as a new bond issuer in the Costa Rican securities market and made two bond issues in the country for a total amount of \$99 million. The objective of the issue was to diversify and strengthen the bank's sources of funds to further consolidate the institution as the bank for sustainable and inclusive growth, as well as the green and blue bank of Latin America and the Caribbean.

Four technical cooperation operations were approved during the year. The first one, to support the Ministry of Economy, Industry and Commerce (MEIC, Ministerio de Economía, Industria y Comercio) in the design of a second phase of Costa Rica's National Financial Education Strategy, which included a cross-sectoral gender approach. The second one, to support Costa Rica's National System of Conservation Areas (SINAC, Sistema Nacional de Áreas de Conservación) in the preparation of general management plans for the Bonilla Bonillita and Lancaster Lacustrine Wetlands, the Siquirres River Basin Protected Zone and the Banano River Protected Zone, managed by the Amistad Caribe Conservation Area of the National System of Conservation Areas, in order to guarantee the adequate use and management of these water resources. The third one, in favor of the National Women's Institute (INAMU, Instituto Nacional de la Mujer), in order to strengthen the capacities of

women who lead green and blue enterprises in rural and coastal areas in the country, from a gender perspective, with a fair, inclusive and sustainable transition. And the fourth one, to support the Ministry of Labor and Social Security (MTSS, Ministerio de Trabajo y Seguridad Social) in drafting Costa Rica's National Employment Policy.

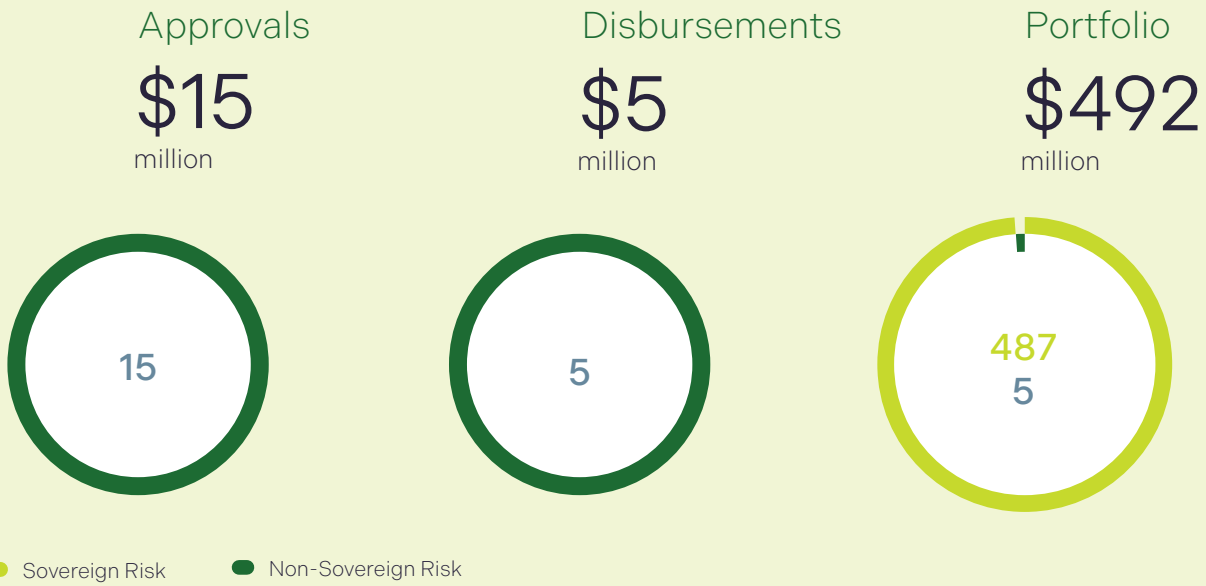
As far as support for the private sector is concerned, a \$15 million credit line is renewed annually with Banco Improsa to provide financing for Costa Rica's small and medium-sized enterprises. A line of credit in favor of Banco BAC San José, S.A. is expected to be submitted for approval by the first quarter of 2024 for up to \$20 million to finance SMEs with green projects, SMEs in productive sectors, and SMEs led by women.

Finally, from CAF Asset Management Corp. (CAF-AM) progress continues to be made in the creation of the "Senior Venture Capital Investment Fund for Infrastructure in Costa Rica CAFAM I," which will aim to provide financing and investment solutions that enhance the mobilization of third-party resources for the implementation of infrastructure projects in the country.

APPROVALS

- 1. Financial Line of Credit**
Client: Banco Improsa S.A.
Amount: \$15 million
- 2. Cooperation funds**
Client: DFCD
Amount: \$0.5 million

IN FIGURES





Ecuador

CAF's action and strategy in Ecuador is comprehensive, multidisciplinary and structured on four pillars: economic reactivation through infrastructure for productive reactivation, social inclusion, macroeconomic stability, and comprehensive work in cities and territories. The transversal axes are greener interventions, with gender inclusion, cultural diversity, and the creation and strengthening of better institutional capacities.

For these reasons, CAF's approvals in Ecuador in 2023 prioritized the health sector, sustaining efforts to fight chronic child malnutrition, reduce early pregnancy, the attention to the indigenous sector and eradication of malaria; the education sector, with a loan to provide infrastructure, connectivity, high school reform and professionalization of teachers; the energy agenda, with a loan to expand electricity distribution networks to the aquaculture sector, which will prevent the consumption of fossil fuels and increase the productivity of exports; and fiscal stability, which was complemented with support for the strategic management of public finances in the social sector and actions to prevent against the El Niño phenomenon.

Likewise, priority was given to financing operations conducive to the integral development of cities (Cuenca, Guayaquil and Portoviejo) and provinces (Pichincha and Manabí). The purpose of these investment programs is to provide goods and services to improve the quality of life of their inhabitants, such as urban, secondary and tertiary roads, drinking water networks and connections, public spaces, irrigation and drainage, centers for women and children, and hospital infrastructure, among the most important ones. It is worth mentioning the incorporation of a credit operation aimed at executing rural water projects to prevent chronic child malnutrition. In addition, priority was given to small and micro producers, allocating financing funds to cooperatives at the national level that incentivize production, with a focus on gender and climate action.

Non-reimbursable technical cooperation resources were mainly aimed at supporting and complementing financing operations, strengthening institutional capacities for the development of the country. Special mention is made of CAF's contribution in leveraging non-reimbursable third-party resources for climate change and environmental mitigation, particularly in conjunction with the Ministry of Economy and Finance, as well as feasibility studies in logistics, water and sanitation.

APPROVALS

- 1. Drinking Water, Sanitation, Irrigation and Drainage Management and Development Program (FOGAPRYD, Programa de Fomento, Gestión de Agua Potable, Saneamiento, Riego y Drenaje)**
Client: Ministry of Economy and Finance (MEF, Ministerio de Economía y Finanzas), Ministry of Water, the Environment and Ecological Transition (MAATE, Ministerio de Agua, Ambiente y Transición Ecológica)
Amount: \$75 million

2. 2023 - 2025 Health Investment Plan
Client: Ministry of Economy and Finance (MEF), Ministry of Public Health (MSP, Ministerio de Salud Pública)
Amount: \$100 million

3. 2023 - 2025 Education Investment Plan
Client: Ministry of Economy and Finance (MEF), Ministry of Education (MINEDUC, Ministerio de Educación)
Amount: \$100 million

4. Sector Wide Approach Program in Support of Actions for the Prevention of El Niño Phenomenon (ENOS, Programa Sectorial de Enfoque Amplio para Apoyo

Acciones Prevención Fenómeno El Niño)
Client: Ministry of Economy and Finance (MEF), Secretariat for Risk Management (SGR, Secretaría de Gestión de Riesgos)
Amount: \$50 million

5. Program for the Strengthening of the Power Distribution Network for the Aquaculture Sector
Client: Ministry of Economy and Finance (MEF), Ministry of Energy and Mines (MEM, Ministerio de Energía y Minas)
Amount: \$200 million

6. Budgetary Support for the Strategic Management of Public Finance in the Social Sector
Client: Ministry of Economy and Finance (Ministry of Economy and Finance)
Amount: \$75 million

7. Comprehensive Program for Strengthening Urban Infrastructure with an Active Focus on Mobility
Client: Municipality of Guayaquil
Amount: \$10 million

8. Cuenca se Transforma
Client: Decentralized Autonomous Municipal

Government of Cuenca
Amount: \$50 million

9. Portoviejo North Zone Comprehensive Water and Sanitation Plan
Client: Decentralized Autonomous Municipal Government of Portoviejo
Amount: \$50 million

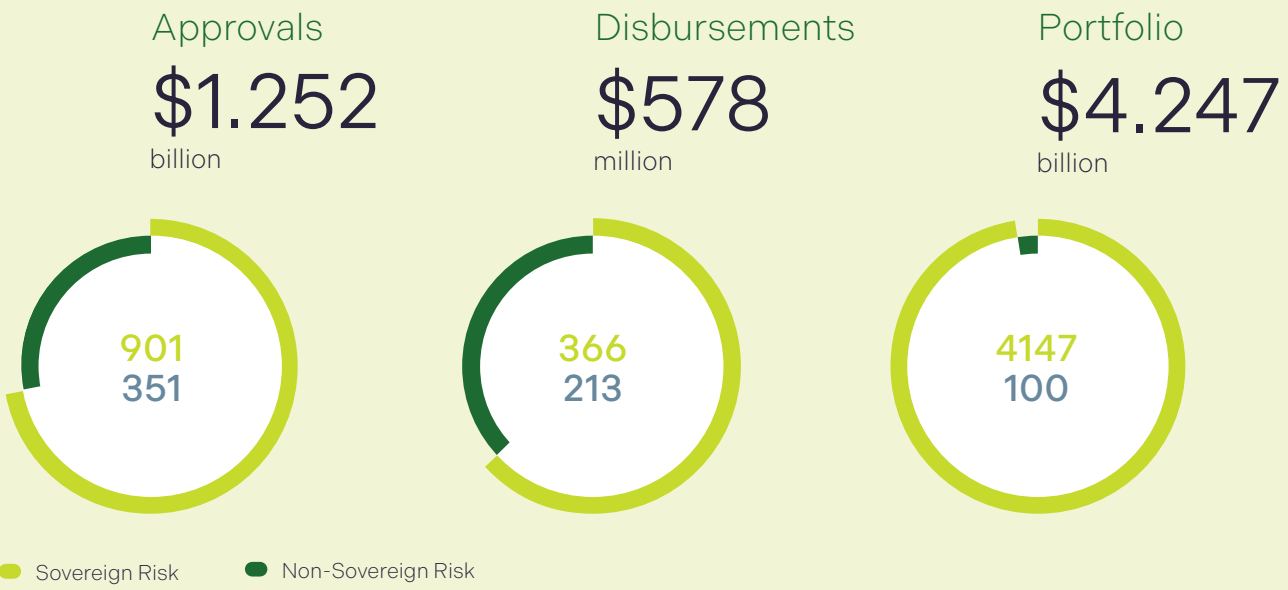
10. Road Connectivity Program for the Productive Development of the Center – South Zone (PROVIAMA, Programa Conectividad Vial Desarrollo Productivo de la zona Centro – Sur)
Client: Decentralized Autonomous Provincial Government of Manabí
Amount: \$43 million

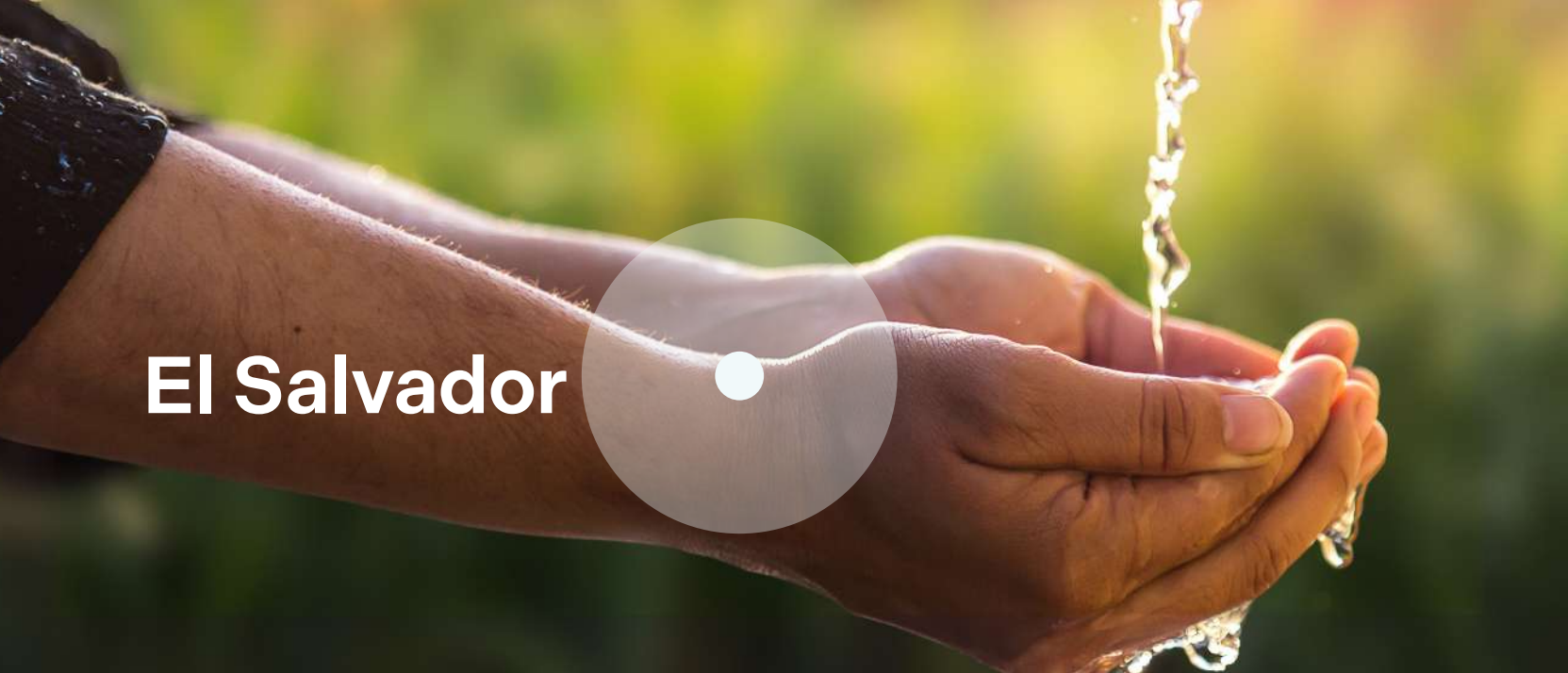
11. Comprehensive Program for the Province of Pichincha (PRODEPI, Programa Integral Provincia de Pichincha)
Client: Decentralized Autonomous Provincial Government of Manabí
Amount: \$15 million

12. A/B operation SMEs, women and environmental sustainability programs
Client: Banco de Guayaquil
Amount: \$100 million

13. Cooperation funds
Amount: \$1.43 million

IN FIGURES





El Salvador



In 2023, CAF and El Salvador defined three strategic lines that will guide their joint work in the coming years: economic growth, human and inclusive development, and social and environmental resilience.

As a result of the joint work, four credit operations were approved for a total of \$295 million, of which 79% (\$232 million) has been categorized as financial investments that promote the development of a more sustainable economy and the achievement of environmental objectives. The programs approved were as follows: Transformation of El Salvador's Business Climate through the Facilitation of Trade and Investment, for \$75 million; Development and implementation of a telemedicine system, for \$77 million; Environmental improvement, water and sanitation in the upper basin of the Lempa River (Trifinio) and Port of La Libertad for \$75 million; and Strengthening of public spaces for the sustainability of security and recovery of the social fabric, for \$68 million..

These operations pursue the following strategic objectives: to create an attractive business environment that facilitates trade and the expansion of investments by improving the country's customs structure, simplifying and digitalizing government procedures, and promoting and attracting investments; to improve access to and coverage of the public health care system through the implementation of telemedicine; to contribute to the sustainability of water resources through forest restoration interventions, wastewater treatment, and improved drinking water treatment; and to promote the recovery of public spaces in strategic areas of the country.

In addition, CAF approved five technical cooperation operations in favor of the Salvadoran State, for \$942,000, which make viable the programs prioritized within the joint agenda in physical and digital infrastructure, mitigation of the impact of climate change, regional integration, resilient territories, biodiversity and ecosystem services. As a strategic partner of El Salvador, CAF is committed to continue to support innovative projects that promote economic recovery, the sustainable development of the country, and its integration with the region.

In order to maximize the results of its strategic partnership, El Salvador prioritized the use of all of its loans with sovereign risk guarantees under the Investment Programs and Projects modality. In 2023, 100% of the closing vision was approved for an amount of \$295 million in four of them, in the areas of facilitating trade, promoting new investments, regional integration, environmental sustainability, improving the efficiency of the public health system, recovery of public space, citizen participation and urban planning.

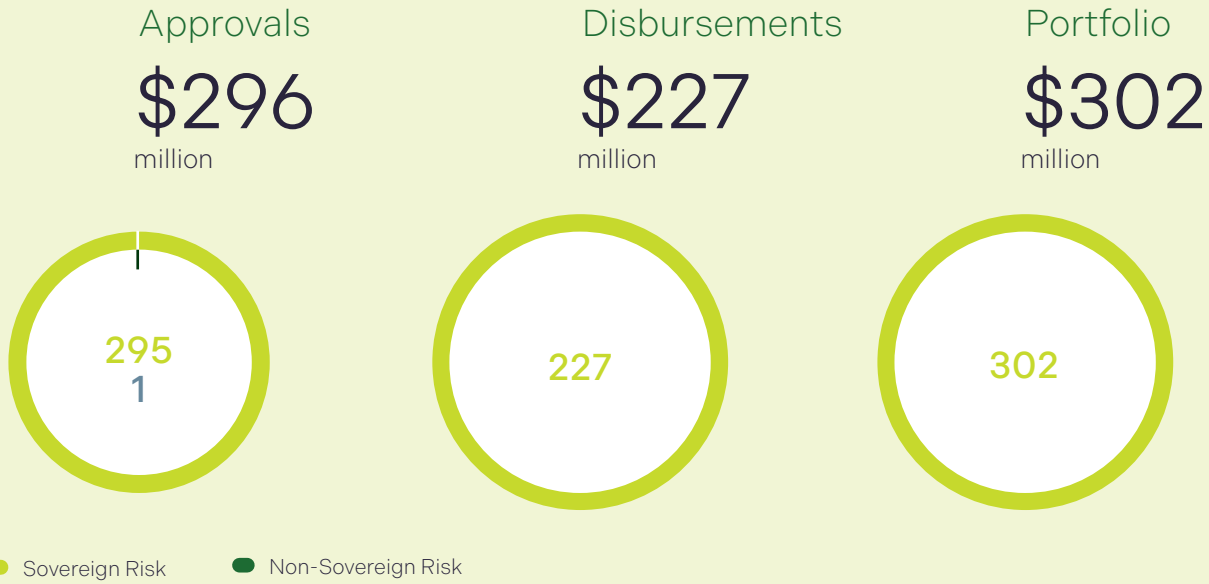
APPROVALS

1. Program for the transformation of the business climate of El Salvador, through the facilitation of trade and investments
Client: Republic of El Salvador
Amount: \$75 million

2. Program for the Implementation of a Telemedicine System in El Salvador
Client: Republic of El Salvador
Amount: \$77 million
3. Environmental improvement, drinking water and sanitation program in the upper Lempa river basin and port of La Libertad
Client: Republic of El Salvador
Amount: \$75 million

4. Program for the strengthening of public spaces for the sustainability of security and the recovery of the social fabric in El Salvador
Client: Republic of El Salvador
Amount: \$68 million
5. Cooperation funds
Client: DFCD
Amount: \$0.9 million

IN FIGURES





Spain

The year 2023 has meant a qualitative leap in the relationship between CAF and Spain, and the positioning of the institution in the European context. The bank has supported the Spanish government in promoting the bi-regional strategic partnership between the European Union and Latin America and the Caribbean, in different initiatives, and within the framework of the Spanish Presidency of the Council of the European Union during the second half of the year.

CAF co-organized the EU-LAC Business Roundtable along with the European Commission, the Inter-American Development Bank (IDB) and the government of Spain in Brussels, Belgium, on July 17, as a prelude to the EU-CELAC Heads of State Summit.

Along with the Ministry of Economic Affairs and Digital Transformation (MAETD, Ministerio de Asuntos Económicos y Transformación Digital), the First Meeting of Ministers of Economy and Finance of the European Union and the Community of Latin American and Caribbean States (CELAC, Comunidad de Estados Latinoamericanos y Caribeños) was held in Santiago de Compostela on September 15,

2023 where the basis for further cooperation and follow-up of the Global Gateway Investment Agenda was established, as well as discussions on the reform of the international financial architecture for development.

The annual CAF-Europe Conference was held, bringing together authorities and private sector experts from both sides of the Atlantic, becoming one of the most relevant LAC events in Spain on green transition, as well as digital and social policies.

Other sectoral forums, such as the traditional "Latin America-Spain Water Dialogues," the presentations of the Economy and Development Report (RED) and the sponsorship of various seminars and events, have enabled CAF to establish its presence as a relevant strategic actor in Latin America and the Caribbean.

In terms of mobilizing resources, Spain granted two funds, one of EUR 2 million for digital transformation in Latin America and the Caribbean, and another of EUR 1 million to finance pre-feasibility studies for green projects.



The annual CAF-Europe Conference was held, bringing together authorities and private sector experts from both sides of the Atlantic, becoming one of the most relevant LAC events in Spain on green transition, as well as digital and social policies.

IN FIGURES

Portfolio
\$8
million



● Sovereign Risk ● Non-Sovereign Risk



Honduras

In April 2022, Honduras formally notified its willingness to become directly a CAF member country. In July 2022, the Board of Directors, and in August of the same year, the Extraordinary Shareholders' Meeting, respectively approved the conditions for the incorporation of the country. Once all the conditions had been satisfied, in November 2023, the country acquired the Series "A" share and became a CAF Member Country.

This will enable Honduras to strengthen its presence in the region, diversify its sources of funding, access more funds on favorable financial terms, as well as technical assistance resources and know-how products that will improve the country's competitiveness and the well-being of its population.

Throughout the year, CAF has maintained a close and constant dialogue with the authorities to identify credit and technical assistance operations that can become a reality in the short term.

Finally, it should be noted that in July 2023, CAF presented in Honduras the Economic and Development Report "Inherited Inequalities: The role of skills, employment and wealth in the opportunities of new generations."



Jamaica

In 2023, CAF worked consistently to reactivate its commitment to Jamaica after a long period of inactivity.

In January, CAF was pleased to receive the participation of Jamaica's Minister of Tourism, the Honorable Edmund Bartlett, at the International Tourism Trade Fair (FITUR, Feria Internacional de Turismo) in Madrid, Spain. CAF also sponsored the Global Tourism Resilience Conference held at the regional campus of the University of the West Indies (UWI) in Kingston in February, as well as the participation of the Honorable Senator Aubyn Hill, Minister of Industry, Investment and Commerce in the first Meeting of Ministers of Economy and Finance of the European Union and Latin America and the Caribbean on September 12-14 in Madrid and Santiago de Compostela, Spain.

Within the framework of the strengthening of CAF's collaboration with the Development Bank of Jamaica (DBJ) in November 2023, a fruitful and friendly virtual exchange took place between CAF's Chief Executive Officer, Sergio Diaz-Granados, and the Prime Minister of Jamaica, the Honorable Andrew Michael Holness. CAF has been in discussions with DBJ to evaluate opportunities

to support public-private partnerships in the solid waste management and renewable energy sectors.

The first UWI-CAF Caribbean Knowledge Forum was held both in Kingston and at the university's regional campus in November. Through their presentations, professors from the UWI shared their experience with 50 CAF officials, allowing them to better understand the unique challenges of small Caribbean states, particularly in human, social and economic development, climate action, biodiversity and sustainable tourism. The Honorable Senator Aubyn Hill, Minister of Industry, Investment and Commerce, was present at the beginning of the sessions with representatives of the private sector and expressed his satisfaction with this pioneering CAF initiative in Jamaica.

In addition to supporting a regional project on the digital transformation of tourism SMEs, CAF contributed to strengthening technological innovation and entrepreneurship in Jamaica by sponsoring Tech Beach 2023, a forward-looking forum that has been connecting leaders of the Caribbean technology ecosystem with their global counterparts, with special emphasis on promoting the work of regional startups.



Every member country of CAF Honduras will be able to strengthen its presence in the region, diversify its sources of funding, access more funds on favorable financial terms, as well as technical assistance resources and know-how products that will improve the country's competitiveness and the well-being of its population.

APPROVALS

- 1. Cooperation funds
Amount: \$0.04 million



Mexico



During the past year, CAF continued to provide important support to Mexico through financing granted through institutions such as Nacional Financiera (NAFIN), Banco Nacional de Comercio Exterior (Bancomext) and the Fondo Especial para Financiamientos Agropecuarios (FEFA). These banks are focused on promoting strategic sectors of the economy, providing loans to SMEs and supporting the agricultural, rural and fishing sectors.

Likewise, a Memorandum of Understanding was signed with Banco Nacional de Obras y Servicios Públicos (Banobras) to promote sustainable initiatives and projects that contribute to reducing gaps in the country. The objective is to provide technical assistance to strengthen the institutional capacities of the different levels of government.

The company also maintained its relationship with the Comisión Federal de Electricidad (CFE) through a \$200 million line of credit to meet the short- and medium-term financing needs of this state-owned company.

In addition, motivated by the identification of challenges and opportunities for Mexico from the nearshoring of high-tech supply chains, CAF promoted a high-level dialogue to address public policies, institutional framework, governance schemes and business ventures for the technological development and research of lithium batteries and their components, which are fundamental elements in the clean energy transition. Thus, support

was approved for the company Litio para México (LitioMx) to develop a strategy aimed at developing national battery production capabilities, its policy of partnerships and cooperation with public and private stakeholders, promoting the industrialization of lithium.

The Caribbean faces a growing environmental challenge due to the arrival of sargassum in unprecedented volumes, causing ecological, economic and social impacts on coastal communities and marine ecosystems, eroding the tourism sector. For this reason, CAF approved a program for the sustainable comprehensive management of sargassum, in order to support the Mexican government in promoting regional collaboration and fostering innovative solutions to this problem.

Inspired by the strategic guidelines of CAF's Financial Inclusion Program, a Memorandum of Understanding was signed with Nu Mexico in order to establish synergies that enable the development of financial education content and programs that promote and translate into greater literacy, empowerment, autonomy and financial health, mainly for vulnerable groups that are typically underserved or excluded from the Mexican financial system.

In non-reimbursable technical cooperation, a donation of \$250,000 was made as humanitarian aid in response to the emergency in Guerrero caused by the impact of hurricane Otis.

APPROVALS

1.

Financial Line of Credit
Client: Nacional Financiera S.N.C. (NAFIN)
Amount: \$300 million
2.

Financial Line of Credit
Client: Banco Nacional de Comercio Exterior S.N.C. (Bancomext)
Amount: \$200 million
3.

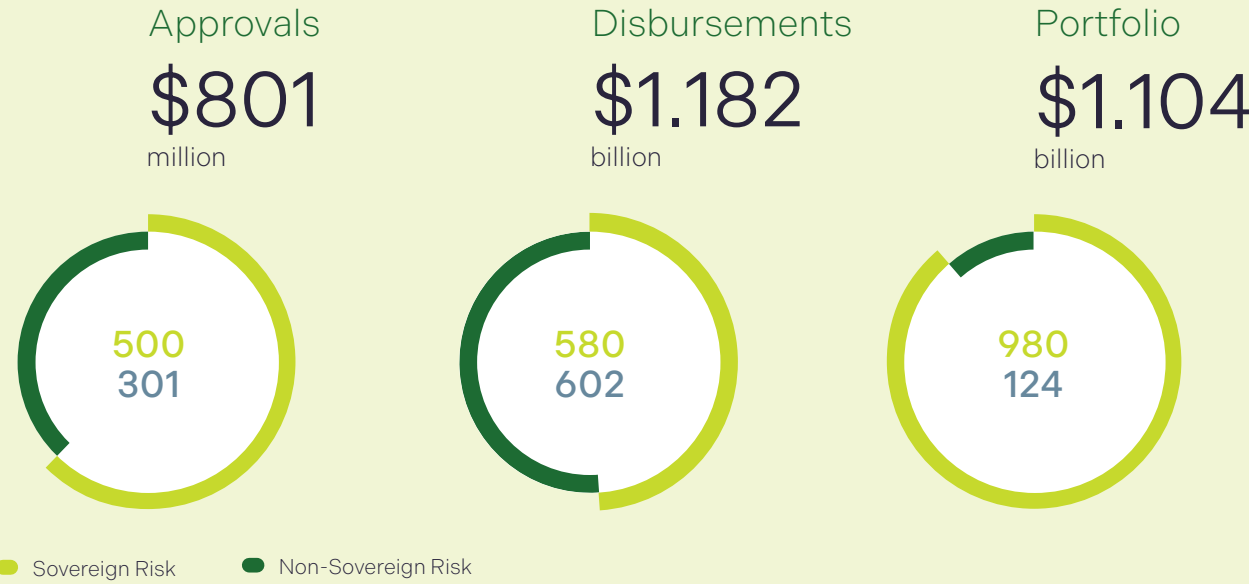
Financial Line of Credit
Client: Special Fund for Agricultural Financing (FEFA)
Amount: \$100 million
4.

Financial Line of Credit
Client: Federal Electricity Commission (Comisión Federal de Electricidad, CFE)
Amount: \$200 million
5.

Technical Cooperation Funds
Client: Miscellaneous
Amount: \$0.7 million
6.

Cooperation funds
Amount: \$0.68 million

IN FIGURES





Panama



With more than two decades working for the sustainable and comprehensive development of Panama, CAF has become a pillar for closing gaps in human, territorial, social, productive, economic and environmental development in the country. The value proposition addresses the fundamental needs of Panamanian society through technical assistance and the financing of basic infrastructure projects with an inclusive approach, a gender perspective and environmental balance, while serving as a catalyst for third-party and thematic resources that benefit the nation's fiscal health.

This is reflected in the construction of educational institutions, roads, sanitation and urban electromobility systems, access to high quality Internet, promotion of sustainable production and food security, support for the transition to cleaner and renewable energy sources, promotion of sustainable tourism as an economic and cultural engine, among others, to promote opportunities for human and economic growth that respects the environment.

During the year, three financing projects were approved for a controlled environment agricultural center, a school infrastructure improvement program, and the Program to Support Panama's National Energy and Environmental Transition Policy, public policies for mitigation and adaptation with the promotion of electromobility, universal access, renewable and clean sources, distributed generation, and innovation of the national interconnected system that is part of the Central American electricity interconnection system (SIEPAC, sistema de interconexión eléctrica para América Central), with a significant impact on regional integration.

In the financial sector, lines of credit were renewed for \$190 million, including those aimed at financing small and medium-sized enterprises to contribute to economic reactivation, gender issues to promote the economic autonomy of women, and the financing of green projects.

In addition, seven cooperation operations were approved for an amount of \$928,000, aimed at supporting government actions for economic reactivation, capacity building in climate change and energy transition in the territories with a gender and diversity perspective, through innovative training programs that address the main challenges in education, tourism and new ventures, together with the strengthening of technical capabilities in the public and private sectors.

APPROVALS

1. "Controlled Environment Research and Production Center" CIPAC [Centro de Investigación y Producción en Ambiente Controlado] Project
Client: Republic of Panama
Amount: \$19 million

2. Support Program for the National Energy and Environmental Transition Policy
Client: Republic of Panama
Amount: \$200 million

3. Educational Access, Relevance and Inclusion Program - PAPIE [Programa de Acceso, Pertinencia e Inclusión Educativa]
Client: Republic of Panama
Amount: \$70 million

4. Line of credit
Client: Credicorp Bank S.A.
Amount: \$25 million

5. Line of credit
Client: Banco Davivienda (Panamá) S.A.
Amount: \$40 million

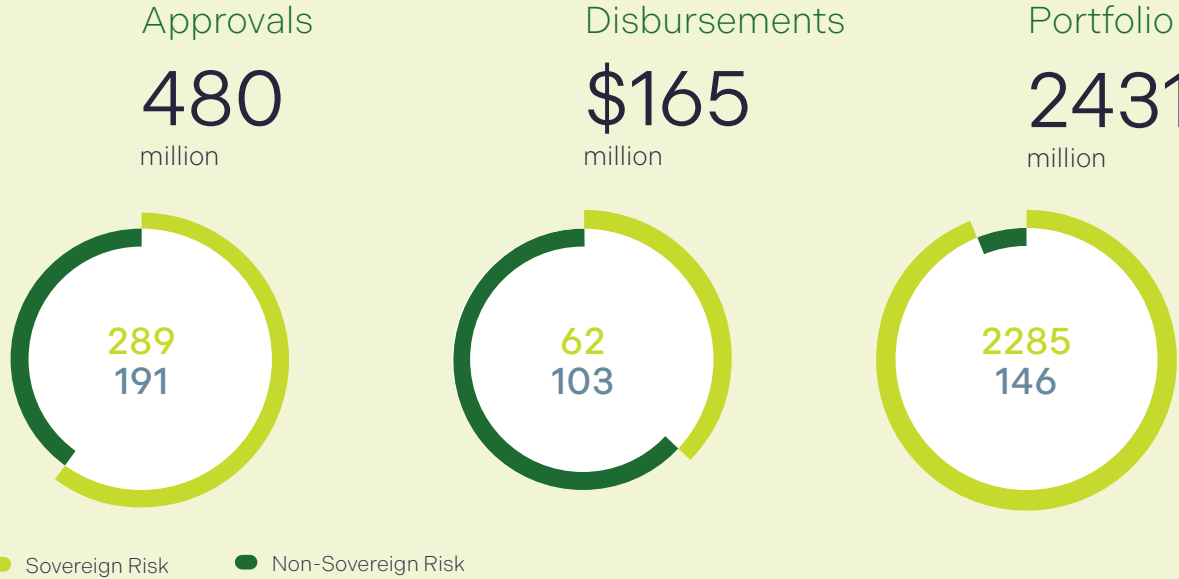
6. Line of credit
Client: Global Bank Corporation
Amount: \$50 million

7. Line of credit
Client: Multibank Inc.
Amount: \$50 million

8. Line of credit
Client: Banistmo SA
Amount: \$25 million

9. Cooperation funds
Amount: \$1.13 million

IN FIGURES





Paraguay

CAF's strategy in Paraguay prioritized two objectives: to maintain macroeconomic stability and to accelerate growth. By the 2023 year-end, the strategy was successfully executed, consolidating CAF as an partner in sustainable development. A remarkable increase in operations and portfolio was observed, from \$466 million in 2018 to \$2.383 billion as of December 2023.

The 2023-2028 strategy is being drawn up along four lines: strengthening national infrastructure, physical integration, connectivity and logistics; promoting social inclusion as an accelerator of development and access to basic rights; supporting efficient governance for an environment conducive to development; and improving the country's competitiveness to attract quality investments linked to development.

In 2023, approvals in the sovereign sector were focused on a road program for \$135 million.

The contingent liquidity line of credit was renewed for \$300 million, which is key to face external macroeconomic risks. Uncommitted lines of credit with local private and development banks were also renewed.

A new line of credit was approved with Banco Familiar for \$15 million. As always, these operations seek to finance renewable energy, agribusiness and SME sectors.

The "E-Motion" program was launched to promote electromobility in Paraguay, Panama and Uruguay. It was launched in Paraguay and work is being done with the public and private sectors to identify potential beneficiary operations for this low-rate financing, thanks to concessional resources from the Green Climate Fund (GCF).

CAF-AM also launched in Paraguay, promoting new mechanisms for financing public works through the private sector.

In November, the Casa de la Integración was inaugurated in Asunción, a space promoted by CAF to foster social, economic, cultural and educational exchange with the government, international organizations and other organizations that lead social and artistic projects.

At the disbursements level, as of November 30, a total of \$417 million has been recorded, of which \$147 million corresponds to PPIs, \$237 million to sovereign budget support operations, \$21 million to private bank lines of credit, \$11 million for equity investments and \$2 million to Technical Cooperations.

With regard to the IPP portfolio at the 2023 year-end, CAF had 13 credit operations in disbursement, with different levels of execution, reaching the amount of \$2.166 billion approved, out of which \$1.327 billion have been disbursed. These operations are grouped into three sectors: four energy operations, seven road operations, and two water and sanitation operations, all of which are distributed in different geographical areas of Paraguay.

The performance of the investment loan portfolio in Paraguay is remarkable, which has a high impact on internal connectivity and regional integration and on the quality of electricity service with a 100% renewable generation matrix.

Furthermore, during the year 2023, several technical cooperation projects were approved for issues such as the Congress of Economists, institutional support to the Ministry of Economy and Finance, the Ministry of Information and Communication Technologies, and the Ministry of Foreign Affairs.

APPROVALS

1. **Road Program 4**
Client: Republic of Paraguay
Amount: \$135 million

2. **Renewal of an Uncommitted Contingent Liquidity Line of Credit**
Client: Republic of Paraguay
Amount: \$300 million

3. **Renewal of Line of Credit**
Client: Agencia Financiera de Desarrollo [Financial Development Agency] (AFD)
Amount: \$50 million

4. **Renewal of Line of Credit**
Client: Banco Nacional de Fomento
Amount: \$50 million

5. **Renewal of Line of Credit**
Client: BANCOP - Banco para la Comercialización y la Producción S.A.
Amount: \$12 million

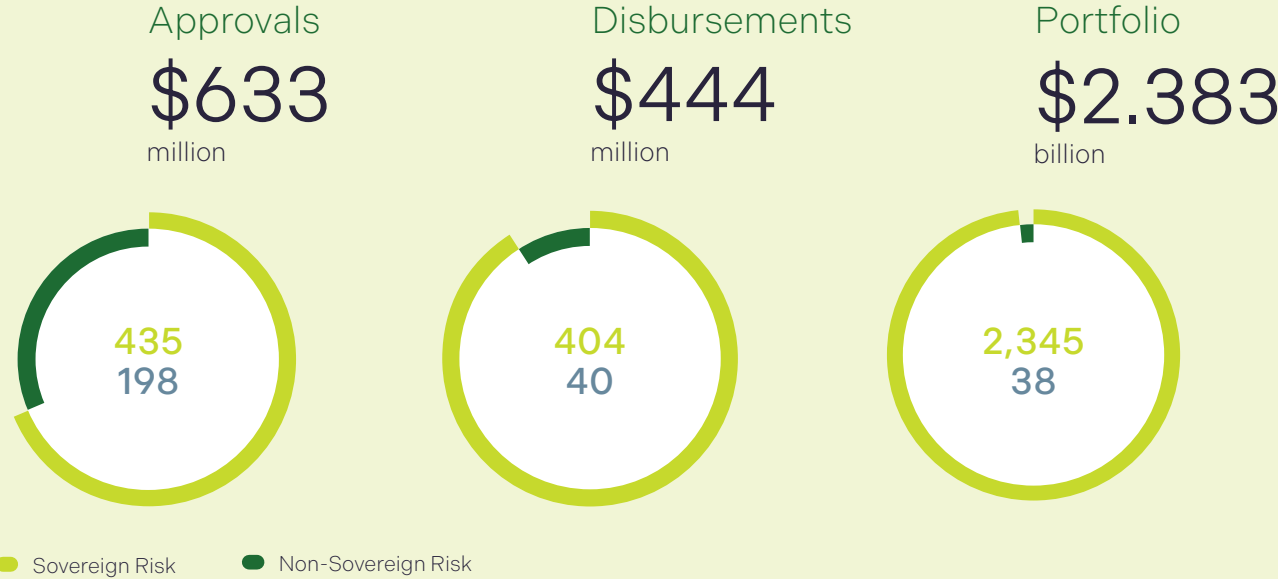
6. **Renewal of Line of Credit**
Client: Banco Continental
Amount: \$35 million

7. **Renewal of Line of Credit**
Client: SUDAMERIS Bank
Amount: \$35 million

8. **Line of credit**
Client: Banco Familiar
Amount: \$15 million

9. **Cooperation funds**
Amount: \$1.32 million

IN FIGURES





Peru

CAF's intervention in Peru integrates CAF's corporate strategy, the General Government Policy and the country's main development challenges. Thus, four main lines of intervention have been defined: infrastructure to boost productivity; water, sanitation and rural development; closing social gaps in health and education; and strengthening SMEs.

Taking into account the above points and the challenges of CAF's relationship with Peru, a strategy of rapprochement with the different government portfolios and the private sector has been implemented throughout 2023, in which a battery of medium-term investment programs and projects (PPIs) have been identified to address the country's current needs, summarized in the four lines of intervention.

In 2023, \$1,964 million were approved for Peru, including Majes Siguanas for \$98 million (technified irrigation); the renewal of two contingent lines, the first for \$400 million focused on supporting the country's fiscal sustainability, and the second for \$300 million devoted to responding to disasters caused by natural phenomena; the approval of \$1,015 million in lines of credit with local banks, focusing their use on the country's SMEs ecosystem; and the identification of priority operations in sectors of interest such as water, sanitation and irrigation, educational infrastructure,

health, logistics and roads, tourism, and the development of mass transportation systems in the interior of the country's cities.

In technical cooperation, two important institutional strengthening initiatives were approved: one granted to the Ministry of Economy and Finance (MEF) to design and implement a system for measuring the impact of government spending in order to evaluate and make the process of allocating state resources more efficient; and another approved for the Ministry of Development and Social Inclusion (MIDIS) which aims to contribute to the progressive and coordinated implementation of services aimed at pregnant mothers and children under 36 months of age, within the framework of services for the territorial management of the early childhood development program.

Likewise, a CAF Program was promoted to support facilitating trade among Pacific Alliance countries, promoting intra-regional production chains with a view to the Asia-Pacific market.

APPROVALS

1. **Renewal of a Contingent Liquidity Line of Credit**
Client: Republic of Peru
Amount: \$400 million

2. **Long-term loan to partially finance the Majes Siguanas Stage II Project.**
Client: Republic of Peru
Amount: \$98 million

3. **Renewal of a Contingent Line of Credit for Natural Disaster Response**
Client: Republic of Peru
Amount: \$300 million

4. **Financial Line of Credit**
Client: Scotiabank Perú S.A.A.
Amount: \$250 million

5. **Financial Line of Credit**
Client: Banco de Crédito del Perú
Amount: \$200 million

6. **Financial Line of Credit**
Client: BBVA Continental
Amount: \$250 million
7. **Financial Line of Credit**
Client: CMAC Arequipa S.A.
Amount: \$15 million

8. **Financial Line of Credit**
Client: CMAC Huancayo S.A.
Amount: \$10 million

9. **Financial Line of Credit**
Client: Corporación Financiera de Desarrollo-COFIDE
Amount: \$200 million

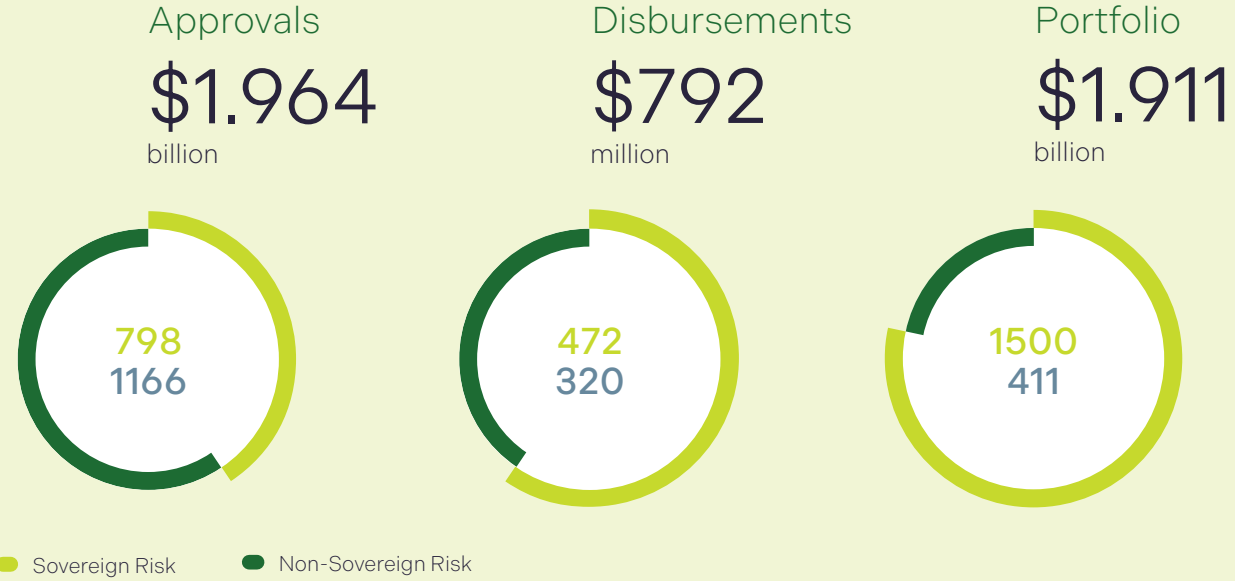
10. **Financial Line of Credit**
Client: Financiera Confianza S.A.
Amount: \$15 million

11. **Financial Line of Credit**
Client: Gas Natural de Lima y Callao S.A.
Amount: \$150 million

12. **Financial Line of Credit**
Client: Interbank
Amount: \$75 million

12. **Cooperation funds**
Client: DFCD
Amount: \$1.2 million

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Portugal



Throughout the year, CAF continued to strengthen relations with Portugal.

The bank participated in the 12th Latin America-Europe-Africa Strategic Triangle, organized by the Institute for the Promotion of Latin America and the Caribbean (IPDAL) and in the Ibero-American Business Meeting in Oporto.

The bank actively participated in various forums and events with the different areas, addressing crucial issues such as the RED 2022 Economy and Development Report, water and sanitation, digital transformation, highlighting the Global Gateway and the opportunities that this European initiative offers to strengthen ties between Europe and Latin America and the Caribbean.

It is worth mentioning the letter of intent signed by and between the Portuguese Minister of the Environment and the Chief Executive Officer of CAF, committing EUR 1 million from the Portuguese Environmental Fund for a circular economy project to promote the efficient use of water, preserve the environment and increase the resilience of the water system in the region.

A Memorandum of Understanding (MoU) was signed with Turismo Portugal, which will support the implementation of a technical cooperation project to promote sustainable tourism in two Colombian municipalities in the biogeographic Chocó region through the development of local community capacities by transferring know-how, lessons learned and significant experiences from Portugal.

APPROVALS

- 1. **Cooperation funds**
Amount: \$0.15 million



It is worth mentioning the letter of intent signed by and between the Portuguese Minister of the Environment and the Chief Executive Officer of CAF, committing EUR 1 million from the Portuguese Environmental Fund for a circular economy project to promote the efficient use of water, preserve the environment and increase the resilience of the water system in the region.



The bank participated in the 12th Latin America-Europe-Africa Strategic Triangle, organized by the Institute for the Promotion of Latin America and the Caribbean (IPDAL) and in the Ibero-American Business Meeting in Oporto.

Dominican Republic

In 2023, the Dominican Republic joined CAF as a member country. Since then, it has greater access to financial funds and non-reimbursable technical assistance, as well as support through specialized know-how products to leverage its national development strategy and improve the living conditions of the population. In December, two sovereign loans were approved: one for \$84.5 million to finance the expansion of the multiple aqueduct San Juan de la Maguana - Juan Herrera - Las Matas de Farfán, in order to improve the quality of life and sanitary conditions of 211,000 inhabitants of urban and rural areas, through the expansion and optimization of the regional aqueduct system.

The second, for \$35 million, to complete the financing of the "Eastern Aqueduct Salinity Barrier and Transfer from Santo Domingo Norte Expansion Project," signed in 2021, which seeks to improve the quality of life of more than 850,000 inhabitants through the provision of a continuous and high-quality drinking water service, the reduction of water-related diseases and the reduction of household spending on the supply of drinking water.

In December 2023, a sovereign-guaranteed line of credit was approved for up to \$40 million in favor of Banco de Desarrollo y Exportaciones (BANDEX) to finance its first and second-tier operations for strategic productive sectors, exporters, and construction and economic and social infrastructure, as well as to partially guarantee the bank's obligations with third parties through the issuance of bonds in the securities market.

During 2023, three technical cooperation operations were approved: the first one envisages contributing

to increase the training and employability of young people in the Dominican Republic through the implementation of the Regional Offices for Sectoral Liaison and Internships for Technical-Professional Education and the Arts of the Ministry of Education (MINERD, Ministerio de Educación); the second one seeks to support the Ministry of Economy, Planning and Development (MEPyD, Ministerio de Economía, Planificación y Desarrollo) in the preparation of a regional cooperation strategy to promote the participation of the Dominican Republic in cooperation spaces with Latin America and the Caribbean in pursuit of the Sustainable Development Goals; the third one seeks to support the National Institute of Drinking Water and Sewerage (INAPA, Instituto Nacional de Aguas Potables y Alcantarillados) in studies, designs and engineering for the procurement of the San Juan de la Maguana-Juan de Herrera-Las Matas de Farfán Multiple Aqueduct and to assess the rehabilitation of the San Juan de la Maguana wastewater treatment plant.

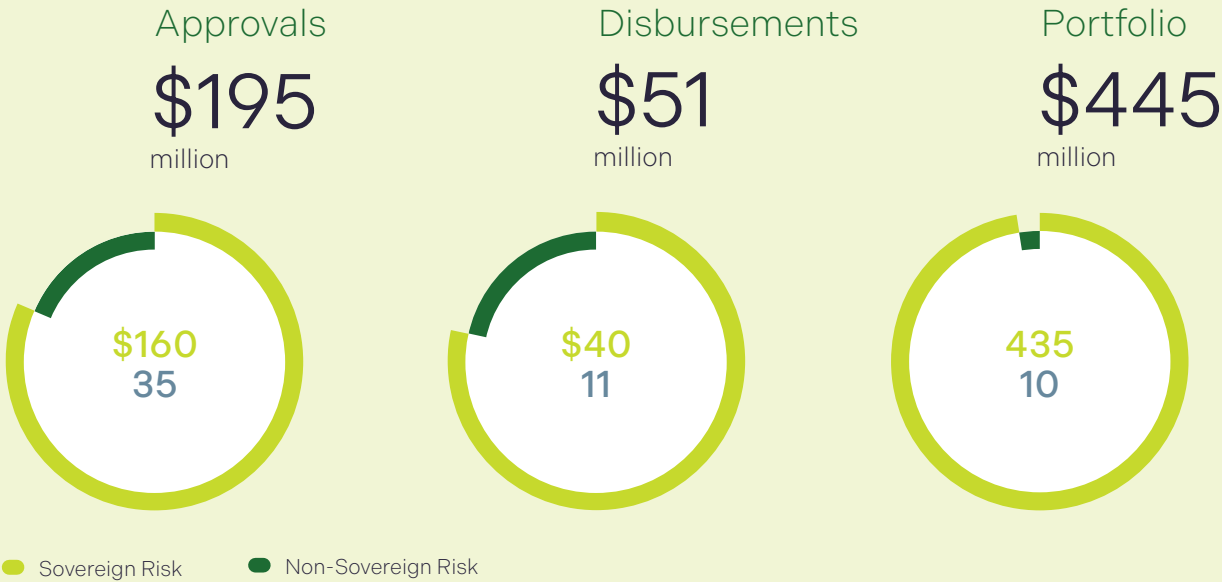
Likewise, humanitarian aid was approved to support the actions of the Dominican government to mitigate the effects caused by Hurricane Fiona on hospitals in the most vulnerable sectors of the population, in order to guarantee the continuity of health services.

As far as the private sector is concerned, the increase of the uncommitted line of credit for up to \$35 million was approved in favor of Banco Múltiple BHD S.A., in order to finance the growth of the bank's loan portfolio in the SME sector, including those led by women and tourism projects in the Dominican Republic. Additionally, from CAF Asset Management Corp. (CAF-AM) progress continues to be made in the analysis for the creation of a closed development fund for investment in debt for infrastructure projects in the country.

APPROVALS

- Expansion Project of the San Juan de la Maguana - Juan Herrera - Las Matas de Farfán Multiple Aqueduct. San Juan Province**
Client: Dominican Republic
Amount: \$85 million
- Eastern Aqueduct Salinity Barrier and Transfer from Santo Domingo Norte Expansion Project – Second Phase**
Client: Dominican Republic
Amount: \$35 million
- Financial Line of Credit**
Client: Banco de Desarrollo y Exportaciones, S.A. (BANDEX)
Amount: \$40 million
- Financial Line of Credit**
Client: Banco Múltiple BHD León S.A.
Amount: \$35 million
- Cooperation funds**
Client: DFCD
Amount: \$0.6 million

IN FIGURES



Trinidad and Tobago

In 2023, CAF's strategy in Trinidad and Tobago promoted productive diversification through the first project aimed at benefiting the private sector in the English-speaking Caribbean. This was achieved through a credit operation with Eximbank. The aim was to promote the improvement and modernization of the quality of education by approving a loan for this sector. The bank led digitalization with a comprehensive program to support the digital transformation and inclusion strategy and the strengthening of the post-pandemic health system was promoted.

Climate change adaptation and mitigation were other central aspects of the country's action. CAF implemented an investment program for drainage and flood mitigation on the island of Trinidad, addressing the challenges of climate change. In addition, a program financed by the United Nations Adaptation Fund was launched in South Oropouche, one of the island's most vulnerable watersheds. The implementation of this program will enable to identify future adaptation projects.

In addition, CAF provided technical cooperation in various development sectors of the country through a productive transformation to strengthen the credit process of the national development bank and the digitization of agricultural value chains; a tax administration for defining a transfer pricing system; three operations in the transportation sector through the construction of a national transportation policy; the supervision of works at the Tobago airport, as well as the correction of specific flaws in land routes on the island of Trinidad; and two operations in Institutional Strengthening, one to improve corporate governance and the other one to strengthen the public procurement process.

In addition, two technical assistance operations were approved for digitalization, one related to a program to improve interoperability and e-Identity, financed by the EU, and the other one for the development of a data center.

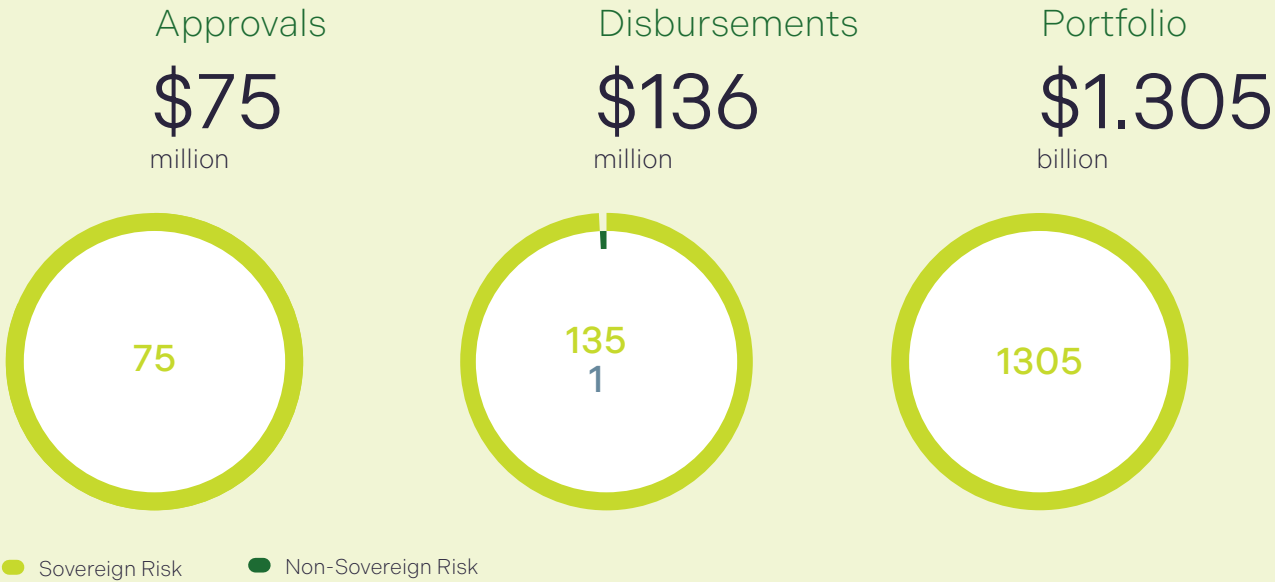
APPROVALS

1. Project to Strengthen the Banco de Exportación e Importación (EXIMBANK)
Client: Republic of Trinidad and Tobago
Amount: \$35 million

2. Educational Quality Improvement Program
Client: Republic of Trinidad and Tobago
Amount: \$40 million

3. Cooperation funds
Amount: \$0.48 million

IN FIGURES



Uruguay

CAF's current strategy in Uruguay was developed in 2020 and integrates the corporate strategy, the government plan and the country's main development challenges. Three main lines were identified in it for CAF's collaboration in the country: 1) Macroeconomic stability as a requirement to boost sustainable growth; 2) Infrastructure, logistics and services to boost productivity and export development; and 3) Fairness, education and job training, in addition to the inclusion of two cross-sectional areas in all interventions: social inclusion and gender, and climate change and the environment.

Among the approvals aimed at the sovereign sector, it is worth mentioning the government's request for the use of the contingent line of credit for up to \$750 million. The renewal of this financial instrument was also approved for the amount of \$375 million, whose term will be extended to the end of 2024. Finally, a \$300 million loan was approved for a broad sectoral approach to support the implementation of social protection tools focused on education, early childhood and health.

Lastly, a partial credit guarantee was approved for Banco Santander for \$50 million.

CAF-AM has managed three Infrastructure Debt Funds. Fund I closed its investment period in 2021 with 2.6 billion indexed units placed in three road PPP projects and one educational project; Fund II closed its investment period in 2023, with placements of 1.6 billion indexed units placed in two road PPP projects and two educational projects; and the Central Railway Trust has disbursed 2.4 billion indexed units to date, with a 98% progress in the works. All projects have been co-financed with CAF.

As far as technical cooperation is concerned, \$838,000 was approved this year to support the energy sector with the creation of an integrated energy generation model, and to support education, seeking to strengthen the teaching and learning process of children and adolescents in one of Montevideo's most vulnerable neighborhoods. As for gender and inclusion, efforts were oriented towards the presentation of a National Gender Plan for Industrial Development (PNG Industria, Plan Nacional de Género para el Desarrollo Industrial) aimed at building policies of incentives to reduce gender inequalities in the strategic branches of the sector. As for adaptation and climate change, it is worth mentioning the intervention in the valuation of ecosystem services (SSEE, servicios ecosistémicos) linked to biodiversity and land, and the construction of a road map for the creation and management of marine protected areas. Likewise, the generation and dissemination of know-how was supported by allocating funds for the RIDGE Forum held in May, which brought together academics from all over the world to discuss key issues that affect the development of economic policies.

With funds from FONDESHU, non-reimbursable technical cooperation was approved to support the most vulnerable rural population, generating collective solutions for access to drinking water in the context of the severe drought that affected the country.

APPROVALS

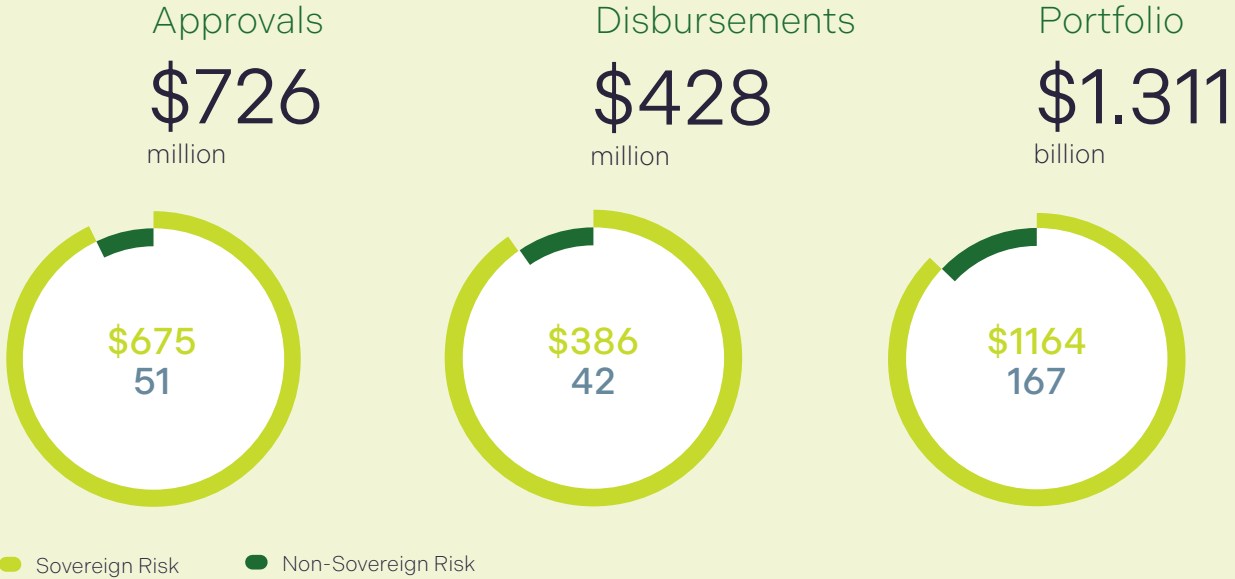
1. **Sectoral PBL**
Client: Oriental Republic of Uruguay
Amount: \$300 million

2. **Renewal of a Contingent Liquidity Line of Credit**
Client: Oriental Republic of Uruguay
Amount: \$375 million

3. **Partial Credit Guarantee in favor of Banco Santander**
Client: Banco Santander S.A.
Amount: \$50 million

4. **Cooperation funds**
Client: DFCD
Amount: \$1.1 million

IN FIGURES





Venezuela

In line with CAF's strategy, CAF supported the execution of programs in the drinking water and sanitation sectors, supporting rehabilitation works at treatment plants along with the development of recovery, distribution and modernization projects.

The implementation of projects began, through technical cooperation initiatives, aimed at developing the productive sector in order to strengthen technical and productive capabilities in seven agribusiness chains, an export diversification strategy was defined, and training was provided in the prevention of gender-based violence.

Global Environmental Facility (GEF) selected the project of the Ministry of People's Power for Ecosocialism (MINEC, Ministerio del Poder Popular para el Ecosocialismo) for the conservation and sustainable development of the Maracaibo Lake basin, within the framework of the Integrated Oceans Program. For the first time, CAF will act as the implementing agency for a GEF project in Venezuela.

Relations with the country's private sector and trade associations were strengthened, highlighting the development of various initiatives that support the productive sectors, the revitalization of the Colombian-Venezuelan border, the management of indicators and tourism.

In addition, a Memorandum of Understanding was signed with Andrés Bello Catholic University (UCAB, Universidad Católica Andrés Bello) to develop joint actions in several areas of knowledge.

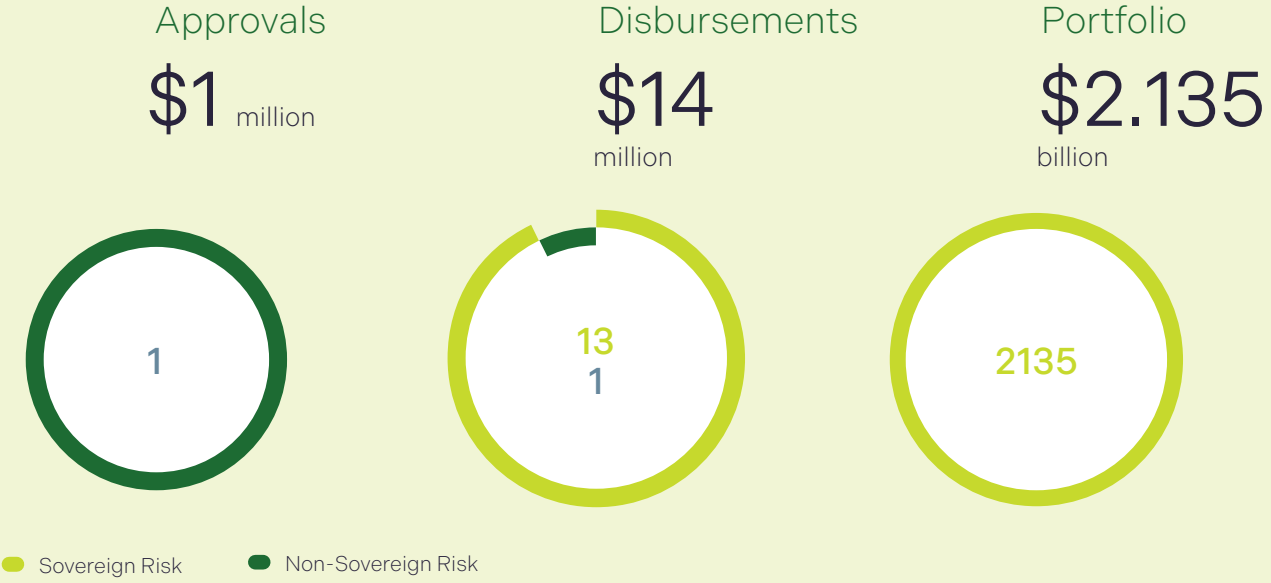
The 2023 CAF-Caracas Marathon, an event endorsed by the Association of International Marathons and Distance Races (AIMS) and *World Athletics*, was relaunched and achieved the highest certification from the *Council for Responsible Sport* (CRS).

More than 5,000 runners participated in the 7th edition, 25 elite athletes from the shareholder countries and more than 110 international runners. The Marathon seeks to broaden its scope of action, thus incentivizing the SMEs sector, where more than 30 companies or enterprises were exhibitors, partners or sponsors.

APPROVALS

- 1. **Cooperation funds**
Client: DFCD
Amount: \$1.5 million

IN FIGURES



Other international partners

CAF was present in different geographical areas in order to increase the institution's positioning and seek new strategic partners.

In Italy, the Meeting of Mayors was held jointly with the Pontifical Scholas Occurrentes Foundation; the presentation of the Latin American Economic Outlook (LEO) report along with the International Italo-Latin American Organization (IILA); the 7th Italy-LAC SME Forum; the meeting of Ambassadors with CAF's Vice President for Strategic Programming, Christian Asinelli, and the participation of CAF's Executive Vice President, Carolina España, in the Italy-LAC Ministerial Summit.

In the United Kingdom, the Economy and Development Report 2022 was presented at Chatham House, and progress was made on the knowledge exchange agreements with the London School of Economics (LSE) and Oxford University.

In France, the 2022 LEO and 2022 RED were presented jointly with the OECD; CAF participated in important meetings such as the Latin American and Caribbean week in Paris; "A new Global Financing Pact", and in PROPARCO's board of directors.

In Germany, CAF was present in Frankfurt to discuss EU-LAC relations along with the Euroamerica Foundation and *Latinamerikaverrein*, as well as at the International Transport Forum in Berlin.

In Asia and the Middle East, CAF consolidated its presence and institutional interaction by participating in key events such as the AIM (Annual Investment Meeting), the Abu Dhabi Sustainable Week Masdar Group, the 8th Annual Meeting Board of Governors in Egypt, the World Bank Annual Meeting in Morocco, and COP28 in Dubai.

Contacts should be pointed out with key entities, such as the Abu Dhabi Fund for Development (ADFD), the Saudi Fund for Development (SFD), Kuwait Fund for Arab Economic Development (KFAED) Asian Infrastructure Investment Bank (AIIB), *Daiwa Capital*, Sumitomo Mitsui Banking Corporation, Korea Eximbank (KEXIM), Japan Bank for International Cooperation (JBIC), Export-Import Bank of China, China Development Bank (CDB), China-LAC Cooperation Fund, Economic Development Cooperation Fund, New Development Bank.

APPROVALS

1. **Financial Line of Credit**
Client: BLADEx
Amount: \$150 million

2. **Financial Line of Credit**
Client: Corporación Interamericana para el Financiamiento de Infraestructura-CIFI
Amount: \$20 million

3. **Financial Line of Credit**
Client: Financial Fund for the Development of the Cuenca Del Plata - FONPLATA
Amount: \$75 million
4. **Equity investment**
Client: DIC Latin American Fund IV LP
Amount: \$15 million

5. **Equity investment**
Client: NXTP Fund III LP
Amount: \$5 million

6. **Equity investment**
Client: PI Fund V GP, L.P. Patria Investments Limited (Patria)
Amount: \$25 million
7. **Equity investment**
Client: XIC Latam Fund I, LP
Amount: \$25 million

8. **Cooperation funds**
Client: DFCD
Amount: \$17.7 million

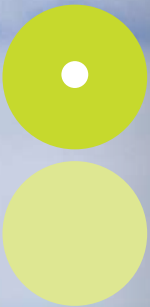
IN FIGURES



Sovereign Risk Non-Sovereign Risk

Comprehensive development agenda

CAF contributes to resolving the structural aspects that hinder the development of Latin America by carrying out activities in the following areas:



Areas



124	Comprehensive sustainable infrastructure
126	Urban development, water and creative economies
128	Education
130	Health and nutrition
133	Biodiversity, climate change and environmental management
136	Private sector
138	Gender, inclusion and diversity
140	Knowledge management

Comprehensive sustainable infrastructure

CAF's **Physical Infrastructure and Digital Transformation Agenda** promotes that the quality and sustainability of infrastructure are as relevant as quantity, particularly in the areas of **regional integration, logistics systems, transportation, energy efficiency and digital transformation**. Thus, the agenda contributes to the corporate strategy aimed at being the green bank and the economic and social reactivation.

As a contribution to road asset management, the BIM-Building Information Modeling Core Guide was published in support of industry digitization that facilitates road design, construction and operation processes. Launched the publication Rural roads, a door to territorial development and connectivity, technical contribution to the conservation of these routes considering the demands of users. With a view to promoting railroads as sustainable transport that reduces Greenhouse Gas (GHG) emissions, the Railway Technical Days were organized in Spain, promoting inter-institutional collaboration.

Aligned with the strategic decision to support gas projects as an energy transition fuel, a loan was approved for the North Gas Pipeline Reversion Project in Argentina. CAF's participation in CORFO's (Chile's) financial facility for green hydrogen projects was approved. Agreements were signed with OLADE and CIER for the development and regional integration of the energy sector, approving a cooperation for \$180,000 to study energy integration through the increase of gas exports from Argentina to Chile.

In the area of regional integration, eight integration, logistics and trade facilitation credit operations were evaluated in Argentina, Bolivia, Brazil, El Salvador and Paraguay. Five new technical cooperations funded by the CAF PPI Investment Project Program were approved for binational projects between Argentina – Chile; and at the Argentina – Paraguay border. And the projects Gap 0 - Digital infrastructure and integration for reactivation; Antarctic Submarine Cable in Chile; and, Pre-investment Studies for Credit - El Salvador Vuela Program.

\$180K

in co-op resources to study energy integration through increased gas exports from Argentina to Chile.

Through the Comprehensive Border Management Program (PROGIF), assistance was provided in the southeastern area of Mexico; the border areas between Colombia and Ecuador (in Rumichaca), Peru and Venezuela; the triple border between Argentina – Brazil – Paraguay; the Laguna Merín between Brazil – Uruguay; the triple border between Argentina – Brazil – Uruguay; and the binational node between Argentina – Paraguay. Applications of the Commercial Facilitation Tool were also made in Bolivia, Colombia, Mexico and Pacific Alliance countries.

Progress was made in the studies of Integration Logistics Corridors and the development of Regional Integration Infrastructure Profiles in Argentina, Bolivia and Paraguay; and in the Logistics Roadmaps for Colombia and Ecuador. In addition, the first Dialogue Lab-Workshop for the Development and Integration of South American River Transport in Argentina was held, and the Dialogue Workshop for the High Level Group of Integration and Border Development of the Andean Community of Nations (CAN).

In terms of digital transformation, in order to continue promoting the deployment of digital infrastructure and the use of emerging technologies, enabling digital components were incorporated in various CAF operations as in the Santos Mais program (Brazil).

In Colombia, the diagnosis and formulation of investment projects for the deployment of quality digital connectivity was accompanied.

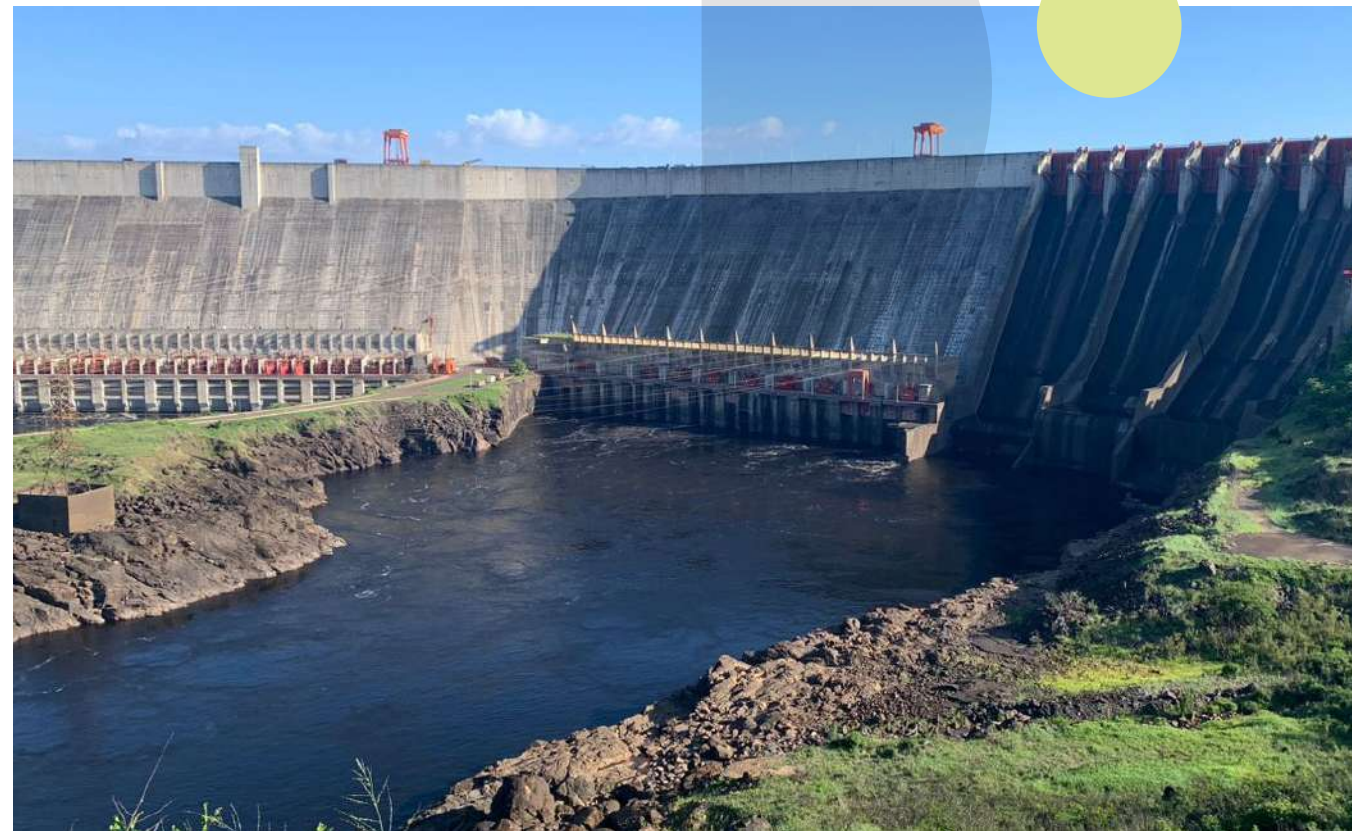
In El Salvador, resources were approved for the feasibility analysis of the first submarine cable, and a loan was approved in favor of the country aimed at deploying capabilities in the field of virtual patient care and diagnosis, in synergy with the CAF Social and Human Development Management.

Trinidad and Tobago approved the first blending facility with the European Union, for the implementation of a public data interoperability platform, a digital identity program and a government data center.

The first Ministerial and High Authority Summit on the Ethics of Artificial Intelligence (AI) was held and Santiago's declaration was signed for the constitution of an intergovernmental AI council for the region.

In partnership with the Multilateral Cooperation Center for Development Financing (MCDF), resources were approved for the feasibility of developing and deploying a network of high-performance AI computing centers in Chile and the Dominican Republic.

The portfolio balance of this agenda amounts to \$10.92 billion, composed of 178 transactions of which 59 are in disbursement. During 2023, 17 transactions totaling \$2.141 billion were approved in nine countries. Of these new operations, 64% contribute to the integration of member countries and have a green component of 43% that will benefit more than 25 million people in the region.



Urban development, water and creative economies

The actions of the **Urban Development, Water and Creative Economies Management** were aimed at responding to the social and environmental challenges faced by the region. The different financial, knowledge and technical cooperation products offered during 2023 took into account that context, seeking to grow the portfolio and promote **more inclusive, innovative and sustainable territories**.

Within the framework of CAF's Urban Development Agenda, the Urban Development Guidelines were prepared and the Public Space Strategy was published. From the Water Safety agenda, the 2023-2026 Water Safety Strategy was concluded. In the context of the Territorial Innovation agenda, the strategy of Creative and Cultural Economies was developed and, in line with the commitment assumed with the board of directors within the framework of CAF's recent capitalization, the strategic guidelines of the Value Proposition for Subnational Entities were developed and work was initiated for the construction of the framework of action in the field of Human Mobility.

GREEN AND IMPACTFUL PROJECTS

During 2023, 23 loans were approved under the modality of an investment project for \$1.824 billion in nine countries, of which 13 were with subnational entities, and one constituted an unsecured operation to a subnational entity in Colombia. The green funding percentage of the approvals was 5%.

The portfolio reached \$6.139 billion, with 82 operations under management, with 49% corresponding to Water Security, 40% to Urban Development and 11% to Creative Economies.

From the set of approved operations, the following are highlighted in each agenda: Urban Development, Line 2 of the Bogotá – Colombia Metro (\$255 million); Water Security, the Formosa – Argentina Aqueduct (\$200 million); Creative Economies, the National Program for the Implementation of Plazas and Museums of the Bicentennial of Bolivia (\$61.9 million); and Territorial Innovation, the Regional Government Strengthening Program (GORES) in Chile (for \$80 million).

\$1.824 billion

approved, in 23 loans under the investment project modality.



TECHNICAL COOPERATION AND CAF POSITIONING

In terms of technical cooperation, 21 new projects associated with the respective agendas were managed.

The Water Security agenda highlights the continuity of the Facility of the Water Sector Pre-Investment Program (PPSA), through which around \$19 million were committed and credit transactions were generated to date for more than \$250 million, of which \$160 million corresponded to 2023 operations.

The Urban Development agenda highlights two technical cooperations approved for the consolidation of the Biodiverciudades Network of Latin America and the Caribbean, one with UN-Habitat and the other with the Humboldt Institute.

The Territorial Innovation agenda highlights the technical cooperation for the Strengthening of Subnational Governments, from which the studies were carried out to strengthen the capabilities of the subnational governments of Chile, which culminated in a credit operation for \$85 million.

In reinforcement of CAF's strategic positioning on key regional topics driven by Management, it participated as panelists, co-organizers or organizers, in a significant number of events that, for the most part, served not only to place/disseminate management's thematic agendas, but especially to create a platform for the bank's origination of new business. Particularly, events were developed that promoted the discussion of water financial innovation under CAF's leadership in the World Water Council and Water Finance Coalition working group; activities were deployed to promote best practices in urban management during the City Summit in Denver (USA) and featured prominently in events on Creative Economies, such as FITUR (Spain) and *One Creative Caribbean* (Granada). Within the framework of the first CAF board of directors in Chile, the conversation "Rethinking decentralization, challenges of the 2030 Agenda" was organized together with CEPAL to reinforce the commitment to be the bank of subnational governments.

During 2023, management continued the work of expanding and consolidating the Biodiverciudades Network of Latin America and the Caribbean, organizing meetings in Chile, Bolivia and Peru, which allowed them to reach 180 cities as full members of the Network.

Likewise, management produced a series of national and regional publications linked to their own themes, among which are highlighted "They Move Safely - Mobility Security Index in 8 informal neighborhoods", "Public Space Interventions Guide", "Study of Gaps and Portfolio of Investments in Water and Climate Resilience in the ALC region: towards 2030 and 2040" and "Waste Water Treatment in Argentina".

180 cities

are full members of the Biodiverciudades of Latin America and the Caribbean, thanks to the continued work of management in expansion and consolidation, organizing meetings in Chile, Bolivia and Peru.



Education

Through its action in the education sector, CAF contributes to **reducing access gaps** to education at all levels, increasing the **opportunities for relevant and quality learning** in Latin America and the Caribbean, with an emphasis on the most vulnerable populations, promoting the comprehensiveness of its interventions.

Seven Investment Programs totaling \$375 million were approved that will contribute to improving the conditions of physical and technological infrastructure; the quality and inclusiveness of early, basic, middle and higher education learning environments; as well as modernizing technical education offerings that enable the development of 21st century skills in young people and facilitate their employability.

Two Sector Wide Approach Programs (SWAp) were approved in Ecuador and Uruguay that also include recognition of investments made in health education, such as new educational infrastructure and student scholarships.

It is estimated that these Programs (PPIs and SWAPs) will benefit approximately 3.4 million students and 60,000 teachers who will receive diverse training. In addition, the building of some 188,000 m2 of new educational infrastructure is planned.

In Argentina, the PROMACE II Access and Education Quality Improvement Program was approved for the creation and improvement of educational infrastructure, and the strengthening of educational trajectories and innovative job and professional training of adolescents, young people and adults.

In Colombia, the National Educational Spaces Plan for Community Life was approved, with which rural educational centers will be improved and equipped and two university headquarters will be built. In Ecuador, the Annual Education Investment Plan PAIE was approved, which includes improvements in educational infrastructure, teacher training and initiatives to close the digital gap and update high school.



In Panama, the Access Improvement Programs were approved. Educational Relevance and Inclusion (PAPIE) that includes the adaptation and equipment of district educational centers and accessible resource classrooms at the national level, the equipment of workshops and middle education laboratories, and strengthening skills for youth entrepreneurship and business culture, as well as the creation of the Controlled Environment Research and Production Center (CIPAC) that will drive the development of training capabilities, research and production in controlled environment agriculture.

In Trinidad & Tobago, the Educational Quality Improvement Program was approved, which will promote the teaching of Spanish as a foreign first language; the provision of connectivity and technological equipment will be made in schools; the development of

digital content and skills for students and teachers; and the modernization of technical and technology education in high schools to adapt it to the needs of the labor market.

In Uruguay, the New University Headquarters Project of UDELAR Paysandú was approved, which will contribute to guaranteeing access and quality of tertiary education, by building the new academic center.

As part of the non-refundable technical assistance provided to countries in education, CAF approved funds for Argentina, Bolivia, Chile, Colombia, Panama, Dominican Republic and Uruguay, in terms of modular educational infrastructure, digital transformation of educational management and use of technology for learning, skills for entrepreneurship and the employability of young people and music in schools.

Through the development of knowledge products together with the dissemination and promotion of spaces for the exchange of knowledge and experiences, CAF strengthened its positioning in the region. The publication and dissemination of technical documents on the digital transformation of public educational administrations in alliance with OEI, teaching of computer sciences and use of digital technologies for learning and Artificial Intelligence (AI) for the prevention of school abandonment, and the incorporation of gender criteria in all areas of education are highlighted. In terms of events, the launch of the Learning and Challenges of Teaching Computer Science document, which includes the initiative from Argentina with CAF funding, is highlighted. Program.AR

At the alliance level, the work carried out with UNESCO, CEPAL, UNICEF and World Bank to prepare the Meeting of Ministers and Ministers of Education of Latin America and the Caribbean, with the Varkey Foundation, in support of the activities of the Arabic Community of national and subnational ministers of education.

3.4 million

of students benefiting from CAF-funded Education Programs (PPIs and SWAPs).



Nutrition and health

The CAF Health and Nutrition Agenda seeks to contribute to improving living conditions in Latin America and reducing inequities from the beginning, through three central lines of action: Strengthening **and modernizing health systems; food safety and optimal nutrition**, mainly of women, girls and boys and **comprehensive early childhood care**, coordinated work line between the Health and Nutrition Agendas and the CAF Education Agendas.

CAF approved two Investment-PPI Programs and Projects in health and nutrition for a total amount of \$194 million. In Ecuador, the Program for the Execution of the Public Health Investment Plan was approved for \$117 million, composed of projects to combat chronic malnutrition of children, malaria elimination, mental health strengthening, sexual and reproductive health, intercultural health. In El Salvador, the Program for the Implementation of a Telemedicine System was approved for \$77 million, which aims to strengthen the first level of care to reduce access and quality gaps to health services at the national level, by developing a technological platform and strengthening the capabilities of health personnel.

CAF approved two Sector Wide-SWAP Programs in Ecuador and Uruguay that also include recognition of investments made in health, such as health coverage extensions for new treatments.

It is estimated that these programs (PPIs and SWAPs) will benefit approximately 4.5 million people.

4.5 million

individuals benefited from CAF-funded health and nutrition Programs (PPIs and SWAPs).

In terms of CAF technical assistance, in Peru, it consolidated an investment project aimed at strengthening the first level of care with the Ministry of Health and provided technical assistance to the Ministry of Social Development and Inclusion to create a Decree of Law that allows them to invest in rural social infrastructure in areas vulnerable to food insecurity. In Colombia, it provided technical support to the Ministry of Health to prioritize interventions towards a potential investment in mental health.

In terms of CAF's technical cooperation, in Peru, it approved the support of the Ministry of Inclusion and Social Development for early childhood development, which progressively and articulately implements the package of services in the country on early childhood care under the budget methodology for results. In Bolivia, it initiated technical cooperation aimed at supporting comprehensive actions for the benefit of early childhood, supported by the Ministry of Development Planning. The formation of cross-sectoral technical teams that generate a strategy is being contemplated, ensuring the effective and sustained implementation of priority interventions for a good start in life.

In addition, the identification and response to specific needs will be facilitated, creating an environment conducive to the successful application of such interventions. This project not only seeks to improve children's immediate well-being, but also to establish a solid foundation for their future development, integrating health, education, nutrition and social protection approaches.

In Ecuador, the support that has been given to the country since 2019 for the reduction of chronic child malnutrition continues, currently working with the Ministry of Economy and Finance and the Ministry of Public Health in the programming of needs and implementation of the budget for results for the intersectoral strategy Ecuador Free of Child Malnutrition.

In Colombia, support was approved to develop the Hospital Nacional Universitario Virtual through support in the design of a platform to provide telemedicine services to vulnerable communities.



The Management of Social and Human Development (GDSH) is building two strategies: one on food and nutritional security, and one aimed at comprehensive early childhood care.



The Health and Nutrition Agenda (ASN) has contributed to the preparation of the document “Amazonía: Solution Biome - Roadmap for a Sustainable, Inclusive and Resilient Amazon.” To this end, it has established strategic coordination with both the Pan American Health Organization (PAHO) and CAF offices located in countries of the Amazon corridor. These collaborations seek to drive technical cooperations aimed at improving access to health services for Amazonian communities. A key priority is leveraging digital transformation technologies to power healthcare delivery. In addition, ASN focuses on the mitigation and control of prevalent diseases in the region, such as arbovirosis and malaria, through effective interventions adapted to local needs and contexts. These efforts are aligned with ASN's commitment to promoting sustainable and equitable development in the Amazon.

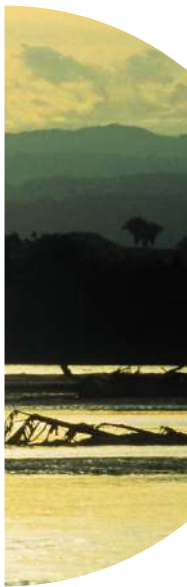
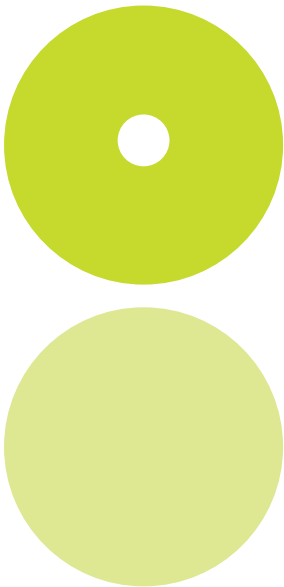
Partnerships were generated for knowledge and staff exchanges, that reinforce CAF's positioning with local actors, national and international subjects committed to these themes, highlighting the signing of two agreements, with the Pan American Health Organization (PAHO/WHO) and the alliance for the Development of the multi-sectoral Food and Nutrition Safety strategy with the World Food Program (PMA); as well as new agreements and initiatives with the Getulio Vargas Foundation (FGV EASP) and Johns Hopkins University, Bloomberg School of Public Health.



The Health and Nutrition Agenda (ASN) has contributed to the preparation of the document “Amazonía: Solution Biome - Roadmap for a Sustainable, Inclusive and Resilient Amazon.” To this end, it has established strategic coordination with both the Pan American Health Organization (PAHO) and CAF offices located in countries of the Amazon corridor.

Biodiversity, climate change and environmental management

CAF supports the sustainable development and inclusive growth of member countries, through the provision of financial, technical, and knowledge resources, supporting their **transition to low-carbon production models that are resilient to the impacts of climate change**. During 2023, CAF reinforced its objective to be the **green bank of Latin America and the Caribbean** through a series of commitments that will highlight the value of biodiversity and the **natural capital of the region**, fundamental to fighting climate change, demonstrating that **ALC is a region of solutions**.



In terms of the 2023 results, the following prevail: \$15 billion investment through 2030 to drive adaptation and disaster risk management measures; joining the Green Coalition for the Amazon, that aspires to mobilize between \$10 and \$20 billion, with CAF's particular commitment to invest \$2 billion by 2030 to contribute to a sustainable Amazon, inclusive, equitable and climate resilient; approval of the Green Action Facility for Latin America and the Caribbean Board of Directors for \$3 million, financial and technical assistance instrument that seeks to support countries in the region to build a portfolio of projects that allow them to achieve their national goals in climate and biodiversity.

In July 2023 CAF committed to align all its new operations with the Paris Agreement from 2026 and adopt a methodology in 2024.

With CAF's commitment to reach 40% green financing in 2026, the Management of Climate Action and Positive Biodiversity (GACBP) continued to coordinate cross-sectionally with sectoral areas, especially in the incorporation of the environmental and climate component in all CAF operations, in the identification of new operations linked to the environmental agreements of shareholder countries and in the mobilization of financial resources.

CAF maintained efforts to increase its green operations portfolio through the strengthening of components that enable greater environmental sustainability and resilience to the effects of climate change; the structuring and origination of new operations that contribute to the conservation of biodiversity and value-adding of ecosystem services; and the management of disaster risk.

\$1.3 million

approved in three Green Climate Fund Preparatory Support Programs (*Readiness*).

Specifically, GACBP approved three sovereign risk credit operations in Ecuador, Peru and Argentina for a total of \$365 million, aimed at disaster management and prevention and improving the management and conservation of native forests and protected natural areas. A Financial Agreement was signed with the Kingdom of Spain to create a bilateral fund for technical non-refundable climate and biodiversity cooperations that will be managed by CAF and will have an initial contribution from Spain of EUR 1 million.

It is noteworthy to adopt and publish in February the “CAF Commitments Catalog on Sustainable Blue Economy and Ocean”, which will allow progress in meeting the \$1.25 billion financing commitment approved at the Lisbon Ocean Summit in June 2022. Technical cooperations related to coral reef protection and twill removal in the Caribbean were approved, and the funding of ocean sustainability plans was advanced in collaboration with the *Ocean Coalition*.

In terms of mobilization of climate and biodiversity resources, CAF is certified as an implementing agency to the main international green funds: Green Climate Fund, Global Environment Facility and Adaptation Fund, making it a privileged ally for the countries of Latin America and the Caribbean.

In 2023, three Preparatory Support Programs were approved with the Green Climate Fund (better known by its English name, *Readiness*) for a total of \$1.3 million. In Ecuador, a *Readiness* was approved to generate and reinforce the necessary conditions that allow the Loss and Damage (L&D) mechanism to be effectively conceptualized and establish institutional, technical and operational capabilities towards its future application in the country. In El Salvador, the approved *Readiness* seeks to build the country's Climate Investment Roadmap for sustainable low-carbon and climate-resilient development. In Chile, *Readiness* will strengthen institutional capabilities and processes to improve project development and increase climate finance mobilization for implementation of Nationally Determined Contributions (NDC) and Long-Term Strategy (LTS).

With regard to CAF's action with the Adaptation Fund, the approval of the project for Peru for \$5.3 million is relevant, whose goal is to apply protective technologies that promote the resilience of aquaculture in the regions of Huánuco, Junín and Puno, strengthening food security in the context of extreme

Implementing Agency

CAF is accredited as an implementing agency with the main international green funds: Green Climate Fund, Global Environment Facility and Adaptation Fund, making it a privileged ally for the countries of Latin America and the Caribbean.

Net-Zero Nature-Positive

CAF was designated as a co-lead agency in the Integrated Ocean Health and Blue Economy Program region, in partnership with FAO.

events associated with climate change. The portfolio was consolidated with the Global Environment Fund with the approval of the Net-Zero Nature-Positive Accelerator Integrated Program for \$1.9 million of donation that CAF will implement; and was designated as a co-lead agency in the Integrated Ocean Health and Blue Economy Program region, in partnership with FAO.

On the international agenda, CAF's participation in the Our Ocean summit of Panama in February 2023 and the Belem do Para Amazon Summit highlighted, as a result of which the institution adhered to the aforementioned Green Coalition. The most noteworthy in this area has been CAF's participation in the United Nations Framework Convention on Climate Change (COP 28) Parties' Conference in Dubai (UAE) in November and December. For the first time, under the leadership of CAF, a Latin America and Caribbean Pavilion was organized, presented as a Solutions Region, valuing the richness of the region's ecosystem services and their importance in the face of challenges in combating climate change, food security and energy transition. CAF drove this unique space to facilitate the exchange of experiences, join forces, explore collaboration opportunities and increase visibility into the solutions offered by the countries of the region as a whole. Key results include 1,300 attendees participating in the pavilion, with 43 events involving CAF, member countries and strategic allies. Especially relevant was the media effort to increase visibility of the region as a source of solutions to global challenges, through live broadcasts, TV set interviews and social media. During COP28, the CAF YouTube channel had more than 13,000 views, a figure that continues to increase once the summit has concluded; the number of estimated impressions on X (formerly Twitter) reached 115 million.

In 2023, all new financing and administration operations were subject to due diligence and environmental and social monitoring, ensuring compliance with CAF's Environmental and Social Safeguards standards. The GACBP, through its Coordination of Environmental and Social Evaluation and Monitoring (CESAS), made every effort to address these requirements in a timely manner with the highest technical rigor.

On corporate sustainability, CAF offset its 2022 carbon footprint by acquiring 6,414 carbon credits from the Project “*Expanding access to LPG in Haiti through microfinance services*”. Throughout the year CAF advanced the implementation of sustainable purchasing and contracting by setting criteria and creating tools that facilitate this practice. Goals were defined to address sustainable infrastructure, green IT and sustainable logistics services actions, which will be reflected in a strategy.



CAF offset its 2022 carbon footprint by acquiring 6,414 carbon credits from the Project “*Expanding access to LPG in Haiti through microfinance services*”. Throughout the year CAF advanced the implementation of sustainable purchasing and contracting by setting criteria and creating tools that facilitate this practice.



Private sector

As for the results of 2023, the following stand out:

In terms of results, 2023 stood out for: the institutionalization of the new CAF Private Sector Service Strategy of the region, with a value chain vision and a presence close to the business and financial sector; strengthening the business relationship with financial allies through action with regional development banks and other financial institutions, leveraging resources to achieve strategic sustainability and productivity goals; the promotion of operations with a high development impact component, adopting impact measurement methodologies that make it possible to predict impact; the acquisition of \$303 million in third-party resources that allowed CAF to expand its actions in the region for the private sector; the adoption of the powershoring agenda as a lever to achieve greater industrialization in the region, taking advantage of the benefits of having clean, abundant and low-cost energy.

In 2023, a new institutional arrangement was launched with a value chain vision, which allows for a more efficient and effective operational alignment of processes and actions to obtain the greatest possible impact and additionality in business operations with the sector, since they are companies and financial allies of all levels, actors of great relevance to promote environmental sustainability, equity and inclusive growth in shareholder countries.

In 2023, more than \$3.075 billion were disbursed, benefiting more than 76,500 companies in 16 countries of the region and in operations through national and sub-national development banks, commercial banks and microfinance institutions.

35% of operations underway already have a clear green component and half have been rated as high or very high impact on sustainable development.



E-motion

The E-motion Program was approved by the Board of Directors this year with a CAF contribution of \$122 million for a total of \$231 million. The program is aimed at supporting the transition to electric mobility in urban transport in three countries in the region.

During the year, \$1.733 billion in new operations with our financial partners were approved, aimed at closing sustainability financing gaps. Two-thirds of that funding was directed to national and sub-national development banks. In terms of new direct operations (corporate financings, equity investments and structured financings), \$358 million was approved in 10 operations whose resources are primarily aimed at energy transition, sustainable forest production, and business digitization.

The strategic orientation and the new operating model made it possible to carry out operations that were novel in their structure and subject matter, most notably: the partial guarantee of credit with Santander bank of Uruguay for \$50 million that will make it possible to address productive and sustainable financing gaps in SMEs; the loan to the Ministry of Finance / Eximbank of Trinidad and Tobago for \$35 million which includes non-refundable resources for institutional strengthening; the A/B loan to Banco Sicredi, a cooperative bank in Brazil, for \$250 million with the potential to mobilize up to 4 times that amount and to serve 3 thousand MSMEs, including women-led companies.

Capturing resources from the *Green Climate Fund*, the E-motion Program was approved by the Board of Directors this year with a CAF contribution of \$122 million for a total of \$231 million. *The program is aimed at supporting the transition to electric mobility in urban transport in three countries in the region. In terms of equity investments, operations for nearly \$120 million, clearly aligned with sustainable development, with Funds such as Vinci, Patria, Exagon, NXTP, Ashmore Andean Fund, among others, stand out.*

In terms of non-financial services and knowledge activities, the preparation of the Carbon Credit Market Diagnosis in Latin America and the Caribbean; the webinars on the subject matter and four newsletters of the Carbon Credit Market Observatory stand out, all activities carried out within the framework of the ILACC (Latin American and Caribbean Initiative for the Carbon Market). The 5th edition of the Financial Inclusion Laboratory was held, selecting as winners ten companies and ventures that are contributing technological solutions for the financial inclusion of the migrant population, their families and the productive development of their companies in Latin America and the Caribbean.

Dissemination and promotion activities for the so-called *powershoring* were also developed in several countries in the region, as a business strategy that is gaining strength, defined by the need to diversify the geographic areas where green products are generated at a global level for export, based on of the availability of green, safe, cheap and abundant energy. CAF is convinced that *powershoring* represents a great opportunity for the attraction of international resources (IDF) for Latin America and the Caribbean in promotion of the industrialization, sustainable and sustainable development strategy. In order to take advantage of the region's existing benefits, countries must promote favorable public policies that significantly increase the supply of clean energy and address persistent productivity challenges.



Gender, inclusion and diversity

CAF's **Gender, Inclusion and Diversity Agendas (GIDs)** are aimed at providing technical assistance, knowledge and financing to countries, for the development and strengthening of public policies of gender, the inclusion of people with disabilities, ethnic-racial diversity, and incorporating these perspectives into operations and the management of organizational culture.

During 2023, CAF approved credit transactions within these agendas for \$550 million. Specifically, the "Program for the Promotion of the Social Disability Model of Argentina" for \$300 million and the "Sectoral Gender, Inclusion and Diversity Program" of Colombia for \$250 million. CAF is committed to progressively incorporate gender mainstreaming, inclusion and diversity in its operations, defining the GID Taxonomy, which establishes criteria to identify operations with GID aspects. Its pilot application has achieved 26.5% sovereign operations with GID considerations. That percentage is estimated to exceed 40% by 2026.

Gender equality

Within the framework of the CAF Strategy for Gender Equality, whose purpose is to contribute to equal opportunities and to the empowerment of women and girls through the support of public equality policies and gender mainstreaming in the different CAF services, technical cooperation resources of \$940,000 were approved to support and promote physical autonomy actions, women's financial and decision-making, highlighting the implementation of the Gender Equality Seal for Financial Institutions, in partnership with UNDP; strengthening policies aimed at women, their monitoring and evaluation, with the Ministry of Women in Brazil; and support to Uruguay's FEMALE for the creation of equality spaces at the territorial level.

Two knowledge products were generated that address the relationship between gender and education and their practical application. This agenda has been positioned in regional dialogue spaces on gender statistics, African-descendant women, female indebtedness, financial inclusion, among others. Technical support has been provided to over 65 credit transactions. Support was provided for the creation of an internal community for equality, the development of tools and procedures to make CAF an organization



\$940K

intended to support and promote actions of physical, economic autonomy and decision-making of women, highlighting the implementation of the Gender Equality Seal for Financial Institutions, in alliance with UNDP.

free of violence and discrimination, the updating of safeguards and cross-sectionalization tools.

Inclusion of persons with disabilities

Within the Inclusion Agenda, the approval of a credit of \$300 million for the promotion of the rights of people with disabilities in Argentina stands out, which includes the recognition of expenditures in the area of social protection and the construction of 15 "Torres de Inclusion", which consist of comprehensive care centers in rights for people with disabilities. The technical cooperations on "Bogotá a la Derecho" are underway, which seeks to prepare a master plan for urban accessibility and determine financing options, and the "Trampolín" initiative in Chile, which contemplates adding more people with disabilities to the sport in order to promote their effective and measurable community inclusion.

With regard to knowledge products, the report has been prepared: "Autonomy: a regional challenge," a survey of community life support systems for people with disabilities in Latin America and the Caribbean. In addition, a study of tourist accessibility in Peru was carried out.

The positioning of the Inclusion Agenda is strategic for CAF. In this sense, the International Inclusive Tourism Forum was organized with the Ministry of Tourism of Uruguay. CAF participated in the Santiago 2023 Parapan American Games, UNESCO Sports Council events and the Conference of States Part of the Convention on the Rights of Persons with Disabilities.

Ethnic-racial diversity

CAF launched the DIVERSICAF 5.0 Strategy for Ethnic-Racial Equity in Latin America, approving \$2.706 billion of technical cooperations that include: "Afroturismo", aimed at internationalization of entrepreneurship in Brazil; "Gente Negra" aimed at reconstruction of Brazil and perfecting policies in coordination with the Ministry of Racial Equality; "Talento Visible", a regional initiative that promotes financial inclusion and racial-ethnic equity in the labor market; and "Hablemos", a pilot program to prevent addictions in vulnerable communities in Argentina.

Studies on programs and policies for indigenous peoples, Afro entrepreneurship, financial inclusion and diversity, and environmental care from a gender and diversity perspective were developed to promote the generation of knowledge. CAF staff and assisted credit operations have been trained to integrate the diversity perspective into projects and programs on education, environment and climate change.

In promoting regional dialogue spaces and alliances: the First DiversiCAF Regional Dialogue was held aimed at leaders and leaders of African-Latin and indigenous communities; the Arena BlackRocks festival was supported in Brazil, connecting entrepreneurs with the *startup* ecosystem, and it contributed to the development of the National Assembly of Women and the LGBTI+ Afrodescendant community in Argentina. Agreements of understanding were established with the UN Permanent Forum on Afrodescendants towards an International Declaration on the Rights of Afrodescendants, as well as the agreement between CAF and UNPFII, to coordinate development actions for the benefit of indigenous populations in Santa Marta, Colombia.



Knowledge management

In support of regional knowledge during 2023, CAF generated 194 publications with **more than 1 million online downloads and 90 trainings for more than 68,000 people** in 20 of the member countries on current issues of development, sustainability, energy transition, BiodiverCities, transportation, infrastructure, digitization, artificial intelligence, finance and others.

During the year, CAF conducted a robust agenda of dissemination and discussion of the last two editions of the Economic and Development Report (RED), entitled "Global Issues, Regional Solutions. Latin America and the Caribbean facing the climate and biodiversity crisis" (2023) and "Inherited inequalities. The Role of Skills, Employment and Wealth in New Generation Opportunities" (2022), which address topics crucial to the region's inclusive and sustainable growth. A total of 36 submissions of these reports were made in various countries within and outside the region, including growing participation and prominence of Caribbean countries. These presentations were attended by high-ranking public officials and renowned academics, fostering the exchange of ideas and fostering dialogue around public policy.

As part of its strategic agenda, CAF continued to accompany its partner countries in institutional strengthening and in particular in the capabilities of its teams.

The Program for Latin American High Driving was implemented, which seeks to strengthen the competencies and skills of the high government under an immersion methodology. Workshops were held for ministers of education, mayors, in charge of public innovation and digital transformation policies. For the first time, CAF met with leaders to reflect on the challenges and opportunities of their countries' ethnic-racial agenda. Two editions of a mentoring program aimed at accompanying women in the Paraguayan public administration were designed and offered.

Work began with the countries and the Ibero-American Youth Organization (OIJ) on an agenda to strengthen the participation of young people in the design of public policies. In terms of innovation, disruptive and emerging technologies were applied, with CAF pioneering multilateral banking when giving trainings and conferences on the metaverse.



Presentation of the Economic and Development Report (RED), Madrid, Spain, September 2023.

Training covered new topics such as soft skills strengthening with the launch of the Generation L program for youth ages 18-24 in ten countries in the region, and the Leadership for Transformation 2.0 program in eight countries.

During the year, CAF offered four diplomas, five programs, nine closed courses and 46 MOOCs. Twenty-six courses were completed that began in 2022, achieving a total of 90 trainings with 68,264 students in 20 of the member countries, in partnership with more than 20 universities and academic institutions of ALC and a dozen other regions. MOOCs included: 1) How to implement actions from the community to reduce chronic child malnutrition? aimed at public officials in Ecuador with more than 53,000 participants, with support from UNICEF. 2) Cities and Climate Change in Latin America and the Caribbean, accompanied by the Investment Facility initiative for Latin America (LAIF). 3) Environmental Economy and Sustainable Finance in partnership with the University of Montevideo.

In 2023, CAF continued its academic research and public policy lines with the publication and dissemination of 31 articles in the CAF series of academic and policy working papers, covering topics such as: employment, inequality, education, energy, mitigation and response to climate change, aligned with the economic and social reactivation strategy for the region.



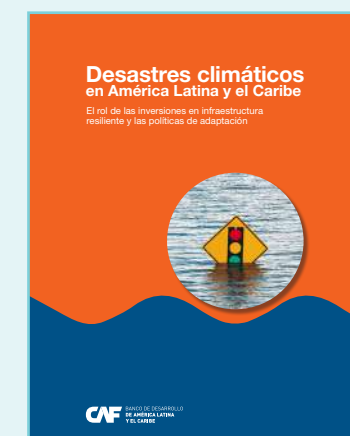
Presentation of the Economic and Development Report (RED), Mexico City, September 2023.

Publications



RED 2023: Global Challenges, Regional Solutions: Latin America and the Caribbean in the face of the climate and biodiversity crisis

This Economic and Development Report discusses the challenges and opportunities that climate action and the protection of ecosystems and biodiversity represent for Latin America and the Caribbean. The report emphasizes three messages relevant to all countries: the importance of adaptation, the need to contribute to global mitigation, and the urgency to preserve natural capital as a key factor in the development process itself.



Climate Disasters in Latin America and the Caribbean

Work looks at the human and economic impact of climate phenomena in Latin America and the Caribbean from a historical and prospective perspective. The effects of increasing exposure to these phenomena are evaluated for policy alternatives to reduce vulnerability. Policy recommendations are proposed to strengthen adaptation initiatives to manage climate risks. The results suggest that investing in resilient infrastructure reduces the impact of these events on GDP and improves the trajectory of medium- and long-term government debt.

Management commentary on the financial evolution

During 2023, amid high volatility in financial markets, CAF reaffirmed its role as an important provider of financing to Latin America and the Caribbean

In figures



Total Assets

53,814
USD million



Loan and investment portfolio

33,871
USD million



Net profit

810
USD million



Liquid assets

16,288
USD million



Net equity

14,730
USD million

One of the highest rated issuers in the region

CAF's risk ratings reflect the continued support of its shareholders, the strengthening of its equity, the prudent management of liquidity and the diversification of its loan portfolio.

The year 2023 has been extremely favorable for CAF in terms of the performance of risk ratings, achieving its highest ratings in history at all of the agencies that rate the institution. During the year, *S&P Global Ratings* raised the long-term rating from CAF to AA, from AA-, with a Stable Outlook, reflecting the agency's expectation that CAF will continue to improve its position in Latin America and the Caribbean, through its strengthening of equity, the support of its shareholders and the incorporation of new members. For its part, *Fitch Ratings* upgraded the long-term rating to AA-, with a Stable Outlook, from A+. *Fitch's rating action* reflected the strengthening of CAF's independent credit profile, as a result of the improvement in the solvency risk assessment. In turn, *Moody's Investors Service* (*Moody's*) affirmed the long-term rating at Aa3, with a Stable Outlook, highlighting CAF's intrinsic financial strength, with strong levels of capitalization and liquidity, as well as the support provided by its shareholders. *Japan Credit Ratings Agency* (JCR) maintained its long-term rating of CAF at AA+.

CAF's risk ratings, which place the institution among the best rated issuers in the region, reflect the continued support of its shareholders, the strengthening of its equity, the prudent management of liquidity and the diversification of its loan portfolio.

Table 1
Credit Ratings

	Long-term	Short-term	Outlook
<i>Fitch Ratings</i>	AA-	F1+	Stable ¹
<i>Japan Credit Rating Agency</i>	AA+	-	Stable
<i>Moody's Investors Service</i>	Aa3	P-1	Stable
<i>S&P Global Ratings</i>	AA	A-1+	Stable

During 2023, amid high volatility in financial markets, CAF reaffirmed its role as an important provider of financing to Latin America and the Caribbean by approving \$16.261 billion in operations and making disbursements of \$8.904 billion, mainly for medium- and long-term loans to the sovereign sector.

CAF's revenue performance during 2023 reflected the higher yield on liquid investments and the loan portfolio, resulting from both the increase in the average SOFR term rate recorded during the year, which stood at 5.22% during 2023 compared to the 2.53% level recorded the previous year, and the other global benchmark rates. The effect of the increase in interest rates was accompanied by the increased volume in the credit portfolio reached during the year. Thus, net income stood at \$810 million, while the main profitability indicator, the Return on Equity (ROE), reached 5.73% in 2023.

CAF has carried out more than 45 bond issues in various international markets, reaching a total amount of approximately \$6.5 billion. Most noteworthy among these are three benchmark-sized public transactions carried out in January, March and October 2023, in the US. and European markets, for a total of \$4.35 billion equivalent.

As far as short-term financing is concerned, deposits received at the 2023 year-end showed a balance of \$4.145 billion. Commercial paper in the US. and European markets was another important source of funds, with a balance of \$4.654 billion at the year-end.

Chart 1
Balance sheet
as of December 31 of each year (in \$ millions)

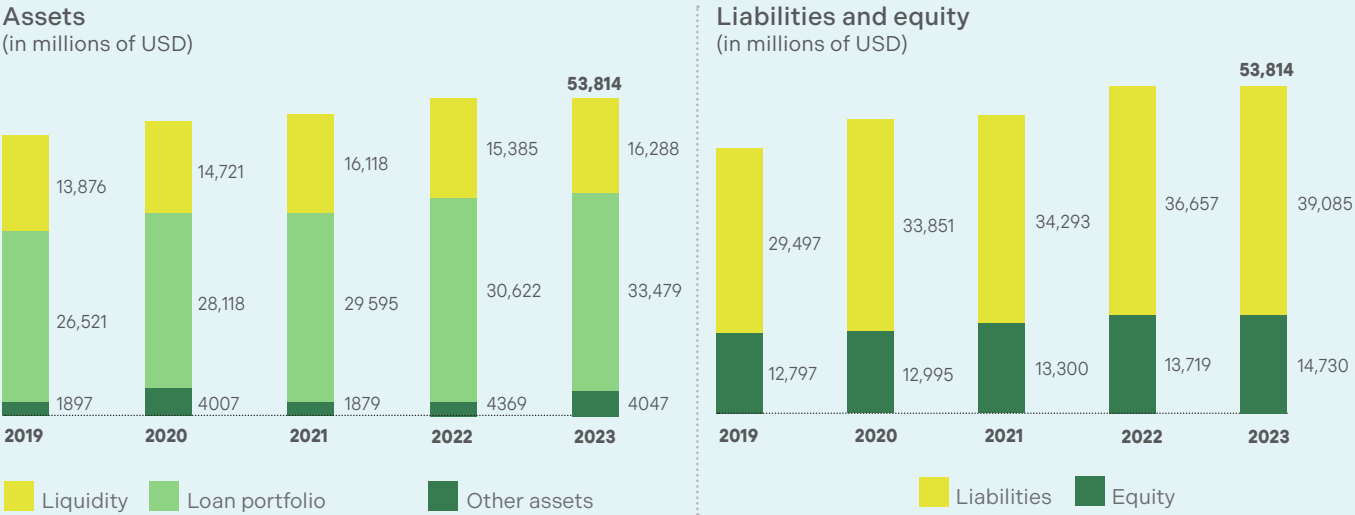
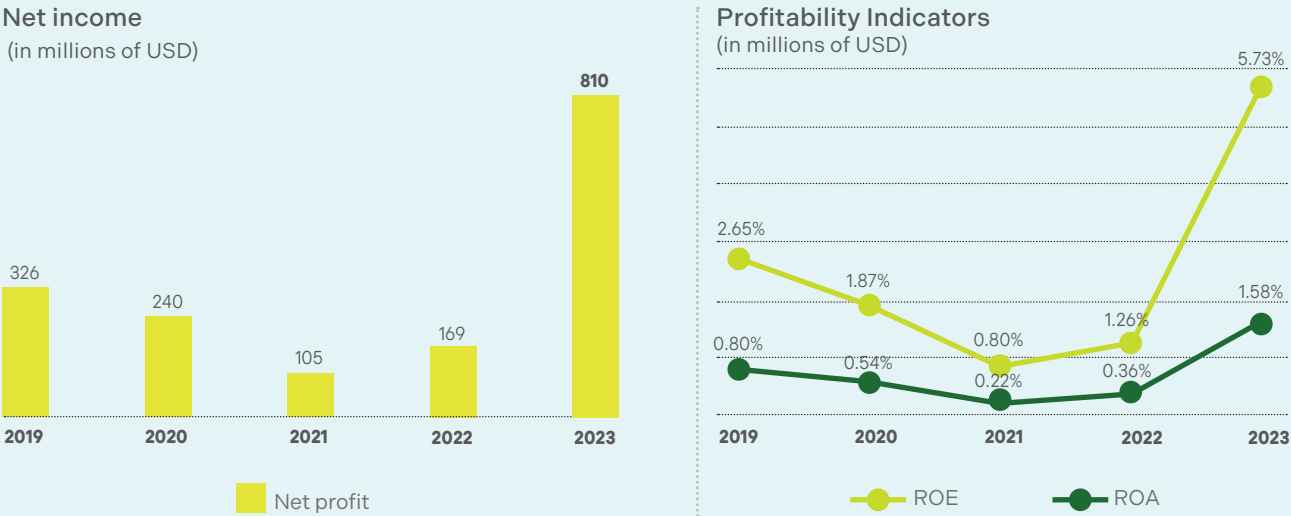


Chart 2
Net Income and Return
For the period ended December 31 of each year (in millions of USD)



Summary of the financial statements

During 2023, CAF's total assets reached \$53,814 billion, representing an increase of 6.8% relative to the 2022 (see Chart No. 1). For its part, the loan portfolio recorded an increase of 9.3% over the previous year, closing at \$33,479 million, while liquidity totaled \$16.288 billion, 5.9% higher than at the 2022 year-end, equivalent to 30.3% of total assets and 45.7% of total indebtedness. CAF's equity continued to strengthen during the year, due to capital contributions from its shareholders as well as the institution's profitable growth. As of December 31, 2023, CAF's total equity reached \$14.73 billion, with a paid-in capital of \$5.598 billion, a capital surplus of \$4.38 billion and \$4.751 billion in reserves and retained earnings. At the 2023 year-end, total equity represented 27.4% of total assets.

CAF maintained favorable operating results amid the volatility of global financial markets experienced during this period. Net interest income reached \$1.1031 billion, as a result of the higher yield on investments and the loan portfolio, given the increase in the SOFR interest rate during the year, which is the benchmark for most of CAF's loans. Thus, net income stood at \$810 million in 2023, while the Return on Equity (ROE) and Return on Assets (ROA) closed at 5.73% and 1.58%, respectively (see Chart No. 2).

\$53.814 billion

in total assets, representing an increase of 6.8% with respect to the 2022 year-end.

Loan portfolio

CAF's loan portfolio continues to reflect a balanced growth, with solid quality indicators. At the 2023 year-end, the portfolio reached \$33.479 billion, representing an increase of 9.3% over the \$30.622 billion recorded at the previous year-end.

The distribution of the loan portfolio maintained a higher concentration in public sector financing, with 95.9% of the total portfolio as of December 31, 2023. From the perspective of the portfolio distribution by country, Argentina recorded the highest exposure, with 16.3%, followed by Ecuador with 12.6%, Colombia with 11.4%, Brazil with 8.8%, Bolivia with 8.7%, Panama with 7.7%, Paraguay with 7.0%, Venezuela with 6.3%, Peru with 5.4%, Trinidad and Tobago with 3.9%, Uruguay with 3.9%, Mexico with 2.9%, Costa Rica with 1.5%, Dominican

\$33.479 billion

reached the loan portfolio at the 2023 year-end. An increase of 9.3% over the previous year.

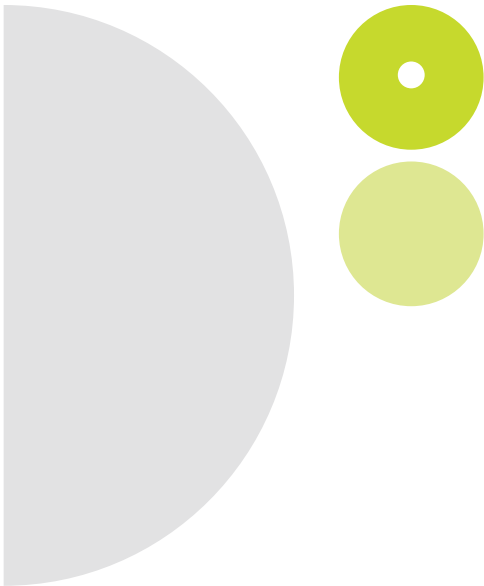
Republic with 1.3% and the rest of the portfolio, represented by Barbados, Chile and El Salvador, with an accumulated participation of 2.1%. The growing participation of shareholders who have become full members, as well as the incorporation of new shareholders, contributes to the diversification of the loan portfolio. New full members at the 2023 year-end accounted for 50.6% of total loans.

The main activities financed by CAF at the 2023 year-end were infrastructure programs with 42.6%, the transportation and communications sector with 26.7%, the electric power, gas and water sector with 15.8%, the health and social services sector with 7.9%, and the financial sector with 6.7%.

During 2023, the portfolio quality indicators continued at robust levels, recording at year-end an indicator for the situation of non-accrual of income loans over total portfolio of 0.15% and a forecast for possible portfolio losses of \$56.9 million equivalent to 0.17% of total loans.

Table 2
Quality of Portfolio
(in millions of USD)

	2019	2020	2021	2022	2023
Delinquent loans	129.1	0.0	0.0	0.0	0.0
Nonaccrual of income loans	69.8	69.1	112.1	107.9	50.3
Forecast for potential portfolio losses	91.6	95.0	76.7	63.2	56.9
Delinquency as a percentage of the loan portfolio	0.5%	0.0%	0.0%	0.0%	0.0%
Nonaccrual of income as a percentage of the loan portfolio	0.26%	0.25%	0.38%	0.35%	0.15%
Projection as a percentage of the loan portfolio	0.35%	0.34%	0.26%	0.21%	0.17%



The main activities financed by CAF at the 2023 year-end were infrastructure programs with 42.6%, the transportation and communications sector with 26.7%, the electric power, gas and water sector with 15.8%, the health and social services sector with 7.9%, and the financial sector with 6.7%.

Liquid assets

CAF continues to strictly adhere to its conservative liquidity policies, which require that at least 90% of liquid assets be held in instruments with credit ratings of at least A-/A3. As of December 31, 2023, liquid assets totaled \$16.288 billion, an amount equivalent to 30.3% of total assets. The investment portfolio was characterized by its short duration, averaging 0.53 years, and its excellent credit quality, with an average rating of AA-.

Funding

CAF retains a wide diversification of funding sources, across currencies and geographical areas, reflecting its broad access to global financial markets. At the 2023 year-end, total financial liabilities stood at \$35.604 billion, while total liabilities reached \$39.084 billion.

During 2023, CAF carried out more than 45 bond issues in various international markets, reaching a total amount of approximately \$6.5 billion. Most noteworthy among these are three benchmark-sized public transactions carried out in January, March and October 2023, in the U.S. and European markets, for a total of \$4.35 billion equivalent. The bond issued in October in the U.S. market for \$1.75 billion represents CAF's largest issue in its history in international capital markets, while also achieving the highest historical demand, amounting to more than \$3.4 billion. Bond issues had a robust base of very high-quality investors, including central banks from various countries and the world's leading fund managers. Moreover, CAF issued its first bond with optionality in its structure, which consisted of an issue in Polish Zloty for \$61 million equivalent for a term of 12 years, with a repurchase option after 2 years, translating into a very competitive placement cost despite its complexity.

With respect to other developed markets, CAF returned to the Swiss market with two issues of CHF 190 million and CHF 110 million at terms of 7 and 6 years respectively, again capturing demand from Swiss institutional investors and creating a total of eleven reference points along its curve in Swiss francs. In Japan, CAF made numerous issues totaling \$445 million equivalent, targeted at institutional and retail

45 bond issues

carried out by CAF in 2023, for a total amount of \$6.5 billion.

\$296 million

equivalent was the amount of transactions carried out in various currencies in the region.

investors, strengthening CAF's position as a frequent issuer in Japan. In addition, five private issues were made in Australian dollars for a total amount of \$497 million equivalent, oriented to Australian and Asian institutional investors.

In Latin America, several transactions were carried out, most notably the inaugural issues in Costa Rica and Paraguay. The Costa Rican market issues were for a total amount of \$100 million, with terms of 5 and 10 years, in local format and listed on the Costa Rican stock exchange. The issue in Paraguay was made for a term of 3 years and for \$10 million equivalent in Guaraní. The proceeds from this issue were used to finance projects in local currency. Likewise, under the private placement program in Uruguay, CAF issued 10 notes for a total of \$4.7 million, to co-finance projects in local currency along with the "VEFIU I" and "VEFIU II". debt vehicles for the financing of infrastructure in the country. A total of nine transactions were carried out in various currencies in the region, for a total amount of \$296 million equivalent.

In conclusion, during the current year, issues have been made in 14 currencies at different maturities, formats and structures, attracting demand from the main global geographical areas and supporting the development of the region's capital markets.

The deposits received continue to be an important source of short-term funding, reaching an amount of \$4.145 billion at the 2023 year-end and maintaining their importance as a competitive source of short-term funding.

CAF's robust level of liquidity, combined with its conservative profile of financial liabilities, has kept its financial metrics at solid levels, which are positively valued by the risk rating agencies that evaluate the institution.

The year 2023 has marked a milestone in the mobilization of financial resources from CAF's partners, through various financial schemes, sectors and currencies. The mobilization of third-party resources exceeded \$4.2 billion, driven by increased cooperation among development institutions in projects mainly in Colombia, Chile, Argentina and Bolivia.

\$3.1 billion

in sovereign
cofinancing, most
notably the support
to partners in gender
equality, energy
transition and urban
transportation
operations.

During 2023, a record figure was reached of more than \$3.1 billion in sovereign co-financing, highlighting the support of partners for gender equality, energy transition and urban transportation operations. The main cofinancers were the Inter-American Development Bank (IDB), the World Bank (WB), *Kreditanstalt für Wiederaufbau* (KfW), the Central American Bank for Economic Integration (CABEI), the OPEC Fund for International Development, the European Investment Bank (EIB), the Asian Infrastructure Investment Bank (AIIB) and the Plata Basin Financial Development Fund (FONPLATA, Fondo Financiero para el Desarrollo de los Países de la Cuenca del Plata).

As far as credit lines are concerned, CAF closed facilities for approximately \$400 million, both in foreign currency - with Instituto de Crédito Oficial (ICO) – and in local currency – with Banco de la Nación in Peru. Disbursements exceeded \$180 million, supporting operations in sectors that are essential to the bank. Technical assistance funds were also disbursed in the amount of \$3.3 million originating from the Multilateral Cooperation Center for Development Finance (MCDF).

Other noteworthy achievements include the accreditation of CAF as an implementing institution of the MCDF; the development of new partnerships, including with the CARICOM Development Fund (CDF) and the Inter-American Foundation (IAF); the signing of letters of intent with the French Development Agency (FDA) and KfW for lines of credit commitments; and, the approval of \$7.1 million for technical assistance allocated to 6 initiatives through 3 financial partners: MCDF, FDA Trust Fund and the European Commission (EC).

During 2023, CAF continued its historical growth in resource mobilization for the private sector, reaching an amount of \$699 million. This amount includes, among other operations, three A/B Loans, as well as several portfolio risk transfer operations. The A/B Loans that closed in Argentina mobilized funds for Pan American Energy, S.L. and YPF S.A., with B tranches of \$270 million (with the participation of 5 international entities) and \$325 million (6 international entities), respectively. In addition, an A/B Loan was made to Banco Guayaquil, S.A. of Ecuador, adding a total of \$21 million to the mobilization of the private sector and the participation of two international entities. Risk transfers amounted to \$33 million, mobilizing portfolios from Brazil and Ecuador. These operations reinforce CAF's strategic position as a key private sector partner.

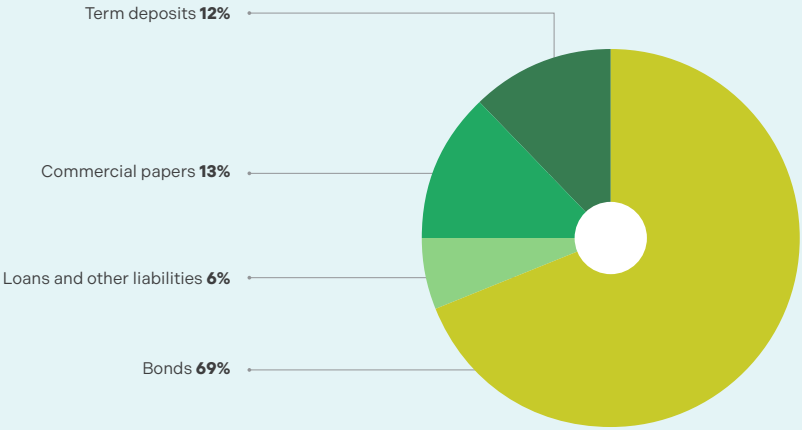
As of December 31, 2023, 82.6% of CAF's indebtedness originated from the international capital markets, where bond issues represented 69.5% –being the main source of funding resources (see Chart No. 3)– and commercial papers 13.1%. The deposits received from institutional investors in the region accounted for 11.6% of total indebtedness, while other medium- and long-term loans and lines of credit represented 5.7% of the total.

The breakdown of the issues made in 2023 can be seen in Table No. 3.

Table 3
Securities placement in 2023 and
Amounts Authorized for Short-term Issuances

Date	Market	Amount in original currency (in millions)	Equivalent in \$ millions
Bond issues			
January	United States	\$1550	1500
February	European	CHF 190	207
March	European	EUR 1000	1065
July	Costa Rica	CRC 28,000	52
July	Costa Rica	CRC 24 990	47
July	Paraguay	PYG 72,400	10
October	European	CHF 110	120
October	United States	\$1,750	1750
December	Japan	JPY 18,300	124
December	Japan	JPY 17,700	120
Private placements			1495
Total 2023			6490
Amount Authorized for Short-Term Issues Programs			
Commercial papers (USA)		\$3,000	3,000
Commercial papers (Europe)		\$3,000	3,000

Chart 3
Composition of Financial Liabilities
As of December 31, 2023



Capital

\$14.730 billion

was the amount of equity at the 2023 year-end, an increase of 7.4% with respect to 2022.

During 2023, CAF received capital payments from its shareholder countries for \$759 million. These contributions arise from the ninth and tenth capital increase programs, for \$4.5 billion and \$7 billion, respectively, as well as from the incorporation of new shareholders and the conversion to full members of the entity.

At the year-end, equity reached \$14.73 billion, 7.4% higher than the amount recorded at the 2022 year-end, strengthened by the contributions made by the shareholder countries and retained earnings. The increase in equity and balanced growth of CAF's operations has allowed it to maintain robust capitalization indicators, complying with the levels established in the institution's policies (see Table No. 4).

Table 4
Capitalization indicators

	2019	2020	2021	2022	2023
Portfolio/Equity (times) ¹	2.1	2.2	2.3	2.3	2.3
Debt/Equity (times) ²	2.2	2.4	2.5	2.4	2.4
Equity/Total Assets	30.3%	277%	27.9%	27.2%	27.4%

1 In accordance with CAF's Articles of Agreement, the exposure limit must be 4.0 or less.
2 In accordance with CAF's Articles of Agreement, the limit of indebtedness must be 3.5 or less.



82.6% of CAF's indebtedness originated from the international capital markets, where bond issues represented 69.5% as the main source of financing resources.

Asset and liability management

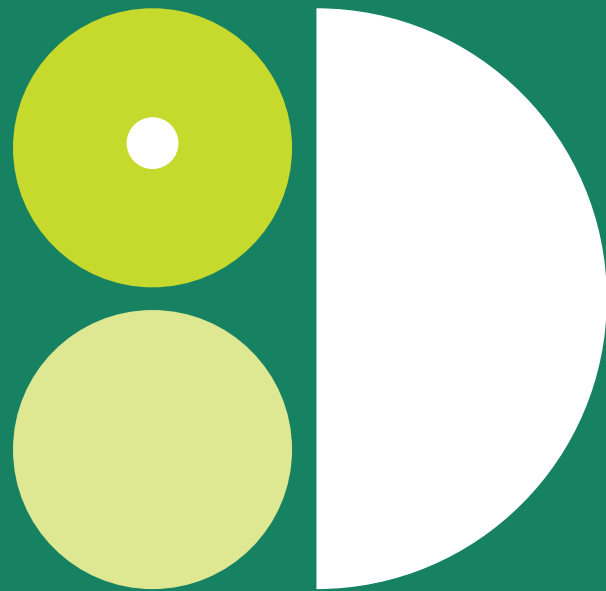
Both the lending and financing activities carried out by CAF in the performance of its duties are mainly carried out in U.S. dollars and at floating rates, which mitigates the foreign exchange and interest rate risk. As of December 31, 2023, 98.1% of assets and 98.3% of liabilities were denominated in U.S. dollars after swaps, while 93.4% of loans and 98.7% of financial liabilities were based on the floating rate after swaps. Transactions which are neither denominated in United States Dollars nor based on floating rates are converted via swaps on these terms. The swaps book was \$29.486 billion as of the 2023 year-end. CAF's policies establish that swap counterparties must be at least rated at A-/A3 and have a collateral agreement in place at the time of a new transaction. Thus, CAF establishes Collateral Agreements (Credit Support Annexes, CSAs) with its counterparties. This enables the credit risk to be reduced, since a mark-to-market valuation is performed and the debtor party must place the corresponding collateral according to certain predetermined parameters. CAF does not engage in speculative activities with derivative instruments; therefore, such instruments are used solely for hedging purposes. The institution seeks to maintain a conservative relationship between the average term of its assets and liabilities. As of December 31, 2023, the average life of the CAF assets was 4.4 years and that of its liabilities was 3.6 years, which is conservative, given that it does not take into account the high proportion of assets financed by equity.



During 2023, issues have been made in 14 currencies at different maturities, formats and structures, attracting demand from the main global geographical areas and supporting the development of the region's capital markets.

2023

Financial statements



Management's report on the effectiveness of internal control over financial reporting

Corporación Andina de Fomento ("CAF")'s internal control over financial reporting is a process effected by those charged with governance, management, and other personnel, designed to provide reasonable assurance regarding the preparation of reliable financial statements in accordance with accounting principles generally accepted in the United States of America. An entity's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the entity; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with accounting principles generally accepted in the United States of America, and that receipts and expenditures of the entity are being made only in accordance with authorizations of management and those charged with governance; and (3) provide reasonable assurance regarding prevention, or timely detection and correction of unauthorized acquisition, use, or disposition of the entity's assets that could have a material effect on the financial statements.

Management of CAF is responsible for designing, implementing, and maintaining effective internal control over financial reporting. Management assessed the effectiveness of CAF's internal control over financial reporting as of December 31, 2023, based on the criteria established in Internal Control – Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO"). Based on that assessment, CAF's Management concluded that CAF's internal control over financial reporting is effective as of December 31, 2023.

There are inherent limitations in the effectiveness of any internal control system, including the possibility of human error and the circumvention or overriding of controls. Accordingly, even an effective internal control can provide only reasonable assurance with respect to financial statement preparation. Further, because of changes in conditions, the effectiveness of internal control may vary over time.

CAF's financial statements as of December 31, 2023 and for the year then ended, have been audited by an independent accounting firm, which has also issued an independent auditor's report on CAF's internal control over financial reporting. The Independent Auditor's Report on Internal Control over Financial Reporting, which is included in this document, expresses an unmodified opinion on CAF's internal control over financial reporting as of December 31, 2023.

Gabriel Felpeto
Vice-President of Finance

Sergio Díaz-Granados
Executive President

Corina Arroyo
Acting Executive Vice-President

February 9, 2024

Lara Marambio & Asociados
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Independent auditor’s report

To the Board of Directors and Shareholders of
Corporación Andina de Fomento (CAF)

Opinion on Internal Control Over Financial Reporting

We have audited the internal control over financial reporting of **Corporación Andina de Fomento (CAF)** as of December 31, 2023, based on the criteria established in Internal Control - Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). In our opinion, CAF maintained, in all material respects, effective internal control over financial reporting as of December 31, 2023, based on the criteria established in Internal Control – Integrated Framework (2013) issued by COSO.

We also have audited, in accordance with auditing standards generally accepted in the United States of America (GAAS), the financial statements of CAF as of and for the years ended December 31, 2023 and 2022, and our report dated February 9, 2024 expressed an unmodified opinion on those financial statements.

Basis for Opinion

We conducted our audit in accordance with GAAS. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of Internal Control Over Financial Reporting section of our report. We are required to be independent of **CAF** and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for Internal Control over Financial Reporting

Management is responsible for designing, implementing, and maintaining effective internal control over financial reporting, and for its assessment about the effectiveness of internal control over financial reporting, included in the accompanying Management’s Report on the Effectiveness of Internal Control over Financial Reporting.

Auditor’s Responsibilities for the Audit of Internal Control Over Financial Reporting

Our objectives are to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects and to issue an auditor’s report that includes our opinion on internal control over financial reporting. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit of internal control over financial reporting conducted in accordance with GAAS will always detect a material weakness when it exists.

In performing an audit of internal control over financial reporting in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Obtain an understanding of internal control over financial reporting, assess the risks that a material weakness exists, and test and evaluate the design and operating effectiveness of internal control over financial reporting based on the assessed risk.

Definition and Inherent Limitations of Internal Control over Financial Reporting

An entity’s internal control over financial reporting is a process effected by those charged with governance, management, and other personnel, designed to provide reasonable assurance regarding the preparation of reliable financial statements in accordance with accounting principles generally accepted in the United States of America. An entity’s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the entity; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with accounting principles generally accepted in the United States of America, and that receipts and expenditures of the entity are being made only in accordance with authorizations of management and those charged with governance; and (3) provide reasonable assurance regarding prevention, or timely detection and correction of unauthorized acquisition, use, or disposition of the entity’s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent, or detect and correct, misstatements. Also, projections of any assessment of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

February 9, 2024
Caracas, Venezuela

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Independent auditor’s report

To the Board of Directors and Shareholders of
Corporación Andina de Fomento (CAF)

Opinion

We have audited the financial statements of **Corporación Andina de Fomento (CAF)**, which comprise the balance sheets as of December 31, 2023 and 2022, and the related statements of income, shareholders’ equity, and cash flows for the years then ended, and the related notes to the financial statements (collectively referred to as the “financial statements”).

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of **CAF** as of December 31, 2023 and 2022, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

We have also audited, in accordance with auditing standards generally accepted in the United States of America (GAAS), **CAF’s** internal control over financial reporting as of December 31, 2023, based on the criteria established in Internal Control - Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated February 9, 2024 expressed an unmodified opinion on **CAF’s** internal control over financial reporting.

Basis for Opinion

We conducted our audits in accordance with GAAS. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of **CAF** and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about CAF ability to continue as a going concern for one year after date that the financial statements are issued.

Auditor’s Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about CAF ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

February 9, 2024
Caracas, Venezuela

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Corporación Andina de Fomento (CAF)

Balance Sheets

As of December 31, 2023 and 2022
(In thousands of U.S. dollars)

	NOTES	2023	2022
ASSETS			
Cash and due from banks		70,592	107,592
Deposits with banks		4,963,938	6,535,869
Cash and due from banks and deposits with banks	3	5,034,530	6,643,461
Marketable securities - trading	4 and 18	9,988,218	8,483,605
Other investments	5	1,265,038	258,372
Loans (US\$ 2,549,568 and US\$ 2,499,856 at fair value as of December 31, 2023 and 2022, respectively)	6 and 18	33,479,085	30,622,324
Less loan commissions, net of origination costs		175,732	166,213
Less allowance for loan losses	6	56,913	63,192
Loans, net		33,246,440	30,392,919
Accrued interest and commissions receivable:	18		
Loans		508,058	362,486
Others		449,514	311,406
		957,572	673,892
Derivative financial instruments	17 and 18	911,749	459,809
Equity investments	7	392,184	381,779
Property and equipment, net		91,675	98,804
Other assets	8	1,926,857	2,984,101
TOTAL		53,814,263	50,376,742
LIABILITIES AND SHAREHOLDERS' EQUITY			
LIABILITIES:			
Deposits (US\$ 0 and US\$ 109,377 at fair value as of December 31, 2023 and 2022, respectively)	9 and 18	4,144,495	4,663,591
Commercial papers	10	4,653,512	4,618,797
Borrowings from other financial institutions (US\$ 593,086 and US\$ 665,849 at fair value as of December 31, 2023 and 2022, respectively), net	11 and 18	2,046,796	2,072,776
Bonds (US\$ 24,608,695 and US\$ 21,137,893 at fair value as of December 31, 2023 and 2022, respectively), net	12 and 18	24,759,450	21,252,213
Accrued interest payable	18	846,534	565,916
Derivative financial instruments	17 and 18	2,340,647	3,309,978
Accrued expenses and other liabilities	13	293,109	174,154
Total liabilities		39,084,543	36,657,425
SHAREHOLDERS' EQUITY:			
	15		
Subscribed capital		9,988,015	8,563,350
Less callable capital portion		1,819,660	1,625,660
Less capital subscriptions receivable		2,570,045	1,412,260
Paid-in capital		5,598,310	5,525,430
Additional paid-in capital		4,380,427	4,252,952
Reserves		3,940,935	3,771,966
Retained earnings		810,048	168,969
Total shareholders' equity		14,729,720	13,719,317
TOTAL		53,814,263	50,376,742

Corporación Andina de Fomento (CAF)

Statements of Income

For the years ended December 31, 2023 and 2022
(In thousands of U.S. dollars)

	NOTES	2023	2022
Interest income:			
Loans	2 (g)	2,330,525	1,093,099
Investments and deposits with banks	2 (g), 3 and 4	922,659	172,987
Loan commissions	2 (g)	49,239	49,197
Total interest income		3,302,423	1,315,283
Interest expense:			
Bonds		1,640,106	659,043
Commercial papers		236,761	62,532
Deposits		168,407	63,844
Borrowings from other financial institutions		143,978	58,941
Commissions		10,034	10,373
Total interest expense		2,199,286	854,733
Net interest income		1,103,137	460,550
Provision (credit) for loan losses	6	439	(3,287)
Net interest income, after provision (credit) for loan losses		1,102,698	463,837
Non-interest income:			
Dividends and equity in earnings of investees	7	15,939	8,668
Other commissions		2,651	2,967
Other income	6 and 7	39,696	7,306
Total non-interest income		58,286	18,941
Non-interest expenses:			
Administrative expenses		205,161	177,803
Other expenses	7	5,636	25,811
Total non-interest expenses		210,797	203,614
Income before unrealized changes in fair value related to other financial instruments and contributions to Shareholders' Special Funds		950,187	279,164
Unrealized changes in fair value related to other financial instruments	19	(20,139)	(21,195)
Income before contributions to Shareholders' Special Funds, net		930,048	257,969
Contributions to Shareholders' Special Funds	21	120,000	89,000
Net income		810,048	168,969

Corporación Andina de Fomento (CAF)

Statements of Shareholders' Equity

For the years ended December 31, 2023 and 2022
(In thousands of U.S. dollars)

	NOTES	Paid-in capital	Additional Paid-in capital	Reserves			Retained earnings	Total shareholders' equity
				General reserve	Artículo N° 42 the Constitutive Agreement	Total reserves		
BALANCES AS OF DECEMBER 31, 2021		5,436,375	4,091,298	3,094,768	572,183	3,666,951	105,015	13,299,639
Capital increase	15	254,235	465,585	-	-	-	-	719,820
Capital decrease due to shares' repurchase	6	(165,180)	(303,931)	-	-	-	-	(469,111)
Net income	15	-	-	-	-	-	168,969	168,969
Appropriated for general reserve	15	-	-	94,505	-	94,505	(94,505)	-
Appropriated for reserve pursuant to Article N° 42 of the Constitutive Agreement	15	-	-	-	10,510	10,510	(10,510)	-
BALANCES AS OF DECEMBER 31, 2022		5,525,430	4,252,952	3,189,273	582,693	3,771,966	168,969	13,719,317
Capital increase	15	269,560	489,366	-	-	-	-	758,926
Capital decrease due to shares' repurchase	6	(196,680)	(361,891)	-	-	-	-	(558,571)
Net income	15	-	-	-	-	-	810,048	810,048
Appropriated for general reserve	15	-	-	152,069	-	152,069	(152,069)	-
Appropriated for reserve pursuant to Article N° 42 of the Constitutive Agreement	15	-	-	-	16,900	16,900	(16,900)	-
BALANCES AS OF DECEMBER 31, 2023		5,598,310	4,380,427	3,341,342	599,593	3,940,935	810,048	14,729,720

Corporación Andina de Fomento (CAF)

Statements of Cash Flows

For the years ended December 31, 2023 and 2022
(In thousands of U.S. dollars)

	NOTES	2023	2022
OPERATING ACTIVITIES:			
Net income		810,048	168,969
Adjustments to reconcile net income to net cash (used in) provided by operating activities:			
Unrealized (gain) loss on trading securities		(121,961)	50,336
Loan commissions, net of amortization of origination costs		(18,467)	(20,172)
Provision (credit) for loan losses	6	439	(3,287)
Impairment charge for equity investments	7	1,336	962
Unrealized changes in fair value related to equity investment	7	(11,403)	17,854
Equity in earnings of investees	7	(11,005)	(1,943)
Amortization of deferred charges		3,187	4,751
Depreciation of property and equipment		8,650	8,831
Provision for employees' severance benefits		17,723	15,023
Provision for employees' savings plan		607	744
Unrealized changes in fair value related to other financial instruments	19	20,139	21,195
Net changes in operating assets and liabilities:			
Trading securities, net		(1,490,393)	3,965,795
Accrued interest and commissions receivable		(283,683)	(316,056)
Other assets		(31,362)	(22,004)
Accrued interest payable		280,619	277,683
Severance benefits paid or advanced		(15,862)	(14,417)
Employees' savings plan paid or advanced		(1,648)	(2,101)
Accrued expenses and other liabilities		(47,366)	23,167
Total adjustments and net changes in operating assets and liabilities		(1,700,450)	4,006,361
Net cash (used in) provided by operating activities		(890,402)	4,175,330
INVESTING ACTIVITIES::			
Purchases of other investments	5	(2,694,830)	(562,436)
Maturities of other investments	5	1,814,033	596,456
Loan origination and principal collections, net	6	(3,229,529)	(1,805,360)
Equity investments, net	7	10,667	34,698
Property and equipment, net		(1,521)	(1,648)
Net cash used in investing activities		(4,101,180)	(1,738,290)
Carried forward		(4,991,582)	2,437,040

Corporación Andina de Fomento (CAF)

Statements of Cash Flows

For the years ended December 31, 2023 and 2022
(In thousands of U.S. dollars)

	NOTES	2023	2022
Brought forward		(4,991,582)	2,437,040
FINANCING ACTIVITIES:			
Net (decrease) increase in deposits	9	(514,720)	652,707
Proceeds from commercial papers	10	66,484,410	63,977,481
Repayment of commercial papers	10	(66,449,695)	(62,172,330)
Net decrease (increase) in derivative-related collateral		1,239,557	(2,414,170)
Proceeds from issuance of bonds	12	6,505,253	3,653,612
Repayment of bonds	12	(4,574,471)	(3,923,431)
Proceeds from borrowings from other financial institutions		186,023	797,723
Repayment of borrowings from other financial institutions		(252,632)	(407,254)
Proceeds from issuance of shares	15	758,926	719,820
Net cash provided by financing activities		3,382,651	884,158
NET (DECREASE) INCREASE IN CASH AND DUE FROM BANKS AND DEPOSITS WITH BANKS		(1,608,931)	3,321,198
CASH AND DUE FROM BANKS AND DEPOSITS WITH BANKS AT BEGINNING OF THE YEAR		6,643,461	3,322,263
CASH AND DUE FROM BANKS AND DEPOSITS WITH BANKS AT END OF THE YEAR		5,034,530	6,643,461
SUPPLEMENTAL DISCLOSURE:			
Interest paid during the year		1,925,433	612,024
NONCASH FINANCING ACTIVITIES:			
Principal collections - Loans	6	558,571	469,111
Capital decrease	6	(558,571)	(469,111)
Change in derivative instruments assets		(451,940)	52,574
Change in derivative instruments liabilities		(969,331)	2,467,020

Corporación Andina de Fomento (CAF)

Collegiate bodies and senior authorities

Shareholders’ Assembly¹

The Shareholders’ Assembly is the supreme body of CAF. It can meet in ordinary session - once a year, within ninety days following the end of the annual fiscal period - or in extraordinary sessions, according to the needs and matters submitted for its consideration. The Assembly is composed of shareholders of series A, B, and C, and in its ordinary session, it has the power to approve the annual report of the Board of Directors, the duly audited financial statements, and to determine the destination of the profits earned by CAF. In addition to the above, it elects the members of the Board of Directors in accordance with the provisions of the Constitutive Agreement, appoints external auditors, and considers any other matter expressly submitted to it.

Board of Directors²

The Board of Directors is the body responsible for establishing and directing the financial, credit, and economic policy of the Institution, as well as exercising other powers conferred upon it by the Constitutive Agreement, the General Regulations, and those delegated to it by the Assembly. It is composed of representatives of CAF’s Shareholders.

Committee on Audit, Financial, and Administrative Affairs (CAFA)³

The Committee on Audit, Financial, and Administrative Affairs (CAFA) was established by the Board of Directors in September 2023. It consists of the Chairman of the Board of Directors - who chairs it - as well as 5 directors elected by the Board for a period of 2 years. CAFA’s main responsibilities include enabling and maintaining effective communication with the Board of Directors on audit and internal control matters; recommending the selection and hiring of external auditors; reviewing CAF’s annual budget for the following year and recommending its approval to the Board of Directors; reviewing and recommending CAF’s annual Financial Statements, the distribution of Net Income, and the allocation of resources to special funds and proposals for the creation of funds before their submission to the Board of Directors or the Assembly of Shareholders, as appropriate; and addressing any administrative matters within the scope of the Board of Directors, at the proposal of the Executive President.

Technical Committee of the Board of Directors⁴

The Technical Committee of the Board of Directors - established by the Board in December 2021 - was constituted as a forum for the exchange of information, deliberation, and consultation with the Management, with the aim of supporting the Board of Directors in decision-making on matters within its competence.

Executive President

The Executive President is the legal representative of CAF. He/she exercises the general direction and administration of the Institution and is responsible for any matter not specifically entrusted to any other body. Additionally, he/she is responsible for approving strategic plans for countries and sectors, structures, and institutional processes within his/her level of authority, and financial operations carried out by CAF for amounts within the limit delegated by the Board of Directors. The term of office is for five years, with the possibility of reelection for one subsequent term.

Executive Vice President

In accordance with the General Regulations, the Executive Vice President is the highest-ranking international official after the Executive President. He/she coordinates the preparation of plans, programs, and activities of the financial, operational, and administrative areas of the Institution, as well as supervising the execution of activities carried out by the different units of CAF. He/she is appointed by the Executive President, after consultation with the Board of Directors.

1. On March 7, 2023, the LIV Ordinary Shareholders’ Assembly was held.

2. During 2023, four ordinary meetings of the Board of Directors were held: March 7 (CLXXVII Board), July 11 (CLXXVIII Board), September 14 (CLXXIX Board), and December 8 (CLXXX Board). Likewise, three extraordinary meetings of the Board of Directors were held: one on July 28 and two sessions on December 15.

3. During 2023, two meetings of the Committee on Audit, Financial, and Administrative Affairs (CAFA) were held: March 6 (XLI CAFA) and December 7 (XLII CAFA).

4. During 2023, 7 meetings of the Technical Committee of the Board of Directors were held: i) February 16; ii) June 13; iii) August 22; iv) November 14; v) November 21; vi) November 23; and vii) December 14.

Corporación Andina de Fomento (CAF)

Board of Directors 2023-2026

President of the Board (April 1st 2023 - March 31st 2024): **Alex Contreras**, Minister of Economy and Finance of Peru

Series “A” Shareholders 2023-2026

ARGENTINA

Principal: Luis Caputo
Minister of Economy
Alternate: Pablo Quirno
Secretary of Finance

BOLIVIA

Principal: Sergio Cusicanqui
Loayza Minister of Development Planning
Alternate: Antonio Mullisaca
Vice-Minister of Public Investing and External Financing

BRAZIL

Principal: Renata Amaral
Secretary for International Affairs and Development
Ministry of Planning and Budget
Alternate: João Luís Rossi
Director of International Organizations and Development - Ministry of Planning and Budget

CHILE

Principal: Mario Marcel
Cullell Ministry of Finance
Alternate: Heidi Berner
Deputy Secretary of Finance

COLOMBIA

Principal: Ricardo Bonilla
Minister of Finance and Public Credit
Alternate: María Fernanda Valdes
Technical Vice-Minister Ministry of Finance and Public Credit

ECUADOR

Principal: Jorge Luis Andrade
President of the Board
Corporación Financiera Nacional
Alternate: Javier Jarama
General Manager, Corporación Financiera Nacional

EL SALVADOR

Principal: Jerson Posada
Minister of Finance
Alternate: Luis Enrique Sánchez Castro
Vice-Minister of Finance

HONDURAS

Principal: Rixi Moncada
Godoy Secretariat of Finance
Alternate: Orlando Garner
Director Manager of Public Credit

PANAMA

Principal: Héctor Alexander
Minister of Economy and Finance
Alternate: Javier Carrizo
General Manager, Banco Nacional de Panamá

PARAGUAY

Principal: Carlos Fernández
Valdovinos Minister of Economy and Finance
Alternate: Carlos Charotti
Vice-Minister of Economy

PERU

Principal: Alex Contreras
Minister of Economy and Finance
Alternate: José Carlos Chávez
Vice-Minister of Finance

DOMINICAN REPUBLIC

Principal: José Manuel Vicente
Ministry of Finance
Alternate: María José Martínez
Vice-Minister of Public Credit

TRINIDAD AND TOBAGO

Principal: Colm Imbert
Minister of Finance
Alternate: Alvin Hilaire
Governor, Central Bank of Trinidad and Tobago

URUGUAY

Principal: Azucena Arbeleche
Minister of Economy and Finance
Alternate: Diego Labat
President, Central Bank of Uruguay

VENEZUELA

Titular: José Félix Rivas
Alvarado Head of the National Office of Public Credit
Alternate: Román Maniglia
President, Banco de Venezuela

Series “B” Shareholders 2023-2026

BOLIVIA

Principal: Marcelo Montenegro
Gómez Minister of Economy and Public Finance
Alternate: Juana Jiménez Soto
Vice-Minister of Treasury and Public Credit

COLOMBIA

Principal: Germán Umaña
Mendoza Minister of Commerce, Industry and Tourism
Alternate: Jorge Iván González
General Manager, Department of Planning

ECUADOR

Principal: Juan Carlos Vega
Minister of Economy and Finance
Alternate: Tatiana Rodríguez
President, Monetary and Financial Regulation Board

PERU

Principal: Brigitt Bencich
President of the Board, Corporación Financiera de Desarrollo (COFIDE)
Alternate: José Armando Calderón
Vice-Minister of Economy

VENEZUELA

Principal: Héctor Obregón
Vice-Minister of Digital Economy, Banking, Insurance and Assets
Alternate: Luis Pérez González
Executive Vice-President Banco de Desarrollo Económico y Social de Venezuela (BANDES)

PRIVATE BANKING

Principal: Darko Zuazo
Batchelder President of the Board, Banco Mercantil Santa Cruz S.A.
Alternate: Javier Suárez
Esparragoza President, Banco Davivienda S.A.

Series “C” Shareholders 2021-2024

SPAIN

Principal: Nadia Calviño
Minister of Economy, Commerce and Business

COSTA RICA

Alternate: Róger Madrigal
López President, Central Bank of Costa Rica

MÉXICO

Principal: Rogelio Ramírez de la O
Secretary of Finance and Public Credit

BARBADOS

Alternate: Ryan Straughn
Minister of Finance and Economic Affairs

Corporación Andina de Fomento (CAF)

Executive management (as of December 31st, 2023)

Executive President **Sergio Díaz-Granados**
Chief of Staff **Pablo Terrazas**
Advisor, Executive Presidency **Jaime Holguín**

Legal Counsel **Jorge Luis Silva**
Director, Non-Sovereign Risks Legal Affairs **Rosalía Román**
Director, Sovereign Risks Legal Affairs **José Jiménez**
Director, Treasury and Liabilities Legal Affairs **Elizabeth Freed**

Secretary General **Alejandra Claros**
Director, General Secretariat **Mauricio Beltrán**

Senior Director, General Auditor **Iván Haas**

Corporate Manager, Risk **Samya Paiva**
Director, Non-Sovereign Risks **Ramón Ferro**
Director, Sovereign Risks **Javier González**
Director, Market, Operational and Internal Control Risk **Paulo Díaz**

Manager, Resource Mobilization and Global Alliances **Ignacio Corlazzoli**
Director, Mobilization and Financial Alliances **Gloria Gamero**
Director, Non-Financial Alliances **Patricio Scaff (Acting)**

Director, Strategic Communication and External Relations **Andrés Zamora**

Executive Vice President **María Carolina España**
Advisor, Executive Vice Presidency **Gianpiero Leoncini**

Corporate Manager, Human Capital and Digital Transformation **Corina Arroyo**
Director, Human Capital **Mónica Obando**
Director, Digital Systems and Solutions **Francisco Sánchez**
Director, Physical Infrastructure Development and Maintenance **Decia Paradisi**
Manager, Planning and Development Impact **Alejandra Botero**
Direction of Development Contributions and Impact Measurement **Daniel Ortega**
Director, Logistic and Administrative Services **Luis Felipe Sánchez**
Director, Planning and Budget **Eder Córdoba**
Director, Operations Control **Janet Rea**

Corporate Vice President, Strategic Programming **Christian Asinelli**
Director, Sustainable Tourism **Oscar Rueda**
Senior Adviser, Strategic Programming **María Barrera**
Senior Adviser, Strategic Programming **Julio Valentín**
Adviser, Strategic Programming **Antonio Urdaneta**

Corporate Manager, Country Programs **Emilio Uquillas**
Director, Country Programs **Francisco Prieto**
Direction of Operational Programming **Brenda Ciuk (Acting)**
Director, Development Cooperation Funds **Gloria Betancourt**

Regional Manager, Mexico and Central America / Representative, Mexico **René Orellana**
Adviser, Mexico and Central America **Florentino Fernández**
Representative, El Salvador **Oscar Avalle**
Representative, Dominican Republic **Daniel Cabrales**

Regional Manager, Caribbean **Stacy Richards**
Representative, Trinidad and Tobago **Juan Requena**

Regional Manager, North / Representative, Peru **Santiago Rojas**
Representative, Colombia **Rodrigo Peñailillo**
Representative, Ecuador **Patricia Alborta**
Representative, Panamá **Lucía Meza**

Regional Manager, South / Representative Paraguay **Jorge Srur**
Adviser, South Regional Management **François Borit**
Representative, Argentina **Susana Edjang**
Representative, Brasil **Estefanía Laterza**
Representative, Bolivia **Lourdes Sánchez**
Representative, Uruguay **Miguel Ostos**
Representative, Uruguay **Julián Suárez**

Manager, Climate Action and Positive Biodiversity **Alicia Montalvo**
Director, Technical Advise in Biodiversity and Climate **Ignacio Lorenzo**
Director, Green Operations and Finance **Jorge Concha**

Manager, Gender, Inclusion and Diversity **Ana Baiardi**

Manager, Social and Human Development **Pablo Bartol**
Director, Social Development Projects **Sebastián Abbatemarco**

Manager, Urban Development, Water and Creative Economies **Ángel Cárdenas**
Director, Urban Infrastructure, Water and Sanitation Projects **Fernando Peñaherrera**
Director, Analysis and Technical Evaluation of Water and Sanitation **Franz Rojas**
Director, Habitat and Sustainable Movility **César Emil Rodríguez**

Manager, Physical Infrastructure and Digital Transformation **Antonio Pinheiro Silveira**
Director, Infrastructure Projects **Nicolás Estupiñán (Acting)**
Director, Transport and Energy **Sandra Conde**
Director, Regional Integration **Carolina Rueda**
Direction of Digital Transformation **Eduardo Agudelo (Enc.)**

Knowledge Management **Verónica Frisancho**
Direction of Sectoral Analysis **Rafael Fuentes (Acting)**
Director, Macroeconomic Studies **Adriana Arreaza**
Director, Socioeconomic Research **Ernesto Schargrodsky**
Director, Institutional Development and Training **Nathalie Gerbasi**

Vice President, Private Sector **Jorge Saba Arbache**
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Manager, Portfolio Management **María Claudia Flores**
Direction of Operations Management with Productive Sectors **Gabriela Castillo (Acting)**
Director, Management of Operations with the Financial Sector **Jaily Gómez**
Director, Technical and Sectoral Analysis **Juan Carlos Elorza**
Director, Private Sector Programming **Gladis Genua**

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Manager, Financial Policies and International Bond Issues **Antonio Recine**
Manager, Treasury **José Luis Villanueva**
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Access to information and institutional transparency policy of CAF

CAF - Development Bank of Latin America and the Caribbean - is firmly committed to strengthening institutional transparency and promoting open access to information about its initiatives and projects, in order to elevate its standards to the highest level according to international best practices.

CAF’s Access to Information and Institutional Transparency Policy, approved by its Board of Directors in 2022, is the first regulatory instrument in this field. Within the framework of this policy, CAF has implemented the Access to Information and Institutional Transparency Program to promote and fulfill requests for reliable and timely information from its members, allies, and citizens of the region and the world.

In 2023, CAF joined the IATI initiative, which establishes guidelines for the publication of key information from development organizations and facilitates free access through its global platform at [About IATI | International Aid Transparency Initiative - iatistandard.org](#).

This report reflects the same verified key information disseminated on all official CAF sites.

It will be published on [Scioteca \(caf.com\)](#), CAF’s institutional networks, and the IATI site.

For further information, you can contact us via transparency@caf.com.

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